



Financial
Statements
and information
for investors **2022**

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Report of the Board of Directors January–December 2022

Governance

Current legislation, the company's Articles of Association and the rules and regulations of organizations regulating and supervising the activities of listed companies are complied with in Valmet Oyj and Valmet Group corporate governance. Valmet Oyj complies without deviation with the Finnish Corporate Governance Code for listed companies. The Code is publicly available at www.cgfinland.fi.

Corporate Governance Statement and Remuneration Report

Valmet has published a separate Corporate Governance Statement and a Remuneration Report for 2022, which comply with the recommendations of the Finnish Corporate Governance Code for listed companies. The statements also cover other central areas of corporate governance. The statements have been published on Valmet's website, separately from the Board of Directors' Report, at www.valmet.com/governance.

Annual General Meeting

The Annual General Meeting is the company's highest decision-making body, and its tasks are defined according to the Articles of Association and the Finnish Limited Liability Companies Act. The Annual General Meeting decides on the adoption of the financial statements, the distribution of profit, discharging the members of the Board of Directors and the President and CEO from liability, appointing the members, Chairman and Vice-Chairman of the Board as well as the auditor, their remunerations, and other matters requiring a decision by the Annual General Meeting according to the Finnish Limited Liability Companies Act that are presented to the Annual General Meeting. The General Meeting convenes at least once a year. The Board of Directors convenes the Annual General Meeting.

The Board of Directors

The Board of Directors shall see to the administration of the company and the appropriate organization of its operations, and ensures that the monitoring of the company's accounting and asset management is arranged appropriately. The Board of Directors monitors the Group's activities, finances and risk management, and its task is to promote the interests of shareholders and the Group by ensuring the appropriate organization of the entire Group's governance and operations.

According to Valmet's Articles of Association, the Board of Directors shall include at least five (5) members and at most eight (8) members. The term of office of Board members ends at the end of the first Annual

General Meeting following the elections. The Annual General Meeting selects the Chairman, Vice-Chairman, and other members of the Board.

President and CEO

The Board of Directors selects a President and CEO for the company and decides on the salary and remuneration of the President and CEO as well as other terms related to the position. The Board of Directors monitors the work of the CEO.

The President and CEO is responsible for the company's daily administration according to the instructions and regulations of the Board of Directors. The President and CEO is responsible for ensuring the legality of the company's accounting and for the reliable organization of the company's asset management.

Merger with Neles

On July 2, 2021, Valmet announced that the Boards of Directors of Valmet Oyj and Neles Corporation had signed a combination agreement and a merger plan to combine the two companies through a merger. Both companies held an Extraordinary General Meeting on September 22, 2021, and both EGMs approved the merger. Valmet and Neles had received all competition approvals for the merger of Neles into Valmet on March 21, 2022. Valmet's Annual General Meeting on March 22, 2022, resolved to pay a dividend of EUR 1.20 per share and the Neles Annual General Meeting on March 22, 2022, resolved to pay a dividend of EUR 0.266 per share in accordance with the combination agreement. In addition, Neles' Board of Directors decided on March 22, 2022, on an extra distribution of funds in total of EUR 2.00 per share in accordance with the combination agreement. The dividends and Neles' extra distribution of funds of EUR 2.00 per share were executed on March 31, 2022. The merger of Valmet and Neles was registered with the Finnish Trade Register on April 1, 2022.

On July 2, 2021, Valmet entered into EUR 350 million term loan facilities agreement with Danske Bank A/S and Nordea Bank Abp. The syndication of the term loan facilities was closed on October 20, 2021. The loan was used for refinancing existing indebtedness of Valmet and Neles in connection with the merger. EUR 215 million (originally 301 million) bridge facility agreement, originally entered into by Neles, was transferred to Valmet in connection with the completion of the merger. The bridge loan facility was used for financing of the extra distribution to shareholders of Neles. The outstanding bridge loan facility was repaid in December 2022.



On March 22, 2022, the Boards of Directors of Valmet and Neles approved a loan agreement between the companies concerning the part of the extra distribution of funds of EUR 2.00 per share payable to Valmet. According to the loan agreement, the part of the extra distribution payable to Valmet as a shareholder of Neles was not paid in cash to Valmet in connection with payment of the extra distribution to other shareholders of Neles, but the amount payable to Valmet was recorded as debt owed by Neles to Valmet.

Valmet and Neles were separate listed companies prior to the merger. On April 1, 2022, Valmet announced that the statutory merger of Neles Corporation into Valmet had been registered and the combination of Valmet's and Neles' business operations had been completed. Neles is consolidated into Valmet as of April 1, 2022, and forms Valmet's fifth business line called Flow Control. After the merger, Valmet's business lines are Services, Flow Control, Automation Systems, Paper, and Pulp and Energy. Automation Systems business line was previously called Automation.

The final Shareholders' Meeting of Neles was held on June 22, 2022, in Vantaa. The Shareholders' Meeting adopted the final accounts of Neles in accordance with Chapter 16, Section 17 of the Finnish Companies Act, consisting of the financial statements and annual report for the financial period January 1, 2022–March 31, 2022. The Shareholders' Meeting also resolved on discharging the members of the Board of Directors and the President and CEO of Neles from liability.

Update on the integration of Flow Control into Valmet

The integration of Flow Control (former Neles) into Valmet is proceeding according to the plan. Active sales and marketing of Valmet's whole offering was started in the second quarter, and several package orders were received in 2022. Most of the cost synergy actions regarding function costs, common locations and supply chain were implemented already during 2022. Valmet expects to generate annual run rate synergies of approximately EUR 25 million, of which approximately 60 percent are expected to be achieved by the end of 2023 and approximately 90 percent by the end of 2024. Valmet's orders received included approximately EUR 10 million synergy impact in 2022. Approximately EUR 12 million of annual run rate cost synergies were achieved by the end of 2022. Roughly half of the achieved run rate synergies were realized as cost savings in 2022.

Russia's invasion of Ukraine and sanctions on Russia

Due to Russia's invasion of Ukraine, Valmet reviewed key contractual obligations, project schedules, and identified risks for projects that are delivered to Russia. Based on the review, Valmet identified projects that it estimates no longer to meet the criteria of a customer contract for revenue recognition purposes, and consequently made a reversal of approximately EUR 80 million to its order backlog during 2022.

On June 3, 2022, Valmet announced that it has initiated employee reductions, which will result in a 50 percent reduction in the number of employees in Russia in the first implementation phase. A second phase was implemented in autumn and resulted in further employee reductions and the closure of one legal entity. Consequently, Valmet recorded an expense of approximately EUR 20 million during 2022 for estimated restructuring costs, asset impairments and other exceptional items triggered by Valmet's decision to withdraw from Russia. These costs have been reported in cost of sales, in selling, general and administrative expenses and in other operating expenses, and have been reported as items affecting comparability. Therefore, they do not impact Comparable EBITA. At the end of 2022, Valmet had a total of approximately 30 employees in Russia, working primarily in administration, engineering, and maintenance. Valmet does not have production in Russia. Approximately 2 percent of Valmet's net sales came from its Russian operations in 2021.

Valmet will withdraw from Russia completely and will continue to implement the withdrawal in stages as the review of implementation options is fully completed. Valmet complies with all sanctions and export regulations impacting business with Russia and Belarus and monitors the development actively.

Valmet's results in 2022

Figures in brackets, unless otherwise stated, refer to the comparison period, i.e., the same period of the previous year.

Starting from January 1, 2022, Valmet has a new financial reporting structure consisting of three reportable segments (segments): Services, Automation and Process Technologies. Services segment includes the Services business line. Automation segment includes the Automation Systems business line (previously called Automation), and as of April 1, 2022, also the Flow Control business line. Process Technologies segment includes the Pulp and Energy, and Paper business lines.

Key figures¹

EUR million	2022	2021	2020
Orders received	5,194	4,740	3,653
Order backlog ²	4,403	4,096	3,257
Net sales	5,074	3,935	3,740
Comparable earnings before interest, taxes and amortization (Comparable EBITA)	533	429	365
% of net sales	10.5%	10.9%	9.8%
Earnings before interest, taxes and amortization (EBITA)	550	448	355
% of net sales	10.8%	11.4%	9.5%
Operating profit (EBIT)	436	399	319
% of net sales	8.6%	10.1%	8.5%
Profit before taxes	431	395	307
Profit for the period	338	296	231
Earnings per share, EUR	1.92	1.98	1.54
Earnings per share, diluted, EUR	1.92	1.98	1.54
Adjusted earnings per share, EUR ³	2.37	2.09	1.64
Equity per share ² , EUR	13.55	8.87	7.60
Dividend per share, EUR	1.30 ⁴	1.20	0.90
Cash flow provided by operating activities	36	482	532
Cash flow after investments	56	382	-60
Return on equity (ROE)	18%	24%	21%
Return on capital employed (ROCE) before taxes	18%	24%	22%
Equity to assets ratio ²	49%	42%	39%
Gearing ²	20%	-7%	13%

¹ The calculation of key figures is presented in the section 'Formulas for calculation of indicators'.

² At the end of period.

³ Adjusted earnings per share (Adjusted EPS) is a new alternative performance measure that excludes the impact of fair value adjustments arising from business combinations, net of tax (2022: EUR 78 million, 2021: EUR 17 million, 2020: EUR 15 million). Adjusted EPS enables users of the financial information to prepare more meaningful analysis on Valmet's performance.

⁴ Board of Directors' proposal.



Orders received increased 10 percent to EUR 5,194 million in 2022

Orders received, EUR million	2022	2021	Change
Services	1,756	1,481	19%
Automation	1,081	467	>100%
<i>Flow Control</i>	576	–	
<i>Automation Systems</i>	505	467	8%
Process Technologies	2,356	2,793	-16%
<i>Pulp and Energy</i>	1,072	1,160	-8%
<i>Paper</i>	1,285	1,634	-21%
Total	5,194	4,740	10%

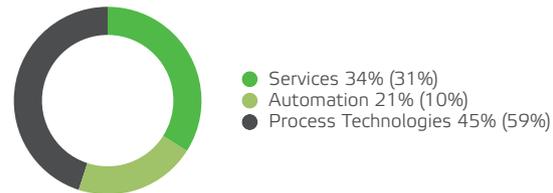
Orders received, comparable foreign exchange rates, EUR million¹

Orders received, comparable foreign exchange rates, EUR million ¹	2022	2021	Change
Services	1,679	1,481	13%
Automation	1,021	467	>100%
<i>Flow Control</i>	530	–	
<i>Automation Systems</i>	491	467	5%
Process Technologies	2,319	2,793	-17%
<i>Pulp and Energy</i>	1,072	1,160	-8%
<i>Paper</i>	1,247	1,634	-24%
Total	5,018	4,740	6%

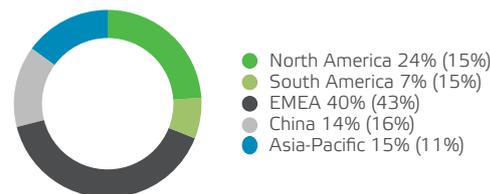
¹ Indicative only. January to December 2022 orders received in euro calculated by applying January to December 2021 average exchange rates to the functional currency orders received values reported by entities.

Orders received, EUR million	2022	2021	Change
North America	1,260	725	74%
South America	353	696	-49%
EMEA	2,098	2,022	4%
China	711	755	-6%
Asia-Pacific	771	544	42%
Total	5,194	4,740	10%

Orders received by segment, %



Orders received by area, %



Orders received increased 10 percent to EUR 5,194 million (EUR 4,740 million) in 2022. The increase was largely due to Neles, which has been consolidated to Valmet as of April 1, 2022. Orders received increased in the Automation and Services segments and decreased in the Process Technologies segment. Stable business (Services and Automation segments) accounted for 55 percent (41%) of Valmet's orders received.

Orders received increased in North America and Asia-Pacific, remained at the previous year's level in EMEA (Europe, Middle East and Africa) and decreased in South America and China. Measured by orders received, the top three countries were the USA, China and Indonesia, which together accounted for 42 percent of total orders received. South America, China and Asia-Pacific together accounted for 35 percent (42%) of orders received.

Changes in foreign exchange rates compared to the exchange rates in 2021 increased orders received by approximately EUR 175 million in 2022.

In 2022, Valmet received among others an order for OCC, stock preparation and container board lines with a large scope of automation systems, Industrial Internet solutions and services to the United Kingdom (typically valued at around EUR 150–170 million), an order for a coated board making line with automation and Industrial Internet solutions as well as spare parts and consumables packages to Asia-Pacific (typically valued at around EUR 140–180 million), an order for a paper machine rebuild in the USA (typically worth between EUR 90 and 120 million), an order for a fine paper making line with an extensive scope of automation to China (typically valued at EUR 80–100 million), an order for key pulp technology and automation solutions to Finland (typically valued at around EUR 75–100 million), an order for a combined heat and power plant and a pretreatment system with automation to Poland, an order for a fiberline modernization to a pulp mill in Brazil (typically valued at around EUR 25–40 million), and an order for a tissue production line to Mexico.



Order backlog amounted to EUR 4.4 billion

As at Dec 31,

Order backlog, EUR million	2022	2021	Change
Total	4,403	4,096	7%

Order backlog amounted to EUR 4,403 million at the end of year 2022 and was 7 percent higher than at the end of 2021. Approximately 20 percent of the order backlog relates to the Services segment, 15 percent to the Automation segment, and 65 percent to the Process Technologies segment (at the end of December 2021, 20%, 5% and 75% respectively). Approximately 75 percent of the order backlog is currently expected to be realized as net sales during 2023 (at the end of 2021, approximately 70% was expected to be realized as net sales during 2022).

Net sales increased 29 percent to EUR 5,074 million in 2022

Net sales, EUR million	2022	2021	Change
Services	1,606	1,360	18%
Automation	1,040	412	>100%
<i>Flow Control</i>	551	-	
<i>Automation Systems</i>	489	412	19%
Process Technologies	2,428	2,163	12%
<i>Pulp and Energy</i>	1,081	1,022	6%
<i>Paper</i>	1,347	1,141	18%
Total	5,074	3,935	29%

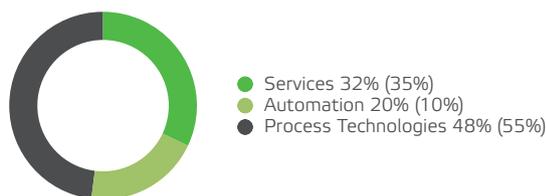
Net sales, comparable foreign exchange rates, EUR million¹

Net sales, comparable foreign exchange rates, EUR million ¹	2022	2021	Change
Services	1,538	1,360	13%
Automation	983	412	>100%
<i>Flow Control</i>	510	-	
<i>Automation Systems</i>	473	412	15%
Process Technologies	2,375	2,163	10%
<i>Pulp and Energy</i>	1,070	1,022	5%
<i>Paper</i>	1,305	1,141	14%
Total	4,897	3,935	24%

¹ Indicative only. January to December 2022 net sales in euro calculated by applying January to December 2021 average exchange rates to the functional currency net sales values reported by entities.

Net sales, EUR million	2022	2021	Change
North America	1,058	780	36%
South America	718	384	87%
EMEA	1,876	1,614	16%
China	829	780	6%
Asia-Pacific	593	377	57%
Total	5,074	3,935	29%

Net sales by segment, %



Net sales by area, %



Net sales increased 29 percent to EUR 5,074 million (EUR 3,935 million) in year 2022. Stable business (Services and Automation segments) accounted for 52 percent (45%) of Valmet's net sales. Net sales increased in all three segments.

Net sales increased in all areas. Measured by net sales, the top three countries were the USA, China and Brazil, which together accounted for 45 percent of net sales. South America, China, and Asia-Pacific together accounted for 42 percent (39%) of net sales.

Changes in foreign exchange rates compared to the exchange rates in 2021 increased net sales by approximately EUR 177 million in 2022.

Comparable EBITA increased 24 percent, but Comparable EBITA margin decreased to 10.5 percent

Comparable EBITA, EUR million	2022	2021	Change
Services	237	204	16%
Automation	190	79	>100%
Process Technologies	145	175	-17%
Other	-39	-30	30%
Total	533	429	24%



Comparable EBITA, % of net sales	2022	2021
Services	14.8%	15.0%
Automation	18.3%	19.2%
Process Technologies	6.0%	8.1%
Total	10.5%	10.9%

In 2022, Valmet's comparable earnings before interest, taxes and amortization (Comparable EBITA) increased 24 percent to EUR 533 million, i.e. 10.5 percent of net sales (EUR 429 million and 10.9%). Items affecting comparability amounted to EUR 17 million (EUR 19 million), mainly including a gain of EUR 59 million from remeasurement of Valmet's previously held equity interest in Neles and expenses from Valmet's withdrawal from Russia.

Comparable EBITA of the Services segment increased to EUR 237 million in 2022, corresponding to 14.8 percent of the segment's net sales (EUR 204 million and 15.0%). Comparable EBITA increased due to higher net sales, but the margin was lower due to cost inflation.

Comparable EBITA of the Automation segment increased to EUR 190 million in 2022, corresponding to 18.3 percent of the segment's net sales (EUR 79 million and 19.2%).

Comparable EBITA of the Process Technologies segment decreased to EUR 145 million in 2022, corresponding to 6.0 percent of the segment's net sales (EUR 175 million and 8.1%). Comparable EBITA decreased as margins in some Pulp and Energy projects were impacted by cost inflation.

Operating profit

Operating profit (EBIT) in 2022 was EUR 436 million, i.e. 8.6 percent of net sales (EUR 399 million and 10.1%).

In the second quarter, Valmet recorded a gain of EUR 59 million under other operating income from remeasurement of Valmet's previously held equity interest in Neles.

Net financial income and expenses

Net financial income and expenses amounted to EUR -5 million (EUR -3 million) in 2022.

Profit before taxes and Earnings per share

Profit before taxes was EUR 431 million (EUR 395 million) in 2022. The profit attributable to owners of the parent was EUR 338 million (EUR 296 million), corresponding to earnings per share (EPS) of EUR 1.92 (EUR 1.98). Adjusted EPS was EUR 2.37 (EUR 2.09).

Return on capital employed (ROCE) and Return on equity (ROE)

The return on capital employed (ROCE) before taxes was 18 percent (24%) and return on equity (ROE) 18 percent (24%) in 2022.

Segments and business lines

Services: Orders received totaled EUR 1,756 million in 2022

Services segment	2022	2021	Change
Orders received (EUR million)	1,756	1,481	19%
Net sales (EUR million)	1,606	1,360	18%
Comparable EBITA (EUR million)	237	204	16%
Comparable EBITA, %	14.8%	15.0%	
Personnel (end of period)	6,307	5,958	6%

Orders received by the Services segment increased 19 percent to EUR 1,756 million (EUR 1,481 million) in 2022. Services accounted for 34 percent (31%) of all orders received. Orders received increased in all businesses and all geographical areas. Changes in foreign exchange rates compared to the exchange rates in 2021 increased orders received by approximately EUR 77 million.

Net sales for the Services segment amounted to EUR 1,606 million (EUR 1,360 million) in 2022, corresponding to 32 percent (35%) of Valmet's net sales. Changes in foreign exchange rates compared to the exchange rates in 2021 increased net sales by approximately EUR 68 million.

Comparable EBITA of the Services segment increased to EUR 237 million in 2022, corresponding to 14.8 percent of the segment's net sales (EUR 204 million and 15.0%). Comparable EBITA increased due to higher net sales, but the margin was lower due to cost inflation.

The Services segment was affected by cost inflation, reduced component availability and longer delivery times of certain components in 2022.

Automation: Orders received totaled EUR 1,081 million in 2022

Automation segment	2022	2021	Change
Orders received (EUR million)	1,081	467	>100%
Net sales (EUR million)	1,040	412	>100%
Comparable EBITA (EUR million)	190	79	>100%
Comparable EBITA, %	18.3%	19.2%	
Personnel (end of period)	4,842	1,986	>100%

Orders received by the Automation segment increased more than 100 percent to EUR 1,081 million (EUR 467 million) in 2022, due to the consolidation of Neles into Valmet as of April 1, 2022. Automation accounted for 21 percent (10%) of Valmet's orders received. Changes in foreign exchange rates compared to the exchange rates in 2021 increased orders received by approximately EUR 60 million.

Net sales for the Automation segment amounted to EUR 1,040 million (EUR 412 million) in 2022, corresponding to 20 percent (10%) of Valmet's net sales. Changes in foreign exchange rates compared to the exchange rates in 2021 increased net sales by approximately EUR 56 million.



Comparable EBITA of the Automation segment increased to EUR 190 million in 2022, corresponding to 18.3 percent of the segment's net sales (EUR 79 million and 19.2%).

Flow Control business line	2022	2021	Change
Orders received (EUR million)	576	-	
Net sales (EUR million)	551	-	
Personnel (end of period)	2,792	-	

The Flow Control business line was formed on April 1, 2022, when Neles merged with Valmet. Orders received by the Flow Control business line amounted to EUR 576 million in April–December and accounted for 11 percent of Valmet's orders received in 2022.

Net sales for the Flow Control business line amounted to EUR 551 million in April–December, corresponding to 11 percent of Valmet's net sales in 2022.

Reduced component availability and the lockdowns in China earlier in 2022 caused longer lead times for Flow Control in April–December.

Automation Systems business line	2022	2021	Change
Orders received (EUR million)	505	467	8%
Net sales (EUR million)	489	412	19%
Personnel (end of period)	2,050	1,986	3%

Orders received by the Automation Systems business line increased 8 percent to EUR 505 million (EUR 467 million) in 2022. Automation Systems accounted for 10 percent (10%) of Valmet's orders received. Orders received increased in North America, remained at the previous year's level in Asia-Pacific, EMEA and China, and decreased in South America. Orders received increased in both Pulp and Paper, and Energy and Process.

Net sales for the Automation Systems business line amounted to EUR 489 million (EUR 412 million) in 2022, corresponding to 10 percent (10%) of Valmet's net sales.

Component availability continued at a reduced level and delivery times of certain components were longer during 2022.

Process Technologies: Orders received totaled EUR 2,356 million in 2022

Process Technologies segment	2022	2021	Change
Orders received (EUR million)	2,356	2,793	-16%
Net sales (EUR million)	2,428	2,163	12%
Comparable EBITA (EUR million)	145	175	-17%
Comparable EBITA, %	6.0%	8.1%	
Personnel (end of period)	5,647	5,654	0%

Orders received by the Process Technologies segment decreased 16 percent to EUR 2,356 million (EUR 2,793 million) in 2022. Process Technologies accounted for 45 percent (59%) of all orders received. Changes in foreign exchange rates compared to the exchange rates for the corresponding period in 2021 increased orders received by approximately EUR 38 million.

Net sales for the Process Technologies segment amounted to EUR 2,428 million (EUR 2,163 million) in 2022, corresponding to 48 percent (55%) of Valmet's net sales. Changes in foreign exchange rates compared to the exchange rates for the corresponding period in 2021 increased net sales by approximately EUR 53 million.

Comparable EBITA of the Process Technologies segment decreased to EUR 145 million in 2022, corresponding to 6.0 percent of the segment's net sales (EUR 175 million and 8.1%). Comparable EBITA decreased as margins in some Pulp and Energy projects were impacted by cost inflation.

Pulp and Energy business line	2022	2021	Change
Orders received (EUR million)	1,072	1,160	-8%
Net sales (EUR million)	1,081	1,022	6%
Personnel (end of period)	1,892	1,946	-3%

Orders received by the Pulp and Energy business line decreased 8 percent to EUR 1,072 million (EUR 1,160 million) in 2022. Pulp and Energy accounted for 21 percent (24%) of all orders received. Orders received increased in North America, Asia-Pacific and EMEA and decreased in South America and China. Orders received increased in Energy and decreased in Pulp.

Net sales for the Pulp and Energy business line amounted to EUR 1,081 million (EUR 1,022 million) in 2022, corresponding to 21 percent (26%) of Valmet's net sales.

Cost inflation impacted Pulp and Energy's business environment during 2022. The Pulp and Energy business line has managed the challenges caused by COVID-19 well, and the pandemic did not cause major impacts on its operations during 2022.

Paper business line	2022	2021	Change
Orders received (EUR million)	1,285	1,634	-21%
Net sales (EUR million)	1,347	1,141	18%
Personnel (end of period)	3,755	3,708	1%



Orders received by the Paper business line decreased 21 percent to EUR 1,285 million (EUR 1,634 million) in 2022. Paper accounted for 25 percent (34%) of all orders received. Orders received increased in North America and Asia-Pacific, remained at the previous year's level in China, and decreased in South America and EMEA. Orders received decreased in all businesses.

Net sales for the Paper business line amounted to EUR 1,347 million (EUR 1,141 million) in 2022, corresponding to 27 percent (29%) of Valmet's net sales.

The fire at Valmet's Rautpohja factory site in Jyväskylä, Finland, in May, COVID-19 and lockdowns in China impacted Paper business line's operations during 2022. The Paper business line has managed the challenges caused by the fire and COVID-19 well.

Cash flow and financing

Cash flow provided by operating activities amounted to EUR 36 million (EUR 482 million) in 2022. Net working capital totaled EUR -82 million (EUR -673 million) at the end of the year. Change in net working capital in the statement of cash flows was EUR -399 million (EUR 76 million) in 2022. Payment schedules of large long-term projects have a significant impact on net working capital development. Inventories have increased due to the consolidation of Neles and higher stock levels in response to component supply issues. Trade receivables increased and advance payments received from customers were lower in 2022 compared with 2021.

Cash flow after investments totaled EUR 56 million (EUR 382 million) in 2022.

At the end of 2022, gearing was 20 percent (-7%) and equity to assets ratio was 49 percent (42%). Interest-bearing liabilities amounted to EUR 809 million (EUR 477 million), and net interest-bearing liabilities totaled EUR 502 million (EUR -88 million) at the end of the reporting period. Interest-bearing liabilities increased mainly due to consolidation of Neles.

The average maturity of Valmet's non-current debt was 3.3 years, and average interest rate was 2.3 percent at the end of 2022. Lease liabilities have been excluded from calculation of these two key performance indicators.

Valmet's liquidity was strong at the end of the reporting period, with cash and cash equivalents amounting to 277 million (EUR 517 million) and interest-bearing current financial assets totaling EUR 30 million (EUR 47 million).

Valmet's liquidity was secured with a committed revolving credit facility of EUR 300 million, which was undrawn at the end of the reporting period. In October, Valmet utilized the first 1-year extension option and the maturity of the revolving credit facility was extended until October 2025 with 1-year extension option left dependent on the approval of the banks concerned. Liquidity was additionally secured by an uncommitted commercial paper program worth of EUR 300 million, of which EUR 95 million was outstanding at the end of the reporting period. In December, Valmet increased its commercial paper program, originally signed in 2013, from EUR 200 million to EUR 300 million.

In December, the outstanding bridge loan facility of EUR 215 million was repaid and a new term loan of EUR 50 million was withdrawn. The new term loan matures in 2027 with 1-year extension option dependent on the approval of the bank.

Capital expenditure

Gross capital expenditure (excluding business combinations and right-of-use assets) totaled EUR 112 million (EUR 97 million) in 2022, of which maintenance investments amounted to EUR 37 million (EUR 39 million).

Acquisitions and disposals

Acquisitions

On March 1, 2022, Valmet announced the acquisition of North American-based Coldwater Seals, Inc., a global provider of consumables and services to the pulp and paper industry. Coldwater operates manufacturing facilities in the United States and Sweden. It manufactures and supplies paper process parts, including suction roll seal strips, ceramics, plastics, doctoring products and other specialty products. Coldwater is the global market leader for suction roll seals and plastic dewatering elements. In the last twelve months preceding the acquisition, the company had net sales of approximately EUR 15 million. The value of the acquisition was not disclosed. The acquired operations employ about 60 people. Coldwater operates globally and has Technical Service Representatives in more than 70 countries.

Disposals

Valmet made no disposals in 2022.

Merger with Neles

On July 2, 2021, Valmet announced that the Boards of Directors of Valmet Oyj and Neles Corporation had signed a combination agreement and a merger plan to combine the two companies through a merger. Both companies held an Extraordinary General Meeting on September 22, 2021, and both EGMs approved the merger. Valmet and Neles had received all competition approvals for the merger of Neles into Valmet on March 21, 2022. Valmet's Annual General Meeting on March 22, 2022, resolved to pay a dividend of EUR 1.20 per share and the Neles Annual General Meeting on March 22, 2022, resolved to pay a dividend of EUR 0.266 per share in accordance with the combination agreement. In addition, Neles' Board of Directors decided on March 22, 2022, on an extra distribution of funds in total of EUR 2.00 per share in accordance with the combination agreement. The dividends and Neles' extra distribution of funds of EUR 2.00 per share were executed on March 31, 2022. The merger of Valmet and Neles was registered with the Finnish Trade Register on April 1, 2022.

On July 2, 2021, Valmet entered into EUR 350 million term loan facilities agreement with Danske Bank A/S and Nordea Bank Abp. The syndication of the term loan facilities was closed on October 20, 2021. The loan was used for refinancing existing indebtedness of Valmet and Neles in connection with the merger. EUR 215 million (originally 301



million) bridge facility agreement originally entered into by Neles was transferred to Valmet in connection with the completion of the merger. The bridge loan facility was used for financing of the extra distribution to shareholders of Neles. The outstanding bridge loan facility was repaid in December 2022.

On March 22, 2022, the Boards of Directors of Valmet and Neles approved a loan agreement between the companies concerning the part of the extra distribution of funds of EUR 2.00 per share payable to Valmet. According to the loan agreement, the part of the extra distribution payable to Valmet as a shareholder of Neles was not paid in cash to Valmet in connection with payment of the extra distribution to other shareholders of Neles, but the amount payable to Valmet was recorded as debt owed by Neles to Valmet.

Valmet and Neles were separate listed companies prior to the merger. On April 1, 2022, Valmet announced that the statutory merger of Neles Corporation into Valmet had been registered and the combination of Valmet's and Neles' business operations had been completed. Neles is consolidated into Valmet as of April 1, 2022, and forms Valmet's fifth business line called Flow Control. After the merger, Valmet's business lines are Services, Flow Control, Automation Systems, Paper, and Pulp and Energy. Automation Systems business line was previously called Automation.

The final Shareholders' Meeting of Neles was held on June 22, 2022, in Vantaa. The Shareholders' Meeting adopted the final accounts of Neles in accordance with Chapter 16, Section 17 of the Finnish Companies Act, consisting of the financial statements and annual report for the financial period January 1, 2022–March 31, 2022. The Shareholders' Meeting also resolved on discharging the members of the Board of Directors and the President and CEO of Neles from liability.

Research and development

Valmet's research and development (R&D) expenses in 2022 amounted to EUR 95 million, i.e. 1.9 percent of net sales (EUR 82 million and 2.1%). Research and development work is carried out predominantly in Finland and Sweden, within the business lines' R&D organizations and pilot facilities. In addition, research and development takes place within a network of customers, suppliers, research institutes and universities. In the end of 2022, R&D employed 471 people (457 people).

Valmet's R&D work is based on customers' needs, such as improving production and resource efficiency, maximizing the value of raw materials, providing new revenue streams, and developing new innovations and technologies.

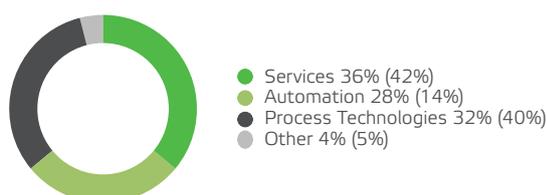
Valmet develops competitive, leading production and automation technologies and services. To enhance raw material, water and energy efficiency in its customers' production processes, Valmet combines digitalization, process technology, flow control, automation systems and services. Valmet also develops solutions for replacing fossil materials with renewable ones and for producing new high-value end products.

Personnel

Personnel by business line	As at Dec 31,		
	2022	2021	Change
Services	6,307	5,958	6%
Automation	4,842	1,986	>100%
Flow Control	2,792	–	–
Automation Systems	2,050	1,986	3%
Process Technologies	5,647	5,654	0%
Pulp and Energy	1,892	1,946	-3%
Paper	3,755	3,708	1%
Other	752	648	16%
Total	17,548	14,246	23%

Personnel by area	As at Dec 31,		
	2022	2021	Change
North America	2,040	1,500	36%
South America	833	604	38%
EMEA	10,787	9,296	16%
China	2,323	1,911	22%
Asia-Pacific	1,565	935	67%
Total	17,548	14,246	23%

Personnel by segment, %



Personnel by area, %





During 2022, Valmet employed an average of 16,554 (14,163) people. The number of personnel at the end of December was 17,548 (14,246). Personnel expenses totaled EUR 1,171 million (EUR 948 million) in 2022, of which wages, salaries and remuneration amounted to EUR 920 million (EUR 750 million).

Changes in Valmet's Executive team

Simo Säaskilahti (M.Sc. Eng., M.Sc. Econ.), started as Business Line President, Flow Control, and member of Valmet's Executive Team on April 1, 2022. Säaskilahti held the position of interim President and CEO of Neles in January–March 2022. Prior to that he was CFO of Neles. Valmet announced Säaskilahti's appointment on October 26, 2021.

On April 11, 2022, Valmet announced that Kari Saarinen has resigned from his position as CFO of Valmet. The employment relationship ended in accordance with Saarinen's executive agreement on October 31, 2022, while his working obligation ended at the end of April.

On April 27, 2022, Valmet announced that Katri Hokkanen (M.Sc. Econ.) has been appointed interim CFO at Valmet as of May 1, 2022. She reports to President and CEO Pasi Laine. Hokkanen joined Valmet in 2006 and held the position of Vice President, Finance in Valmet's Pulp and Energy business line prior to being appointed interim CFO. Earlier she has led the finance operations in Valmet's Asia-Pacific Area organization and in the EMEA services business.

On July 27, 2022, Valmet announced that Katri Hokkanen has been appointed CFO at Valmet as of August 1, 2022.

On September 8, 2022, Valmet announced that Sami Riekkola (M.Sc. Eng.) has been appointed Business Line President, Pulp and Energy, at Valmet as of October 1, 2022. Since 2018, Riekkola held the position of Business Line President, Automation Systems, at Valmet. Before this, he worked in various automation positions at Valmet in Europe and Asia. Riekkola will continue as a member of Valmet's Executive Team reporting to President and CEO Pasi Laine. Bertel Karlstedt, who was President of Valmet's Pulp and Energy business line until September 30, 2022, will concentrate on leading ongoing, large customer delivery projects within the Pulp and Energy business line supporting the development of long-term customer relationships as Senior Vice President reporting to Sami Riekkola.

On October 31, 2022, Valmet announced that Emilia Torttila-Miettinen (M.Sc. Eng.) has been appointed Business Line President, Automation Systems at Valmet as of December 1, 2022. She became a member of Valmet's Executive Team and reports to President and CEO Pasi Laine. Torttila-Miettinen began her career at Valmet in 2003 and her latest position was Vice President, Operations of the Automation Systems business line. During her career, she has gained wide experience in Valmet's automation business by working in different management positions in automation services in 2014–2020 and in product management and engineering positions in 2004–2014.

Russia's invasion of Ukraine and sanctions on Russia

Due to Russia's invasion of Ukraine, Valmet reviewed key contractual obligations, project schedules, and identified risks for projects that are

delivered to Russia. Based on the review, Valmet identified projects that it estimates no longer to meet the criteria of a customer contract for revenue recognition purposes, and consequently made a reversal of approximately EUR 80 million to its order backlog during 2022.

On June 3, 2022, Valmet announced that it has initiated employee reductions, which will result in a 50 percent reduction in the number of employees in Russia in the first implementation phase. A second phase was implemented in autumn and resulted in further employee reductions and the closure of one legal entity. Consequently, Valmet recorded an expense of approximately EUR 20 million during 2022 for estimated restructuring costs, asset impairments and other exceptional items triggered by Valmet's decision to withdraw from Russia. These costs have been reported in cost of sales, in selling, general and administrative expenses and in other operating expenses, and have been reported as items affecting comparability. Therefore they do not impact Comparable EBITA. At the end of 2022, Valmet had a total of approximately 30 employees in Russia, working primarily in administration, engineering and maintenance. Valmet does not have production in Russia. Approximately 2 percent of Valmet's net sales came from its Russian operations in 2021.

Valmet will withdraw from Russia completely and will continue to implement the withdrawal in stages as the review of implementation options is fully completed. Valmet complies with all sanctions and export regulations impacting business with Russia and Belarus and monitors the development actively.

Organizational changes

Valmet announced on May 23, 2022, that it is initiating personnel negotiations on potential temporary layoffs to adjust production capacity to match the reduced workload at the valve factory in Helsinki. The war in Ukraine and the intensified COVID-19 restrictions in China had reduced the orders at the valve factory. The exceptional situation has particularly impacted the factory's oil and gas projects. The impact of the COVID-19 pandemic in China also continued to cause challenges related to component availability and logistics.

The employees within the scope of the negotiations were those in the Flow Control business line's valve production and related operations in Helsinki, excluding the positioner production unit. The negotiations involved around 340 employees. The layoffs were temporary and lasted a maximum of 90 days.

Fire at the Rautpohja site in Jyväskylä, Finland

A fire broke out at Valmet's Rautpohja factory site in Jyväskylä, Finland, on May 7, 2022. The fire, which started at a workshop during a roll test, caused damages to parts of roll and headbox manufacturing and preassembly. Operations resumed with some special arrangements, like transferring some of the production to temporary locations. Full production capacity has been reached.

Valmet maintains property damage and business interruption insurance and expects to recover fire-related losses through insurance.



Impacts of the COVID-19 pandemic on Valmet

The COVID-19 pandemic impacted Valmet's operations during 2022. Travel restrictions in Asia and the lockdown in China impacted Valmet's business environment especially during the first half of the year. Services, Flow Control and Automation Systems business lines were affected by reduced component availability and longer delivery times of certain components.

The Pulp and Energy, and Paper business lines have managed the challenges caused by COVID-19 well, and apart from cost inflation, the pandemic has not caused major impacts on the Process Technologies business. The organization has performed well under the new circumstances and found new ways to operate, which can be utilized to improve Valmet's and customers' processes also after the pandemic.

Strategic goals and their implementation

On June 23, 2022, Valmet announced that it adjusts its strategy to include Flow Control and aligns its financial targets with its financial reporting structure.

Valmet's strategy is: Valmet develops and supplies competitive and reliable process technologies, services and automation to the pulp, paper and energy industries. Our automation business covers a wide base of global process industries. We are committed to moving our customers' performance forward with our unique offering and way to serve.

Valmet's mission is converting renewable resources into sustainable results. Valmet's vision is to become the global champion in serving its customers and in moving the industries forward.

Valmet seeks to achieve its strategic targets by continuous improvement and renewal. Valmet has the following Must-Win initiatives: 'Customer excellence', 'Leader in technology and innovation', 'Excellence in processes' and 'Winning team', as well as selected Business Accelerators.

Valmet's product and services offering consists of process technologies that increase the value of the customers' end products, automation systems and flow control solutions, productivity enhancing services, plant upgrades and rebuilds, new cost-efficient equipment and solutions for optimizing raw material and energy usage.

To improve operational excellence, Valmet is in the process of renewing its ERP system. The aim is to improve Valmet's operational capability through process harmonization and standardization, and through renewal and modernization of the ERP platform.

Valmet has an annual strategy process, where, among others, Valmet's strategy, Must-Wins and financial targets are reviewed.

Due to the completion of the merger with Neles, on April 1, 2022, Valmet confirmed its new financial targets that were preliminarily announced on July 2, 2021. Valmet's new target for Comparable EBITA margin is 12–14 percent (previously 10–12%). The new target for Comparable return on capital employed (ROCE) before taxes is at least 15 percent (previously at least 20%). Valmet's other financial targets remained unchanged.

Valmet's financial targets are the following:

Financial targets

- Net sales for Services and Automation segments to grow over two times the market growth
- Net sales for Process Technologies segment to exceed market growth
- Comparable EBITA: 12–14%
- Comparable return on capital employed (ROCE) before taxes: at least 15%
- Dividend payout at least 50% of net profit

Continued focus on improving profitability

Valmet continues to focus on improving profitability through various actions in e.g., sales process management, project management and project execution, in procurement and quality, as well as in technology and R&D.

To improve sales process management, Valmet is focusing on key account management and analyzing the customers' share of wallet. Valmet is targeting market share improvement at key customers and adding focus on sales training. Valmet has also launched 'Valmet's Way to Serve' services concept – a shift towards more unified and customer-oriented services.

Valmet is continuously improving its project management and project execution by training personnel and implementing a Valmet-wide project execution model. By focusing on improving project management and execution, Valmet is targeting continuous improvement of gross profit.

Valmet has set a long-term savings target for procurement. In order to decrease procurement costs, Valmet is focusing on design-to-cost and adding supplier involvement through supplier relationship management. Valmet has also set a target for quality cost savings and is adding focus on root cause analysis of quality deviations. Furthermore, Valmet is continuing to adopt the Lean principles and methodology.

Valmet is constantly focusing on new technologies and R&D to improve product cost competitiveness and performance. The renewal of Valmet's ERP system will increase efficiency once implemented.



Disclosure of non-financial information

Valmet reports its non-financial information in accordance with the Non-Financial Reporting Directive (NFRD), the Finnish Accounting Act, the European Union (EU) Taxonomy Regulation, and the Task Force on Climate-related Financial Disclosures (TCFD) recommendations.

Business model and value creation

Valmet is a leading global developer and supplier of process technologies, automation and services for the pulp, paper, and energy industries. With our automation systems and flow control solutions we serve an even wider base of process industries. Valmet's mission is to convert renewable resources into sustainable results.

Our strong technology offering includes pulp mills, tissue, board and paper production lines, air emission control solutions, and power plants for bioenergy production. Our services, automation systems and flow control solutions improve production performance and increase the environmental efficiency and cost-effectiveness of Valmet's customers' production processes, while ensuring safe and reliable operations. Our product and service portfolio consists of productivity-enhancing services, plant upgrades and rebuilds, cost-effective new equipment and solutions for optimizing energy and raw material use, and technologies increasing the value of our customers' end products. Valmet's technologies maximize the value of renewable raw materials, while minimizing their environmental impact.

Valmet's technologies and services enable customers to apply and increase circularity in their operations to produce end products with less energy and water, and significantly reduced emissions, chemicals, and raw materials, and to further improve flexibility in fuel source selection to replace fossil fuels with renewable ones. Valmet sees the transition to a carbon neutral economy as an opportunity and believes technology plays a key role in mitigating the impacts of climate change. Valmet is enabling the transition of the pulp and paper industry to carbon neutrality.

In Valmet's own operations, more efficient processes, energy efficiency investments and purchasing CO₂-free electricity and district heat enable us to reduce CO₂ emissions significantly, as well as the use of natural resources. In our own operations, we are constantly improving our processes to increase resource efficiency by reducing the use of water, chemicals and various waste streams and we aim to increase the use of recycled materials, such as recycled steel in our technology offering.

Valmet strives to develop the transparency and traceability of its entire value chain, from the sourcing of raw materials to the recycling of its products. Valmet mainly purchases raw materials (metals, minerals, and polymers), metal-based components, energy and services from 30,000 suppliers in around 60 countries.

Valmet works closely with its customers throughout its key processes – from product development to the commercialization of new solutions. Valmet has the financial strength to invest in innovation development and growth. In 2022, Valmet launched a new R&D and innovation program called Beyond Circularity, which improves Valmet's readiness to support the green transition in Valmet's customer industries based

on the company's technology vision 2030. The program aims to further strengthen Valmet's R&D work to develop process technologies, automation, and services for utilizing renewable materials and recycled waste and side streams. The program also allows Valmet to further improve the energy efficiency of its process technologies and enables a shift to the use of fossil-free energy in its pulp and paper industry customers' production processes.

In addition to value for its owners, Valmet creates economic and social value as an employer, taxpayer, and customer for its suppliers. Valmet provides employment and business opportunities to a wide range of stakeholders and indirectly builds wealth in local societies.

Sustainability, including climate-related matters, is at the core of Valmet's business strategy, operations, and value creation. Sustainability is integrated into our strategy and main processes through Valmet's comprehensive Sustainability360° Agenda, which covers Valmet's entire value chain including the supply chain, Valmet's own operations and the use phase of Valmet's technologies.

One main material topic in Valmet's Sustainability360° Agenda is our Climate Program, which supports the Paris Climate Agreement's 1.5-degree pathway and the United Nations Sustainable Development Goals. Our Climate Program's CO₂ emissions reduction targets have been approved by the Science Based Targets initiative.

Materiality and management

Valmet's Sustainability360° Agenda covers the most material sustainability topics for Valmet. In 2022, the Agenda was renewed with new material topics grouped around three focus areas: Environment; Social; and Governance. Each focus area has three main material topics with concrete targets and action plans integrated into the company's annual planning process as a part of the strategy implementation. Valmet's Sustainability360° Agenda, its related targets, and all supporting policies are owned, driven and monitored by Valmet's Executive Team.

Valmet's Climate Program steering team drives and follows the progress of the program towards the targets providing status updates and guidance on implementation quarterly. The progress of Valmet's Climate Program is also monitored by the Executive Team.

All Valmet's corporate functions, business lines and areas are responsible for ensuring that Groupwide initiatives are implemented to meet Valmet's sustainability goals. Valmet has tied selected sustainability topics such as health, safety and quality, as well as sustainable supply chain KPIs, to remuneration. In 2022, Valmet's Board of Directors linked ESG targets to Valmet's Executive Team's long-term share-based incentive plan. The potential reward for the 2022–2024 performance period is based on an ESG Index with predefined targets linked to implementing Valmet's Climate Program and Sustainability Agenda, as well as targets supporting the company's long-term strategic and financial development.

Valmet has a systematic company-wide risk management process for regularly assessing the probability and impact of risks and opportunities, in which sustainability, including climate-related matters, is integrated. Valmet has several Groupwide policies to mitigate these risks and promote opportunities. The basis of Valmet's operations is its Code



of Conduct, which creates a uniform ethical foundation for all our business transactions and work assignments globally. It also describes our approach to sustainable business operations, people and society and environmental issues. Valmet strives for globally consistent and transparent management practices to ensure all its stakeholders can reliably assess the company's operations and development.

Valmet has a global supplier sustainability management process which is fully integrated into its procurement processes to assess potential risks related to human and labor rights, ethical business practices, climate and environmental management, and health and safety. All Valmet's suppliers are assessed for sustainability risks and required to commit to the minimum requirements set by the Sustainable Supply Chain Policy. Compliance is assessed through potential self-assessments and audits.

Valmet's global management system (GMS) supports an efficient process-oriented way of working toward the satisfaction of customer and other stakeholder expectations. Valmet's global management system provides a common platform for quality and HSE management in all operations. Our main operations are certified in accordance with the ISO 14001:2015 (environmental), ISO 45001:2018 (health and safety) and ISO 9001: 2015 (quality) management standards.

Material topics

Valmet has fully integrated environmental, social and employee matters, respect for human rights, and anti-corruption and bribery matters into Valmet's Sustainability360° Agenda.

Environmental and climate-related matters

Valmet has estimated that around 4 percent of its environmental impact arises from its supply chain, and around 1 percent from its own operations. Most of Valmet's value chain's environmental impact, i.e., 95 percent originates in the customer use of its technologies.

Valmet is actively developing its offering and its new products and services to reduce CO₂ emissions, water, chemical and raw material consumption, and waste, while increasing energy efficiency. Valmet monitors the market demand for environmentally efficient and carbon neutral technologies and aims to maintain the orders received from new products and services above 25 percent of total orders received annually.

Valmet has also set climate-related targets across the value chain as part of its Climate Program. Today, Valmet already provides bioenergy self-sufficient chemical pulp mills and enables carbon neutral heat and power production with our current biomass-based energy solution offering. By 2030, Valmet's target is to enable carbon neutral pulp and paper production for all its customers by developing new process technologies and to improve the energy efficiency of our current offering by 20 percent. Valmet also targets a reduction of 20 percent in CO₂ emissions in its supply chain and 80 percent in its own operations by 2030. As part of its own operations' environmental program, Valmet has also defined targets for reducing energy and water consumption and for increasing the share of recycled or reused waste.

Valmet also has a comprehensive climate-related e-learning course, available for its employees and suppliers through a supplier portal.

Valmet has a stand-alone budget and action plan to improve environmental efficiency at its production facilities. The company also continuously develops the resource and energy efficiency of its technology and solutions, based on R&D action plans and through the Beyond Circularity program.

Social and employment-related matters

Valmet has more than 17,500 employees in over 40 countries around the world. Valmet values active dialogue and teamwork as an important part of its success and emphasizes respectful behavior and a safe, healthy and well-managed working environment in all locations. The company sets clear expectations for managers and employees through its manager and employee role descriptions, which focus on driving performance, building engagement, supporting development, and living the company's values. As an employer, Valmet is committed to promoting equal opportunities for everyone and respecting its employees' right to freedom of association and collective bargaining.

Valmet strives to protect the health, safety and wellbeing of its own people and partners. We invest in a positive safety culture collaborating with customers and partners and constantly improving our processes and practices towards our common goal of zero harm.

Valmet participates in public discussions of its operating environment and regulations. Valmet builds trust and reputation by operating both sustainably and profitably.

Respect for human rights

As a global process technology, automation and services supplier, Valmet operates in a very multicultural environment. Valmet recognizes its responsibility to respect human rights and requires its business partners to do the same.

Valmet is committed to international frameworks related to human rights, such as the UN Guiding Principles on Business and Human Rights. Valmet's commitment to respect human rights is laid out in its Human Rights Statement.

Valmet has a comprehensive due diligence framework to monitor and manage human rights in its own operations and supply chain. Valmet has integrated human rights into company policies and related processes to ensure human rights are respected and promoted in all our operations. Valmet also provides human rights training to its employees through an e-learning course that is globally available to all Valmetees.



Anti-corruption and bribery

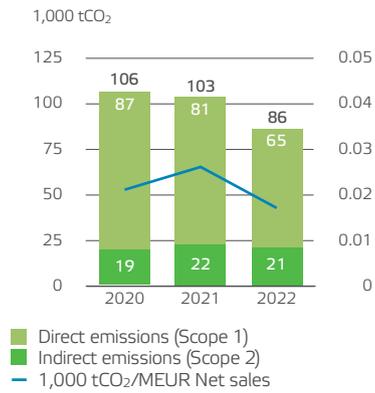
Valmet’s Code of Conduct requires Valmet and its employees to act with honesty and integrity. It sets Valmet’s commitment of zero tolerance for corruption and bribery. It also defines Valmet’s expectation that all its business partners fully comply with applicable anti-bribery laws and regulations. Valmet’s Code of Conduct is complemented by Valmet’s Sustainable Supply Chain Policy, which also sets Valmet’s requirements for its suppliers regarding business ethics and legal compliance, including refusing to participate in any form of corruption, bribery or money laundering. Valmet also has a global Anti-Corruption Policy

and other internal policies and guidelines containing the rules, which ensure Valmet’s business or employees are not involved in any form of corruption or bribery.

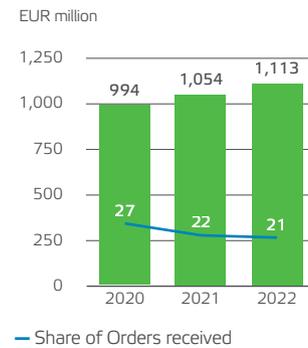
Valmet has a Code of Conduct and Anti-bribery Compliance e-learning course for employees. Valmet also arranges regular training for targeted groups on the Code of Conduct, anti-corruption, and other ethics and compliance topics to enforce the principles and rules set by the related policies and guidelines.

Non-financial indicators

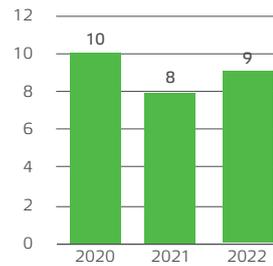
CO₂ emissions from energy consumption in own operations¹



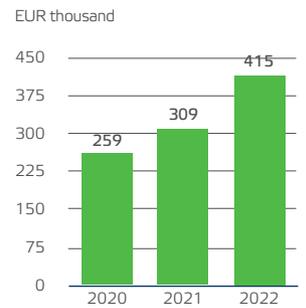
Orders received from new products and services²



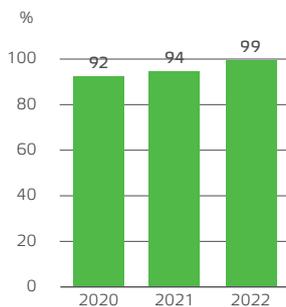
Number of internal audits performed



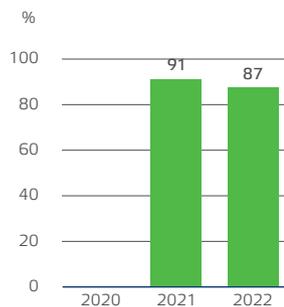
Sponsorships and donations



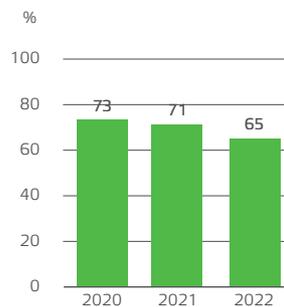
New suppliers screened over sustainability³



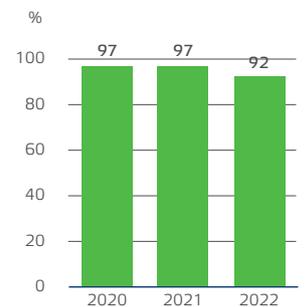
Employees completed Valmet’s Code of Conduct training⁴



Employees covered by collective bargaining agreements



Workforce represented in formal management-worker health and safety committees



¹ Direct emissions (Scope 1) from used fuels and indirect emissions (Scope 2, market based) from purchased electricity, district heat and steam in own operations. Valmet merged with Neles on April 1, 2022. Data from the new Flow Control Business Line are included in the 2022 data from the merger date. Please check GRI Supplement 2022 for the CO₂ emission factors used.

² Valmet’s new products and services reduce CO₂ emissions, water and raw material consumption, and waste, while increasing energy efficiency. Valmet monitors the market demand for more environmentally efficient technologies by monitoring the share of orders received from new products and services. Valmet’s target in 2022 was that at least 25 percent of orders received should come from new products and services.

³ Supplier data from the new Flow Control business line is not included in the 2022 figures.

⁴ Historical data from 2020 unavailable due to a system change. All active employees, including blue-collar workers, trained in the Code of Conduct. External workforce excluded. Data from the 2022 acquisitions are included in the reported figure.

**Breakdown of employees by contract type, employment type, region and gender****Number of employees by employment contract and gender¹**

	Female		Male		Total	
	2022	2021	2022	2021	2022	2021
Permanent	3,185	2,529	12,595	10,344	15,781	12,874
Temporary	508	414	1,259	958	1,767	1,372
Total	3,693	2,943	13,854	11,302	17,548	14,246

Number of permanent employees by employment type and gender¹

	Female		Male		Total	
	2022	2021	2022	2021	2022	2021
Full-time	3,066	2,427	12,441	10,227	15,508	12,655
Part-time	119	102	154	117	273	219
Total	3,185	2,529	12,595	10,344	15,781	12,874

Workforce by geography and gender¹

	Female		Male		Total	
	2022	2021	2022	2021	2022	2021
North America	338	204	1,701	1,296	2,040	1,500
South America	163	118	670	486	833	604
EMEA	2,443	2,068	8,344	7,227	10,787	9,296
China	551	442	1,772	1,469	2,323	1,911
Asia-Pacific	198	111	1,367	824	1,565	935
Total	3,693	2,943	13,854	11,302	17,548	14,246

Workforce by region and employee contract

	Regular 2022	Fixed term 2022	Total 2022
North America	2,039	1	2,040
South America	764	69	833
EMEA	10,073	714	10,787
China	1,360	963	2,323
Asia-Pacific	1,545	20	1,565
Total	15,781	1,767	17,548

Lost time incident frequency, total recordable incident frequency, number of fatalities and absentee rate, own personnel

	2022	2021
LTIF ²	1.6	1.4
TRIF ³	3.2	3.1
Fatalities	0	0
Absentee rate	2.9%	2.6%

Lost time incident frequency, total recordable incident frequency and number of fatalities, external workers

	2022	2021
LTIF ²	2.3	3.1
TRIF ³	4.7	6.8
Fatalities	2	1

¹ The gender category includes the options Female, Male, Not Declared. In 2022, the number of individuals in the "Not Declared" category was not large enough to be included in a separate column.

² LTIF reflects the number of injuries resulting in an absence of at least one workday per million hours worked.

³ LTIF + medical treatment and restricted work cases. 2021 TRIF for external workers restated due to one incident investigated during 2022.



Valmet’s management approach to non-financial impacts

	ENVIRONMENTAL AND CLIMATE-RELATED MATTERS	SOCIAL AND EMPLOYMENT-RELATED MATTERS
Policies and standards	<p>International frameworks and Valmet’s policies covering all topics:</p> <ul style="list-style-type: none"> • UN Global Compact • UN Sustainable Development Goals • United Nations Universal Declaration of Human Rights • UN Guiding Principles on Business and Human Rights • Declaration on Fundamental Principles and Rights at Work of the International Labour Organization (ILO) • OECD’s Guidelines for Multinational Enterprises <p>• Health, Safety and Environment (HSE) Policy: Defines Valmet’s approach to managing HSE performance in its own operations and in customer industries</p> <p>• Instructions for sustainable and responsible research, product development, and design: Support the implementation of Valmet’s HSE policy</p> <p>• Guidance on hazardous substances and restricted materials: Describes the management approach and provides instructions for compliance with regulatory requirements regarding the prohibition and reporting of materials found in Valmet’s products</p>	<p>• Health, Safety and Environment (HSE) Policy: Defines Valmet’s approach to managing HSE performance in its own operations and in customer industries</p> <p>• Human Resources Policy: Framework for the management of the human resources function, which is committed to developing an engaged and performance-driven community and continuously driving the global development of Valmet employees’ capabilities</p> <p>• Equal Opportunity and Diversity Policy: Defines Valmet’s approach to promoting equal opportunities for all employees</p> <p>• Minimum Safety Standards: Defines minimum requirements for safety at work for specific high-risk activities</p>
Due diligence processes	<ul style="list-style-type: none"> • The HSE event reporting and management system is used to monitor and prevent HSE-related incidents and hazards • Compliance with HSE-related laws and regulations is ensured by complying with Valmet’s related processes • Internal and external audits executed globally to evaluate compliance with internal, legal and other HSE requirements and to correct non-conformities 	<ul style="list-style-type: none"> • The HSE event reporting and management system is used to monitor and prevent HSE-related incidents and hazards • Compliance with laws and regulations is ensured by complying with Valmet’s related processes • Internal and external audits executed globally to evaluate compliance with internal, legal and other HSE requirements, and to correct non-conformities
Risks and risk management	<p>Risks:</p> <ul style="list-style-type: none"> • Non-compliance with environmental regulations may result in fines, creating reputational and business risks • Climate-related regulation and initiatives may change the availability and use of biomass and increase the cost of raw materials and energy, result in new taxes and tariffs, and change our stakeholder’s attitudes, which could impact Valmet’s and its customers’ operations and business environments • EU Taxonomy regulation may diminish investors interest and Valmet’s access to capital and increase the cost of capital in the long term if Valmet’s technologies and services are not considered environmentally sustainable • Climate-related physical risks; extreme weather events and variability in weather patterns, water shortages and scarcity of raw materials may cause production interruptions throughout Valmet’s value chain • Risks related to Valmet’s suppliers may create significant reputational or business risks <p>Risk management:</p> <ul style="list-style-type: none"> • ISO 14001:2015 environmental management systems in all operations • Risk management of environmental and climate-related matters is integrated into all activities to ensure proactive risk identification and mitigation • Climate scenario analysis to support strategy and risk management • Global supplier sustainability management process, including risk assessments and audits 	<p>Risks:</p> <ul style="list-style-type: none"> • Valmet’s own employees’ and partners’ health and safety risks are related to the pandemic, work-related illnesses, injuries and work-life integration • Non-compliance with occupational health and safety regulations may result in fines, creating reputational and business risks • Retention and engagement of key employees and a slowing down of the resourcing process due to the hot labor market and talent shortage • Risks related to Valmet’s suppliers may create significant reputational or business risks <p>Risk management:</p> <ul style="list-style-type: none"> • ISO 45001:2018 health and safety management systems in all operations • HSE event management system • HSE committees covering all personnel • Clear COVID-19 management principles in all locations, production facilities and on project sites • Development of global training portfolio and ensuring necessary competence is in place across regions • Development of engagement and retention through employee survey action execution • Debottlenecking of resourcing process • Global supplier sustainability management process, including risk assessments and audits
Outcomes of policies and due diligence processes	<ul style="list-style-type: none"> • New products and services that meet environmental requirements and help customers produce sustainable products which require less water and energy, and fewer raw materials, enable the use of renewable resources producing less waste and fewer emissions • Supplier sustainability audits and corrective actions in accordance with Valmet’s global supplier sustainability risk management process • CO₂ reduction and other environmental targets for renewable energy, energy efficiency, water consumption and waste management • Climate training, including e-learning 	<ul style="list-style-type: none"> • Healthy and safe workplaces for Valmet’s own employees and partners • Operations free of life-changing incidents, reduction in overall incident frequencies • Training programs developed to enhance skills • Supplier sustainability audits and corrective actions in accordance with Valmet’s global supplier sustainability risk management process



	RESPECT FOR HUMAN RIGHTS	ANTI-CORRUPTION AND BRIBERY
Policies and standards	<p>International frameworks and Valmet’s policies covering all topics:</p> <ul style="list-style-type: none"> • Valmet’s Code of Conduct • Valmet’s Human Rights Statement • Valmet’s Sustainable Supply Chain Policy • ISO 9001:2015 Quality management system • ISO 14001:2015 Environmental management system • ISO 45001:2018 Occupational health and safety management system <ul style="list-style-type: none"> • Equal Opportunity and Diversity Policy: Defines Valmet’s approach to promoting equal opportunities for all employees • Non-Discrimination and Anti-Harassment Policy: Defines Valmet’s zero tolerance of discrimination or harassment in any form 	<ul style="list-style-type: none"> • Anti-Corruption Policy: Defines Valmet’s zero tolerance approach to bribery and corruption in more detail • Compliance reporting guideline: Defines how Valmet employees can voice their concerns about potential violations of the Code of Conduct, Anti-Corruption Policy, unethical behavior and other misconduct • Approval guideline for Agency agreements and Agent approval process: Describes Valmet’s due diligence process and requirements for agent approval
Due diligence processes	<ul style="list-style-type: none"> • Human rights due diligence framework executed through long-term action plans, and based on UN Guiding Principles for Business and Human Rights • External third-party supplier audits executed globally to evaluate compliance and correct non-conformities 	<ul style="list-style-type: none"> • Risk management evaluations help Valmet find the best ways to manage risks and train the unit’s personnel to use existing tools and procedures • Internal audits executed globally to evaluate compliance with anti-corruption and bribery-related rules and implement necessary corrective actions • External third-party supplier audits executed globally to evaluate compliance and correct non-conformities
Risks and risk management	<p>Risks:</p> <ul style="list-style-type: none"> • Potential violations of human rights may impact Valmet’s reputation and thus its financial position <p>Risk management:</p> <ul style="list-style-type: none"> • Valmet’s human rights due diligence framework for identifying and mitigating potential negative human rights impacts and risks • Global supplier sustainability management process, including risk assessments and audits 	<p>Risks:</p> <ul style="list-style-type: none"> • Unethical business practices may impact Valmet’s reputation and thus its financial position <p>Risk management:</p> <ul style="list-style-type: none"> • Internal risk management audits • Anti-Corruption Policy works as a tool to set the tone for preventive misconduct and mitigate potential risks • Global supplier sustainability management process, including risk assessments and audits
Outcomes of policies and due diligence processes	<ul style="list-style-type: none"> • Reporting system in place for violations of Code of Conduct • Continuous human rights training to increase awareness of potential negative impacts • Location-level social impact assessment and improvement actions, in accordance with Valmet’s human rights due diligence framework • Supplier sustainability audits and corrective actions in accordance with Valmet’s global supplier sustainability risk management process 	<ul style="list-style-type: none"> • Reporting system in place for violations of Code of Conduct, including anti-corruption and bribery and other misconduct • Anti-corruption and bribery training, including e-learning • Supplier sustainability audits and corrective actions in accordance with Valmet’s global supplier sustainability management process



EU taxonomy for sustainable finance

The European Union Sustainable Finance Taxonomy Regulation (the EU taxonomy) requires large companies subject to the Non-Financial Reporting Directive (NFRD) to disclose the extent to which their economic activities have a substantial positive environmental impact. The EU taxonomy is intended to encourage financial markets to invest and finance more sustainably. It sets the criteria for activities that the EU has classified as environmentally sustainable. Activities that are described in the taxonomy are referred to as eligible activities. Eligible activities that also meet set criteria are referred to as aligned activities in the taxonomy.

The currently available criteria allow companies to demonstrate their contribution to two environmental objectives: climate change mitigation and climate change adaptation. Valmet's economic activities contribute to both, but more substantially to climate change mitigation. It is expected that the EU Taxonomy's remaining environmental objectives will increase the eligibility of Valmet once the related activities and technical criteria are published and reported.

In 2022, Valmet's operations were reviewed against the Taxonomy activities to reassess eligibility based on the eligible economic activities listed in Annexes I and II of the delegated regulation, complementary regulations such as the Natural Gas and Nuclear Act, and FAQ documents published in 2022 by the European Commission to expand and clarify the content of the Taxonomy regulation.

In 2022, Valmet's approach to identifying and reporting sustainable economic activities consisted of:

1. Eligibility assessment: mapping of economic activities to taxonomy activity descriptions and NACE codes.
2. Substantial contribution assessment: screening of activities against technical screening criteria.
3. Do no significant harm (DNSH) assessment: screening of Valmet's procedures to ensure that our operations do not cause significant harm to relevant environmental objectives. Screening conducted at an appropriate level for each environmental objective. Valmet's Group-level approach is in line with the recommendations of the [Task Force on Climate-Related Financial Disclosures \(TCFD\)](#), and Valmet assesses climate risks as part of its Groupwide risk management system.
4. Minimum safeguards assessment: A review of Valmet's corporate social safeguards to ensure that our operating instructions, company policies, and management system are compliant with the UN Guiding Principles on Business and Human Rights and the ILO Declaration on Fundamental Principles and Rights at Work.

As a result of the 2022 assessment, the following economic activities were identified as taxonomy eligible for Valmet:

- 3.1 Manufacture of renewable energy technologies
- 3.2 Manufacture of equipment for the production and use of hydrogen
- 3.6 Manufacture of other low-carbon technologies

As a result of the re-assessment of Valmet's 2021 eligibility, related to the clarifying guidance by the EU in 2022, Valmet's taxonomy-eligibility categorized in activity 3.6 Manufacturing of other low carbon technologies and in 8.2 Data-driven solutions for GHG emissions reductions, decreased significantly compared to 2021. The predominant purpose of these two activities is GHG emissions reductions. Valmet offers solutions for the carbon-neutral production of pulp and energy, and enables the transition to carbon neutral paper, board, and tissue processes by 2030 at the latest. However, the predominant purpose of most solutions previously classified as activity 3.6 or 8.2 is the production of pulp and paper solutions, not GHG emission reduction.

The EU taxonomy currently covers the economic activities of 40 percent of listed companies¹ in sectors that are responsible for 80 percent of direct greenhouse gas emissions in Europe². Valmet expects its eligibility to increase as the Taxonomy evolves to include more sectors relevant to Valmet's operations. For now, Valmet's taxonomy-eligible and aligned economic activities are conducted predominantly in the energy segments while other core businesses, consisting of mainly process technology and automation solutions and services for the pulp and paper sector, are currently not described in the Taxonomy Regulation. Valmet continues to develop taxonomy-related reporting and complies with new guidance when it is published by the EU.

Key performance indicators

Valmet has made some estimations in the calculation of the key performance indicators (KPIs), net sales³, capital expenditure (Capex), and operating expenditure (Opex), due to our interpretation of the Taxonomy regulation. Double counting has been avoided by classifying external revenue streams into taxonomy-eligible economic activities only once. The shares of eligible and aligned net sales have been used as key to calculate eligible and aligned Opex and Capex.

Taxonomy net sales⁴ are calculated according to the EU Taxonomy definition of turnover, and in line with IFRS 15 which are included in Valmet's total net sales presented in the Valmet's consolidated financial statements. It includes the external sales of taxonomy eligible activities. Net sales have been calculated separately in each business line for eligible and aligned activities.

¹ Share of domiciled companies in the EU with more than 500 employees active in economic sectors covered by the EU Taxonomy Climate Delegated Act. (Source: Bloomberg, 2021)

² Source: Eurostat, 2021.

³ Valmet uses the term net sales in its financial statements while the EU Taxonomy Regulation refers to the term Turnover.

⁴ Consolidated financial statements, note 3. Revenue recognition.



Taxonomy Capex⁵ is presented and measured in line with the Capex presented in the Group’s financial statements. It consists of purchases of property, plant and equipment, and intangible assets. Leases and equity investments at fair value through other comprehensive income have been excluded from the amount. Capex associated with taxonomy-eligible activities has been considered eligible. Plans to expand taxonomy-aligned economic activities or plans to allow the activities to become taxonomy-aligned, have not been separately taken into consideration.

The Taxonomy regulation’s definition of Opex relates to assets and economic activities that generate taxonomy eligible net sales. It consists

of expenses relating directly to maintenance and servicing of assets including e.g., facility improvements, and research and development projects supporting the transition towards a low carbon economy and achieving the Science Based Targets that Valmet has set and which have been validated by the SBTi. Valmet has applied a conservative interpretation of the Taxonomy OpEx definition. Raw materials, and salaries of employees performing repairs, maintenance, and services of eligible fixed assets, are excluded.

The following tables present Valmet’s 2022 Taxonomy KPIs associated with Valmet’s taxonomy-eligible economic activities:

Turnover⁶

Economic activities	NACE codes	Absolute turnover (EUR million)	Proportion of turnover	Substantial contribution criteria		'Does Not Significantly Harm' criteria							Minimum safeguards	Taxonomy-aligned proportion of turnover, 2022	Enabling activity	Transitional activity
				Climate change mitigation	Climate change adaptation	Climate change mitigation	Climate change adaptation	Water and marine resources	Circular economy	Pollution	Biodiversity and ecosystems					
A. TAXONOMY-ELIGIBLE ACTIVITIES																
Taxonomy-aligned activities (A.1)																
3.1 Manufacture of renewable energy technologies	C27, C28, M71, F42.22	215	4%	100%		Yes	Yes	Yes	Yes	Yes	Yes	Yes	4%	E		
Turnover (A.1)		215	4%	100%									4%			
Eligible, but not aligned activities (A.2)																
3.1 Manufacture of renewable energy technologies	C27	10	-%	100%												
3.2 Manufacture of equipment for the production and use of hydrogen	C28	4	-%	100%												
3.6 Manufacture of other low carbon technologies	C28, C33	11	-%	100%												
Turnover (A.2)		25	-%	100%									-%			
Total (A)		240	5%	100%									5%			
B. TAXONOMY-NON-ELIGIBLE ACTIVITIES																
Turnover (B)		4,834	95%													
Total (A + B)		5,074	100%													

Capex

Economic activities	NACE codes	Absolute Capex (EUR millions)	Proportion of Capex	Substantial contribution criteria		'Does Not Significantly Harm' criteria							Minimum safeguards	Taxonomy-aligned proportion of Capex, 2022	Enabling activity	Transitional activity
				Climate change mitigation	Climate change adaptation	Climate change mitigation	Climate change adaptation	Water and marine resources	Circular economy	Pollution	Biodiversity and ecosystems					
A. TAXONOMY-ELIGIBLE ACTIVITIES																
Taxonomy-aligned activities (A.1)																
3.1 Manufacture of renewable energy technologies	C27, C28, M71, F42.22	2	2%	100%		Yes	Yes	Yes	Yes	Yes	Yes	Yes	2%	E		
Capex (A.1)		2	2%	100%									2%			
Eligible, but not aligned activities (A.2)																
3.1 Manufacture of renewable energy technologies	C27	0	-%	100%												
3.2 Manufacture of equipment for the production and use of hydrogen	C28	0	-%	100%												
3.6 Manufacture of other low carbon technologies	C28, C33	0	-%	100%												
Capex (A.2)		0	-%	100%									-%			
Total (A)		3	2%	100%									2%			
B. TAXONOMY-NON-ELIGIBLE ACTIVITIES																
Capex (B)		109	95%													
Total (A + B)		112	100%													

⁵ Consolidated financial statements, note 4. Intangible assets and property, plant and equipment.

⁶ Net Sales is used in other parts of Valmet’s financial statements, while the EU Taxonomy Regulation uses the term Turnover.



Opex

Economic activities	NACE codes	Absolute Opex (EUR millions)	Proportion of Opex	Substantial contribution criteria			'Does Not Significantly Harm' criteria					Minimum safeguards	Taxonomy-aligned proportion of Opex, 2022	Enabling activity	Transitional activity
				Climate change mitigation	Climate change adaptation	Climate change mitigation	Climate change adaptation	Water and marine resources	Circular economy	Pollution	Biodiversity and ecosystems				
A. TAXONOMY-ELIGIBLE ACTIVITIES															
Taxonomy-aligned activities (A.1)															
3.1 Manufacture of renewable energy technologies	C27, C28, M71, F42.22	6	2%	100%			Yes	Yes	Yes	Yes	Yes	Yes	2%	E	
Opex (A.1)		6	2%	100%									2%		
Eligible, but not aligned activities (A.2)															
3.1 Manufacture of renewable energy technologies	C27	0	-%	100%											
3.2 Manufacture of equipment for the production and use of hydrogen	C28	1	-%	100%											
3.6 Manufacture of other low carbon technologies	C28, C33	0	-%	100%											
Opex (A.2)		1	-%	100%									-%		
Total (A)		7	2%	100%									2%		
B. TAXONOMY-NON-ELIGIBLE ACTIVITIES															
Opex (B)		303	98%												
Total (A + B)		310	100%												

Tables are based on the templates for KPIs presented in Annex II of the Commission Delegated Regulation (EU) 2020/852. Templates have been modified to include only reportable information, excluding e.g. columns for substantial contribution criteria of environmental objectives 3-6.



Shares and shareholders

Development of Valmet's share price since listing, January 2, 2014–December 31, 2022



Share capital and share data¹

	2022	2021	2020
Share capital, December 31, EUR million	140	100	100
Number of shares, December 31:			
Number of outstanding shares	184,184,830	149,471,196	149,490,976
Treasury shares held by the Parent Company	344,775	393,423	373,643
Total number of shares	184,529,605	149,864,619	149,864,619
Average number of outstanding shares	175,617,981	149,467,939	149,499,114
Average number of diluted outstanding shares	175,617,981	149,467,939	149,499,114
Trading volume on Nasdaq Helsinki Ltd. ²	125,393,868	97,242,422	162,711,000
% of total shares for public trading	68	65	109
Earnings per share, EUR	1.92	1.98	1.54
Earnings per share, diluted, EUR	1.92	1.98	1.54
Adjusted earnings per share, EUR ³	2.37	2.09	1.64
Dividend per share, EUR	1.30 ⁴	1.20	0.90
Dividend, EUR million	239 ⁴	179	135
Dividend payout ratio	68% ⁴	61%	58%
Effective dividend yield	5.2% ⁴	3.2%	3.9%
Price to earnings ratio (P/E)	13.1	19.1	15.1
Equity per share, EUR	13.55	8.87	7.60
Highest share price, EUR	38.59	38.53	25.20
Lowest share price, EUR	19.95	23.02	13.33
Volume-weighted average share price, EUR	26.90	32.58	21.15
Share price, December 31, EUR	25.16	37.72	23.36
Market capitalization, December 31, EUR million	4,643	5,653	3,501

¹ The formulas for calculation of the figures are presented in the section 'Formulas for Calculation of Indicators'.

² In addition to Nasdaq Helsinki Ltd, Valmet's shares are also traded on other marketplaces, such as Cboe CXE, Cboe BXE and Turquoise. A total of approximately 21 million Valmet shares were traded on these three alternative marketplaces in 2022. (Source: www.valmet.com/investors/valmet-share/trading-volumes/).

³ Adjusted earnings per share (Adjusted EPS) is a new alternative performance measure that excludes the impact of fair value adjustments arising from business combinations, net of tax (2022: EUR 78 million, 2021: EUR 17 million, 2020: EUR 15 million). Adjusted EPS enables users of the financial information to prepare more meaningful analysis on Valmet's performance.

⁴ Board of Directors' proposal.



Largest shareholders on December 31, 2022

	Shares	% of share capital
1 Solidium Oy	18,640,665	10.10%
2 Oras Invest Ltd	9,300,000	5.04%
3 Varma Mutual Pension Insurance Company	6,712,789	3.64%
4 Ilmarinen Mutual Pension Insurance Company	6,186,993	3.35%
5 Elo Mutual Pension Insurance Company	2,751,500	1.49%
6 OP Funds	2,625,184	1.42%
7 The State Pension Fund	2,100,000	1.14%
8 Evli Funds	1,476,000	0.80%
9 Danske Invest funds	1,397,582	0.76%
10 Nordea Funds	1,041,905	0.57%
11 Sigríd Jusélius Foundation	716,954	0.39%
12 Mandatum Life Insurance Company Limited	678,528	0.37%
13 Samfundet folkhälsan i Svenska Finland rf	661,923	0.36%
14 Investment fund Aktia Capital	614,080	0.33%
15 The Social Insurance Institution of Finland, KELA	526,188	0.29%

Source: Euroclear Finland.

Shareholdings of the Board of Directors in Valmet Oyj on December 31, 2022

	Shares
Mäkinen, Mikael Chairman of the Board	7,462
Eskola, Jaakko Vice Chairman of the Board	2,423
Cantell, Aaro Member of the Board	8,408
Hämäläinen, Anu Member of the Board	2,239
Kemppainen, Pekka Member of the Board	4,578
Lindberg, Per Member of the Board	1,634
Maurer, Monika Member of the Board	4,578
Söderström, Eriikka Member of the Board	5,708
Total	37,030
% of outstanding shares	0.02%

Shareholdings of the Executive Team in Valmet Oyj on December 31, 2022

	Shares
Laine, Pasi President and CEO	177,137
Hokkanen, Katri CFO	5,598
Macharey, Julia SVP, Human Resources and Operational Development	38,319
Niemi, Aki Business Line President, Services	63,222
Paukkunen, Petri Area President, Asia-Pacific	8,418
Riekkola, Sami Business Line President, Pulp and Energy	16,433
Salonsaari-Posti, Anu SVP, Marketing, Communications, Sustainability and Corporate Relations	31,350
Simola, Vesa Area President, EMEA	52,971
Sääskilähti, Simo Business Line President, Flow Control	1,437
Tacla, Celso Area President, South America	94,129
Tiitinen, Jukka Area President, North America	94,330
Torttila-Miettinen, Emilia Business Line President, Automation Systems	250
Vähäpesola, Jari Business Line President, Paper	61,348
Zhu, Xiangdong Area President, China	30,617
Total	675,559
% of outstanding shares	0.37%

Number of shareholders

The number of registered shareholders at the end of year 2022 was 89,056 (58,894).

Distribution of shareholding by sector, %



¹ Solidium Oy is wholly owned by the Finnish state.

Distribution of shareholders by number of shares held, %





Flagging notifications

During the review period, Valmet received the following flagging notifications referred to in the Securities Market Act:

Transaction date	Shareholder	Threshold	Direct holding, %	Indirect holding, %	Total holding, %
April 1, 2022	Solidium Oy	Below 10%	9.25%	–	9.25%
May 19, 2022	Solidium Oy	Above 10%	10.10%	–	10.10%
Dec 16, 2022	Oras Invest Oy	Above 5%	5.04%	–	5.04%

Trading of shares

Trading of Valmet shares on Nasdaq Helsinki	January 1–December 31, 2022	January 1–December 31, 2021
Number of shares traded	125,393,868	97,242,422
Total value, EUR million	3,369	3,166
High, EUR	38.59	38.53
Low, EUR	19.95	23.02
Volume-weighted average price, EUR	26.90	32.58
Closing price on the final day of trading, EUR	25.16	37.72

The closing price of Valmet's share on the final day of trading for the reporting period, December 30, 2022, was EUR 25.16, i.e. 33 percent lower than the closing price on the last day of trading in 2021 (EUR 37.72 on December 30, 2021).

In addition to Nasdaq Helsinki Ltd, Valmet's shares are also traded on other marketplaces, such as Cboe CXE, Cboe BXE and Turquoise. A total of approximately 21 million Valmet shares were traded on these three alternative marketplaces in 2022 (Source: www.valmet.com/investors/valmet-share/trading-volumes/).



Board authorizations regarding share repurchase and share issue

Valmet Oyj's Annual General Meeting on March 22, 2022, authorized Valmet's Board of Directors to decide on the repurchase of a maximum number of 7,500,000 of the Company's own shares in one or several tranches. The Company's own shares may be repurchased otherwise than in proportion to the shareholdings of the shareholders (directed repurchase). The Company's own shares may be repurchased using the unrestricted equity of the Company at a price formed on a regulated market on the official list of Nasdaq Helsinki Ltd on the date of the repurchase or at a price otherwise formed on the market.

The Company's own shares may be repurchased for reasons of developing the Company's capital structure, financing or carrying out acquisitions, investments or other business transactions, or for the shares to be used in an incentive scheme, however so that a maximum of 500,000 shares may be repurchased to be used in an incentive scheme, which corresponds to approximately 0.3 percent of all the shares in the Company. The Board of Directors decides on all other terms related to the repurchasing of the Company's own shares.

Valmet Oyj's Annual General Meeting authorized Valmet's Board of Directors to decide on the issuance of shares as well as the issuance of special rights entitling to shares in one or several tranches. The issuance of shares may be carried out by offering new shares or by transferring treasury shares held by Valmet. Based on this authorization, the Board of Directors may also decide on a directed share issue in deviation from the shareholders' pre-emptive rights and on the granting of special rights. Based on this authorization, a maximum number of 15,000,000 shares may be issued, which corresponds to approximately 10.0 percent of all the shares in Valmet Oyj. The new shares and treasury shares may be issued for consideration or without consideration.

The Board of Directors may decide on all other terms of the issuance of shares and special rights entitling to shares pursuant to Chapter 10(1) of the Finnish Companies Act. The Board of Directors may use this authorization, for example, for reasons of developing the Company's capital structure, in financing or carrying out acquisitions, investments or other business transactions, or for the shares to be used in incentive schemes, however so that the Board of Directors may issue a maximum of 500,000 shares to be used in incentive schemes, which corresponds to approximately 0.3 percent of all the shares in the Company.

The authorizations shall remain in force until the close of the next Annual General Meeting, and they cancel the authorizations granted by the Annual General Meeting of March 23, 2021.

Based on the authorization granted by the Annual General Meeting 2022, on June 21, 2022, Valmet's Board of Directors decided on a directed share issue related to the reward payment of Valmet's long-term share-based incentive plan, Deferred Share Plan, for the discretionary period 2021. In the share issue on June 23, 2022, a total of 868 Valmet's treasury shares were conveyed without consideration to the participants of the plan, in accordance with the terms and conditions of the plan.

In its meeting on December 20, 2022, the Board of Directors of Valmet decided to use the authorization granted by the Annual General Meeting to repurchase the Company's own shares. Based on the authorization,

the Board decided to initiate a fixed-term share buy-back program for the purpose of acquiring the Company's own shares to meet part of the obligations arising from the LTI Plans and the Restricted Pool incentive. The share acquisitions will begin at the earliest on February 6, 2023, and will end at the latest on February 24, 2023. The maximum number of shares to be acquired is 125,000. The shares will be acquired at market price in public trading on Nasdaq Helsinki Ltd.

As at December 31, 2022, Valmet's Board of Directors had not used any other authorizations given by the Annual General meeting on March 22, 2022.

In its meeting on December 16, 2021, Valmet's Board of Directors decided to use the authorization granted by the Annual General Meeting 2021 to repurchase the Company's own shares. Based on the authorization, the Board decided to initiate a fixed-term share buy-back program for the purpose of acquiring the Company's own shares to meet part of the obligations arising from the LTI Plans and the Restricted Pool incentive. The share acquisitions began on February 9, 2022, and ended on February 22, 2022, and in total 150,000 shares were acquired. The shares were acquired at market price in public trading on Nasdaq Helsinki Ltd.

Based on the authorization granted to the Board of Directors by the Annual General Meeting 2021, Valmet's Board of Directors decided in December 2021 on a directed share issue related to the reward payment of Valmet's share-based long-term incentive plans for the performance period 2021. In the share issue on March 15, 2022, a total of 200,447 Valmet's treasury shares were conveyed without consideration to the participants of the plans, in accordance with the terms and conditions of the plans.

Share-based incentive plans

Valmet's share-based incentive plans are part of the remuneration program for Valmet's key personnel. The aim of the plans is to align the interests of the shareholders and the key employees to increase the value of Valmet in the long run, to steer the key employees towards achieving the Company's selected strategic targets, to commit the key employees to the Company, and to offer them a competitive reward plan based on holding the Company's shares. Any shares to be potentially awarded are, or have been, acquired through public trading, and therefore the incentive plans have no diluting effect on the share value.

Long-term incentive plans – Performance Share Plan and Deferred Share Plan

In its meeting on December 17, 2020, the Board of Directors of Valmet Oyj decided on new share-based long-term incentive plans, a Performance Share Plan and a Deferred Share Plan, for Valmet's key employees.

The Performance Share Plan is directed to the Executive Team members. It includes a three-year performance period parallel to a one-year performance period. Valmet's Board of Directors decides on the predefined performance measures and targets in the beginning of each performance period.



The Deferred Share Plan is directed to other key employees in management positions, and management talents. It includes a one-year performance period. The predefined performance measures and targets are decided by Valmet's Board of Directors and are aligned with the targets of the Performance Share Plan. The Deferred Share Plan is directed to a maximum of 130 participants, of which approximately 80 are key employees in management positions, and approximately 50 are management talents.

The Performance Share Plan includes a recommendation for the members of Valmet's Executive Team to own and hold an amount of Company shares equaling their gross annual base salary (100 percent ownership recommendation). Management shareholding can be found on Valmet's website at www.valmet.com/investors/shareholders/management-shareholding.

	Long-term incentive plans 2021–2023		Long-term incentive plans 2022–2024	
Plan name	Performance Share Plan and Deferred Share Plan	Performance Share Plan	Performance Share Plan and Deferred Share Plan	Performance Share Plan
Performance period	2021	2021–2023	2022	2022–2024
Incentive based on	Comparable EBITA as a percentage of net sales, and orders received growth in the stable business	Predefined strategic target	Comparable EBITA as a percentage of net sales, and orders received growth in the stable business	ESG Index, targets linked to implementing Valmet's Climate Program and Sustainability Agenda
Reward payment	In spring 2022	In spring 2024	In spring 2023	In spring 2025
Participants				
Performance Share Plan	13	11	14	13
Deferred Share Plan	110		130	
Total gross number of shares earned	360,200 shares	46,370 shares	As at December 31, 2022, a total of 186,585 shares were allotted to participants	As at December 31, 2022, a total of 33,234 shares were allotted to participants

	Long-term incentive plans 2023–2025	
Plan name	Performance Share Plan and Deferred Share Plan	Performance Share Plan
Performance period	2023	2023–2025
Incentive based on	Comparable EBITA as a percentage of net sales, and orders received growth in the stable business	Development of a valuation multiple of Valmet's share in comparison to peer group as well as targets supporting the Company's long-term strategic and financial development
Reward payment	In spring 2024	In spring 2026
Participants		
Performance Share Plan	14	14
Deferred Share Plan	130	
Total gross number of shares earned	The rewards to be paid will correspond to a maximum total of approximately 442,960 Valmet shares	

Based on the authorization granted to the Board of Directors by the Annual General Meeting 2021, Valmet's Board of Directors decided in December 2021 on a directed share issue related to the reward payment of Valmet's share-based long-term incentive plans for the performance period 2021. In the share issue on March 15, 2022, a total of 200,447 Valmet's treasury shares were conveyed without consideration to the participants of the plans, in accordance with the terms and conditions of the plans.

Based on the authorization granted by the Annual General Meeting 2022, on June 21, 2022, Valmet's Board of Directors decided on a directed share issue related to the reward payment of Valmet's long-term share-based incentive plan, Deferred Share Plan, for the discretionary period 2021. In the share issue on June 23, 2022, a total of 868 Valmet's treasury shares were conveyed without consideration to the participants of the plan, in accordance with the terms and conditions of the plan.

In its meeting on December 20, 2022, the Board of Directors of Valmet decided to use the authorization granted by the Annual General Meeting to repurchase the Company's own shares. Based on the authorization, the Board decided to initiate a fixed-term share buy-back program for the purpose of acquiring the Company's own shares to meet part of the obligations arising from the LTI Plans and the Restricted Pool incentive. The share acquisitions will begin at the earliest on February 6, 2023, and will end at the latest on February 24, 2023. The maximum number of shares to be acquired is 125,000. The shares will be acquired at market price in public trading on Nasdaq Helsinki Ltd.

At the end of the reporting period, the Company held 344,775 treasury shares related to the share-based incentive programs.

More information about share-based incentive plans can be found in Valmet's Remuneration Report, which is available at www.valmet.com/governance.



Resolutions of Valmet Oyj's Annual General Meeting

The Annual General Meeting 2022 was held in Helsinki on March 22, 2022. The Annual General Meeting adopted the financial statements for 2021 and discharged the members of the Board of Directors and the President and CEO from liability for the financial year 2021. The Annual General Meeting adopted the Remuneration Report for governing bodies. The decision is advisory. The Annual General Meeting approved the Board of Directors' proposals concerning authorizing the Board of Directors to decide on repurchasing the Company's own shares and to decide on the issuance of shares and the issuance of special rights entitling to shares.

The Annual General Meeting decided to pay dividends of EUR 1.20 per share for the financial period ended on December 31, 2021.

The Annual General Meeting confirmed the number of Board members as eight, however, before the completion of the merger of Valmet and Neles Corporation (the "Effective Date"), the number of members of the Board of Directors be six. Aaro Cantell, Pekka Kempainen, Per Lindberg, Monika Maurer, Mikael Mäkinen, and Eriikka Söderström were re-elected as Board members. Jaakko Eskola and Anu Hämäläinen were elected conditionally as new Board members for the term commencing on the Effective Date, and Mikael Mäkinen was re-elected as the Chairman of the Board and Aaro Cantell re-elected as the Vice-Chairman of the Board until the Effective Date from which date on Jaakko Eskola shall act as the Vice-Chairman of the Board. The term of office of the members of the Board of Directors expires at the close of the Annual General Meeting 2023.

PricewaterhouseCoopers Oy was elected as the Company's auditor for a term expiring at the end of the next Annual General Meeting.

Valmet published a stock exchange release on March 22, 2022, concerning the resolutions of the Annual General Meeting and the organizing meeting of the Board of Directors. The stock exchange release and meeting materials can be viewed on Valmet's website at www.valmet.com/investors/governance/annual-general-meeting/2022/.

Lawsuits and claims

Several lawsuits, claims and disputes based on various grounds are pending against Valmet in various countries, including product liability lawsuits and claims as well as legal disputes related to Valmet's deliveries. Valmet is also a plaintiff in several lawsuits.

Valmet's management does not expect to the best of its present understanding that the outcome of these lawsuits, claims and disputes will have a material adverse effect on Valmet in view of the grounds currently presented for them, provisions made, insurance coverage in force and the extent of Valmet's total business activities.

Risks and business uncertainties

Valmet's operations are affected by various strategic, financial, operational and hazard risks. Valmet takes measures to exploit emerging opportunities and to limit the adverse effects of potential threats. The assessment of risks related to sustainable development holds an important

role in risk management. If such threats materialized, they could have material adverse effects on Valmet's business, financial situation and operating result, or on the value of shares and other securities.

The objective of Valmet's risk management is to ensure the implementation of an effective and successful strategy for achieving both long- and short-term goals. The task of Valmet's management is to regulate risk appetite.

In assessing risks, Valmet takes into consideration the probability of the risks and their estimated impact on net sales or financial results. Valmet's management estimates that the Company's overall risk level is currently manageable in proportion to the scope of its operations and the practical measures available for managing these risks.

Financial uncertainty in the global economy, coupled with fluctuations in exchange rates and tightening financial market regulations may have an adverse effect on the availability of financing from banks and capital markets and could reduce the investment appetite of Valmet's customers. Valmet estimates that the high proportion of business derived from stable business (Services and Automation segments) and the geographical diversification will reduce the possible negative effects that market uncertainties may have.

If global economic growth weakens, it might have adverse effects on new projects under negotiation or on projects in the order backlog. Some projects may be postponed, suspended, or canceled. In the case of long-term delivery projects, initial customer advance payments are typically 10–30 percent of the value of the project, and customers make progress payments as the project is implemented. This significantly decreases the risks and financing requirements related to Valmet's projects. Valmet continually assesses its customers' creditworthiness and their ability to meet their obligations. As a rule, Valmet does not finance customer projects. If economic growth slows down significantly, the markets for Valmet's products may shrink, which may lead to, for example, tougher price competition.

Increasing geopolitical tensions, increase of protectionist and more political regulation, and sanctions may create uncertainty to customers' investment activity and impact Valmet's operations. Changes and uncertainty in future regulation and legislation can have effects, especially on the energy business and the use of data.

Large fluctuations in energy prices can affect the global economy. These fluctuations can also affect Valmet and its customers.

Should the global issues with component availability and logistics continue, it could have adverse effects on Valmet's business.

Changes in labor costs and the prices of raw materials and components can affect Valmet's profitability. Raw material and component cost inflation has been high, and wage inflation is continuing. Valmet's goal is to offset this through increased productivity and price increases. It is possible, however, that tough competition in some product categories will make it difficult to pass on cost increases to product prices. On the other hand, some of Valmet's customers are raw material producers and their ability to operate and invest may be enhanced by strengthening commodity prices and hampered by declining commodity prices.

To ensure a high level of quality in both production and services, it is important to sustain a high level of competence and talent availability.



This includes, for example, maintaining efficient recruitment programs, utilization of existing talent and sharing knowledge globally.

Through acquisitions, Valmet may become exposed to risks associated with new markets and business environments. The actual acquisition process also includes risks. Other risks associated with acquisitions include, but are not limited to, integration of the acquired business, increased financial risk exposure, retention of key personnel and achieving the targets set for the acquired business.

Valmet's operations, products and services rely largely on data networks, software and digital solutions. Any malfunctions and cybersecurity breaches in such networks, software and solutions as well as potential failures in information system development projects may adversely affect Valmet's business and financial position and lead to reputational damage.

Management of project business risks important

An important part of Valmet's business consists of project business. Pulp business projects in particular can be large, thus project-specific risk management is crucial. Key risks related to projects are project cost estimation, scheduling, project risk management, quality and performance risks, and materials management risks. Risk analysis shall, as a minimum, take place for all significant project quotations. The work concerning threat and opportunity assessment continues during the execution phase of the project. Risk management is based on careful planning and continuous, systematic monitoring and evaluation. Project risks are managed by improving and continuously developing project management processes and the related systems.

There may be changes in the competitive situation of Valmet's individual businesses, such as the emergence of new, cost-effective competition in the markets. Valmet can safeguard its market position by developing its products and services, and through good customer service and local presence.

Availability of financing crucial

Securing the continuity of Valmet's operations requires sufficient available funding under all circumstances. Valmet estimates that its liquid cash assets and committed credit limits are sufficient to secure its immediate liquidity and to ensure the flexibility of financing. The average maturity of Valmet's non-current debt, excluding lease liabilities, is 3.3 years. Loan facilities include customary covenants, and Valmet is in clear compliance with the covenants at the balance sheet date.

Net working capital and capital expenditure levels have a key impact on the adequacy of Valmet's financing. Setting aside investments into the renewal of the ERP system, Valmet does not expect any significant increase in annual capital expenditure and estimates that it is well-positioned to keep capital expenditure approximately at the level of total depreciation.

Of the financial risks that affect Valmet's profit, currency exchange rate risks are among the most substantial. Exchange rate changes can affect Valmet's business, although the wide geographical scope of the Company's operations reduces the impact of any individual currency. Economic insecurity typically increases exchange rate fluctuations.

Valmet hedges its currency exposures linked to firm delivery and purchase agreements.

Changes in legislation and the way authorities interpret regulation, for example regarding taxation, can also have an impact on Valmet's financials.

As at December 31, 2022, Valmet had EUR 1,611 million (EUR 730 million) of goodwill on its statement of financial position. Valmet assesses the carrying value of its goodwill for impairment annually, or more frequently if facts and circumstances indicate that carrying value may not be recoverable. Valmet has not identified any indications of impairment during the reporting period. The principles used for impairment testing are presented in the financial statements.

COVID-19 and other pandemics

In case of a pandemic outbreak or prolonged pandemics, there could be further adverse impact on Valmet's operations, customer investment activity, project deliveries, supply chain and availability of financing for both Valmet and its customers. Epidemic outbreaks and potential other pandemics remain a risk to Valmet's operations also after COVID-19. Pandemics might have impact on the supply chain and business operations by increasing the likelihood of interruptions. Valmet's operations are dispersed all around the world, Valmet has a global customer base and our suppliers operate in several countries. This mitigates the overall impacts of risks to Valmet, should there be any disruptions in some isolated country or case.

Valmet currently has a solid order backlog, strong balance sheet and liquidity coupled with a flexible organization, and a structured way to operate in changing circumstances. This will support Valmet in mitigating the global challenges caused by COVID-19 and other pandemics. Valmet also has a Global Incident Management Team (IMT), and regional IMT structure established to manage Valmet's response to pandemics.

Russia's invasion of Ukraine

Russia's invasion of Ukraine causes significant risks and uncertainties to the markets affecting the entire global economic environment and financial markets. If the war is further prolonged or geopolitical tensions increase further, there could be additional adverse impacts on Valmet's operations, customer investment activity, project deliveries, availability and prices of components, supply chain and availability of financing for both Valmet and its customers. Valmet has an Incident Management Team (IMT) to monitor the situation and manage the Company's response to the impacts of the war.

Valmet will withdraw from Russia completely. Approximately 2 percent of Valmet's net sales came from its Russian operations in 2021. Valmet does not have production in Russia.



Events after the reporting period

On November 9, 2022, Valmet announced that it has entered into an agreement to acquire the U.S. based NovaTech Automation's Process Solutions business. On January 3, 2023, Valmet announced that the acquisition has been completed. The value of the acquisition was not disclosed. The acquired business specializes in process control and optimization solutions for batch, continuous and hybrid processes. It serves customers mainly in process industries such as food and beverage, pharmaceuticals and chemical products. With a turnover of approximately USD 18 million, it employs 76 people in the United States and the Benelux countries. The acquisition excludes NovaTech Automation's other divisions. The NovaTech Automation Process Solutions business will be integrated to Valmet's Automation Systems business line and will be included in Valmet's financial reporting for the first time in the interim report for January–March, 2023.

There have been no other subsequent events after the review period that required recognition or disclosure.

Guidance for 2023

Valmet estimates that net sales in 2023 will increase in comparison with 2022 (EUR 5,074 million) and Comparable EBITA in 2023 will increase in comparison with 2022 (EUR 533 million).

Market outlook

General economic outlook according to World Bank

Global growth is expected to decelerate sharply to 1.7 percent in 2023, the third weakest pace of growth in nearly three decades. The United States, the euro area and China are all undergoing a period of pronounced weakness, and the resulting spillovers are exacerbating other headwinds faced by emerging market and developing economies. The combination of slow growth, tightening financial conditions and heavy indebtedness is likely to weaken investment and trigger corporate defaults. Further negative shocks, such as higher inflation, even tighter policy, financial stress, deeper weakness in major economies, or rising geopolitical tensions, could push the global economy into recession. (The World Bank Global Economic Prospects, January 2023)

Short-term market outlook

Valmet reiterates the good short-term market outlook for services, flow control, automation systems, energy, and board and paper, the good/satisfactory short-term market outlook for pulp, and the satisfactory short-term market outlook for tissue.

The short-term market outlook is given for the next six months from the end of the reported period. It is based on customer activity (50%) and Valmet's capacity utilization (50%), and the scale is 'weak–satisfactory–good'.

Board of Directors' proposal for the distribution of profit

Valmet Oyj's distributable funds on December 31, 2022, totaled EUR 1,453,506,822.23 of which the net profit for the year 2022 was EUR 309,501,276.62 (according to Finnish Generally Accepted Accounting Standards).

The Board of Directors proposes to the Annual General Meeting that a dividend of EUR 1.30 per share be paid based on the statement of financial position to be adopted for the financial year which ended December 31, 2022, and the remaining part of profit be retained and carried further in the Company's unrestricted equity.

The dividend shall be paid in two installments. The first installment of EUR 0.65 per share shall be paid to shareholders who on the dividend record date of March 24, 2023, are registered in the Company's shareholders' register held by Euroclear Finland Ltd. The dividend shall be paid on April 5, 2023.

The second installment of EUR 0.65 per share shall be paid in October 2023. The second installment shall be paid to shareholders who on the dividend record date are registered in the Company's shareholders' register held by Euroclear Finland Ltd. The dividend record date and payment date shall be resolved by the Board of Directors in its meeting scheduled for September 28, 2023. The dividend record date for the second installment would be October 2, 2023, and the dividend payment date October 12, 2023.

All the shares in the Company are entitled to a dividend except for treasury shares held by the Company on the dividend record date.

In Espoo on February 2, 2023

Valmet's Board of Directors

Financial indicators

EUR million	As at and for the twelve months ended Dec 31				
	2022	2021	2020	2019	2018 ¹
Net sales	5,074	3,935	3,740	3,547	3,325
Net sales change, %	29%	5%	5%	7%	9%
Comparable EBITA	533	429	365	316	257
% of net sales	10.5%	10.9%	9.8%	8.9%	7.7%
EBITA	550	448	355	315	241
% of net sales	10.8%	11.4%	9.5%	8.9%	7.2%
Operating profit	436	399	319	281	211
% of net sales	8.6%	10.1%	8.5%	7.9%	6.4%
Profit before taxes	431	395	307	269	205
% of net sales	8.5%	10.0%	8.2%	7.6%	6.2%
Profit for the period	338	296	231	202	152
% of net sales	6.7%	7.5%	6.2%	5.7%	4.6%
Profit attributable to owners of the parent	338	296	231	201	151
Amortization	-114	-49	-36	-34	-30
Depreciation, property, plant and equipment (excl. right-of-use assets)	-55	-47	-47	-48	-46
Depreciation, right-of-use assets	-34	-24	-24	-23	-
Depreciation and amortization	-203	-120	-106	-105	-76
% of net sales	-4.0%	-3.0%	-2.8%	-3.0%	-2.3%
Cash flow provided by operating activities	36	482	532	295	284
Cash flow after investments	56	382	-60	58	208
Gross capital expenditure (excl. business combinations and right-of-use assets)	-112	-97	-89	-79	-79
Business combinations, net of cash acquired and loans repaid	117	-15	-48	-163	-2
Additions to investments in associated companies	-	-	-456	-	-
Total assets	6,273	4,420	3,959	3,452	2,988
Equity attributable to owners of the parent	2,496	1,326	1,137	1,040	944
Total equity	2,501	1,332	1,142	1,046	949
Interest-bearing liabilities	809	477	497	268	201
Net interest-bearing liabilities	502	-88	149	-90	-219
Net working capital (NWC)	-82	-673	-595	-426	-474
Return on equity (ROE), %	18%	24%	21%	20%	16%
Comparable return on capital employed (ROCE) before taxes, %	17%	23%	22%	23%	20%
Return on capital employed (ROCE) before taxes, %	18%	24%	22%	23%	19%
Equity to assets ratio, %	49%	42%	39%	41%	43%
Gearing, %	20%	-7%	13%	-9%	-23%
Orders received	5,194	4,740	3,653	3,986	3,722
Order backlog at end of year	4,403	4,096	3,257	3,333	2,829
Average number of personnel	16,554	14,163	13,615	13,235	12,461
Personnel at end of year	17,548	14,246	14,046	13,598	12,528

¹ Valmet implemented IFRS 16 – Leases as of January 1, 2019, by applying the simplified transition method and therefore 2018 figures are not restated.



Formulas for calculation of indicators

In addition to financial performance indicators as defined by IFRS, Valmet publishes certain other widely used measures of performance that can be derived from figures in the Consolidated statement of income and financial position, as well as notes thereto. The formulas for calculation of these alternative performance measures are presented below.

EBITA:

Operating profit + amortization

Comparable EBITA:

Operating profit + amortization +/- items affecting comparability

Earnings per share:

$$\frac{\text{Profit attributable to shareholders of the Company}}{\text{Average number of outstanding shares during period}}$$

Earnings per share, diluted:

$$\frac{\text{Profit attributable to shareholders of the Company}}{\text{Average number of diluted shares during period}}$$

Adjusted earnings per share:

$$\frac{\text{Profit attributable to shareholders of the Company - expensing of fair value adjustments recognized in business combinations, net of tax}}{\text{Average number of outstanding shares during period}}$$

Equity per share:

$$\frac{\text{Equity attributable to owners of the parent}}{\text{Number of outstanding shares at end of period}}$$

Return on equity (ROE), %:

$$\frac{\text{Profit for the period}}{\text{Total equity (average for period)}} \times 100$$

Return on capital employed (ROCE) before taxes, %:

$$\frac{\text{Profit before taxes + interest and other financial expenses}}{\text{Balance sheet total - non-interest-bearing liabilities (average for period)}} \times 100$$

Comparable return on capital employed (ROCE) before taxes, %:

$$\frac{\text{Profit before taxes + interest and other financial expenses +/- items affecting comparability}}{\text{Balance sheet total - non-interest-bearing liabilities (average for the period)}} \times 100$$

Equity to assets ratio, %:

$$\frac{\text{Total equity}}{\text{Balance sheet total - amounts due to customers under revenue contracts}} \times 100$$

Gearing, %:

$$\frac{\text{Net interest-bearing liabilities}}{\text{Total equity}} \times 100$$

Net interest-bearing liabilities:

Non-current debt + non-current lease liabilities + current debt + current lease liabilities - cash and cash equivalents - other interest-bearing assets

Dividend per share:

$$\frac{\text{Dividend for the financial period}}{\text{Number of shares at end of period}}$$

Dividend payout ratio, %:

$$\frac{\text{Dividend per share}}{\text{Earnings per share}} \times 100$$

Effective dividend yield, %:

$$\frac{\text{Dividend per share}}{\text{Closing share price at end of period}} \times 100$$

Price / earnings ratio:

$$\frac{\text{Closing share price at end of period}}{\text{Earnings per share}}$$



Consolidated statement of income

EUR million	Note	Year ended Dec 31,	
		2022	2021
Net sales	2, 3	5,074	3,935
Cost of goods sold	4, 5, 7, 13	-3,857	-2,943
Gross profit		1,217	992
Selling, general and administrative expenses	4, 5, 13, 18	-852	-597
Other operating income	19	100	27
Other operating expenses	19	-36	-27
Share in profits and losses of associated companies, operative investments	22	7	3
Operating profit		436	399
Financial income	10	15	9
Financial expenses	10	-20	-13
Share in profits and losses of associated companies, financial investments	22	-	-
Profit before taxes		431	395
Current tax expense		-112	-103
Deferred taxes		18	4
Income taxes, total	16	-93	-99
Profit for the period		338	296
Attributable to:			
Owners of the parent		338	296
Non-controlling interests		-	1
Profit for the period		338	296
Earnings per share attributable to owners of the parent:			
Earnings per share, EUR		1.92	1.98
Diluted earnings per share, EUR		1.92	1.98



Consolidated statement of comprehensive income

EUR million	Note	Year ended Dec 31,	
		2022	2021
Profit for the period		338	296
Items that may be reclassified to profit or loss:			
Gains and losses on cash flow hedges	8, 9, 17	-4	-13
Change in fair value reserve	8	-2	2
Currency translation on subsidiary net investments	17	-4	25
Share of other comprehensive income of associated companies accounted for using equity method	22	-1	1
Income tax relating to items that may be reclassified	16	1	2
Total items that may be reclassified to profit or loss		-10	17
Items that will not be reclassified to profit or loss:			
Remeasurement of defined benefit plans	15	58	14
Share of other comprehensive income of associated companies accounted for using equity method	22	1	-1
Income tax relating to items that will not be reclassified	16	-12	-5
Total items that will not be reclassified to profit or loss		47	9
Other comprehensive income for the period		38	26
Total comprehensive income for the period		376	322
Attributable to:			
Owners of the parent		376	321
Non-controlling interests		-	1
Total comprehensive income for the period		376	322



Consolidated statement of financial position

Assets

EUR million	Note	As at Dec 31,	
		2022	2021
Non-current assets			
Intangible assets			
Goodwill		1,611	730
Other intangible assets		1,030	274
Total intangible assets	4	2,641	1,004
Property, plant and equipment			
Land and water areas		41	25
Buildings and structures		152	123
Machinery and equipment		217	183
Right-of-use assets		105	65
Assets under construction		85	72
Total property, plant and equipment	4, 5	600	468
Other non-current assets			
Investments in associated companies	22	15	461
Non-current financial assets	8, 9	22	22
Deferred tax assets	16	62	66
Non-current income tax receivables		33	28
Other non-current assets		14	8
Total other non-current assets		145	585
Total non-current assets		3,386	2,057
Current assets			
Inventories			
Materials and supplies		240	94
Work in progress		424	425
Finished products		271	143
Total inventories	7	934	662
Receivables and other current assets			
Trade receivables	8	834	644
Amounts due from customers under revenue contracts	3	485	280
Other current financial assets	8, 9	89	80
Income tax receivables		45	28
Other receivables		223	150
Cash and cash equivalents	8	277	517
Total receivables and other current assets		1,953	1,700
Total current assets		2,887	2,363
Total assets		6,273	4,420



Consolidated statement of financial position

Equity and liabilities

EUR million	Note	As at Dec 31,	
		2022	2021
Equity			
Share capital		140	100
Reserve for invested unrestricted equity		1,369	426
Cumulative translation adjustments		-20	-16
Hedge and other reserves		8	13
Retained earnings		999	804
Equity attributable to owners of the parent	17	2,496	1,326
Non-controlling interests		5	6
Total equity		2,501	1,332
Liabilities			
Non-current liabilities			
Non-current debt	8	555	195
Non-current lease liabilities	5, 8	63	37
Employee benefit liabilities	15	132	189
Non-current provisions	11	38	25
Other non-current liabilities	8, 9	8	4
Deferred tax liabilities	16	238	69
Total non-current liabilities		1,034	520
Current liabilities			
Current debt	8	155	222
Current lease liabilities	5, 8	35	22
Trade payables	8	442	374
Current provisions	11	181	189
Amounts due to customers under revenue contracts	3	1,205	1,263
Other current financial liabilities	8, 9	50	24
Income tax liabilities		79	79
Other current liabilities	12	591	396
Total current liabilities		2,738	2,569
Total liabilities		3,772	3,088
Total equity and liabilities		6,273	4,420



Consolidated statement of cash flows

EUR million	Note	Year ended Dec 31,	
		2022	2021
Cash flows from operating activities			
Profit for the period		338	296
Adjustments			
Depreciation and amortization	4, 5	203	120
Financial income and expenses	10	5	3
Income taxes	16	93	99
Other non-cash items ¹		-73	-22
Change in net working capital	6	-399	76
Interest paid		-12	-8
Interest received		11	8
Dividends received		1	-
Income taxes paid		-131	-91
Net cash provided by (+) / used in (-) operating activities		36	482
Cash flows from investing activities			
Capital expenditures on fixed assets	4	-112	-97
Proceeds from sale of fixed assets		2	2
Business combinations, net of cash acquired and loans repaid	20	117	-15
Investments in associated companies	22	13	11
Net cash provided by (+) / used in (-) investing activities		20	-99
Cash flows from financing activities			
Redemption of own shares		-5	-3
Dividends paid	17	-180	-135
Proceeds from non-current debt		400	100
Repayments of current portion of non-current debt		-587	-119
Repayments of lease liabilities	8	-39	-26
Net proceeds from (+) / repayments of (-) current debt		96	-
Financial investments		23	27
Net cash provided by (+) / used in (-) financing activities		-292	-155
Net increase (+) / decrease (-) in cash and cash equivalents		-236	227
Effect of changes in exchange rates on cash and cash equivalents		-4	16
Cash and cash equivalents at beginning of year	8	517	274
Cash and cash equivalents at end of year		277	517

¹ Includes in 2022 a gain of EUR 59 million from remeasurement of Valmet's previously held equity interest in Neles with no cash flow impact.



Consolidated statement of changes in equity

EUR million	Share capital	Reserve for invested unrestricted equity	Cumulative translation adjustments	Hedge and other reserves	Retained earnings	Equity attributable to owners of the parent	Non-controlling interests	Total equity
Balance at January 1, 2022	100	426	-16	13	804	1,326	6	1,332
Profit for the period	-	-	-	-	338	338	-	338
Other comprehensive income for the period								
Gains and losses on cash flow hedges								
Fair value gains and losses, net of tax	-	-	-	-3	-	-3	-	-3
Transferred to profit or loss, net of tax	-	-	-	-	-	-	-	-
Change in fair value reserve, net of tax	-	-	-	-1	-	-1	-	-1
Currency translation on subsidiary net investments	-	-	-4	-	-	-4	-	-4
Remeasurement of defined benefit plans, net of tax	-	-	-	-	47	47	-	47
Other comprehensive income for the period, total	-	-	-4	-4	46	38	-	38
Total comprehensive income for the period	-	-	-4	-4	384	376	-	376
Transactions with owners in their capacity as owners								
Dividends	-	-	-	-	-179	-179	-1	-180
Issue of ordinary shares as consideration for a business combination, net of transaction costs	40	937	-	-	-	977	-	977
Purchase of treasury shares	-	-	-	-	-5	-5	-	-5
Share-based payments, net of tax	-	6	-	-	-5	2	-	2
Balance at December 31, 2022	140	1,369	-20	8	999	2,496	5	2,501
Balance at January 1, 2021	100	423	-40	21	633	1,137	6	1,142
Profit for the period	-	-	-	-	296	296	1	296
Other comprehensive income for the period								
Gains and losses on cash flow hedges								
Fair value gains and losses, net of tax	-	-	-	-13	-	-13	-	-13
Transferred to profit or loss, net of tax	-	-	-	3	-	3	-	3
Change in fair value reserve, net of tax	-	-	-	1	-	1	-	1
Currency translation on subsidiary net investments	-	-	24	-	-	24	-	25
Share of other comprehensive income of associated companies accounted for using equity method	-	-	-	-	1	1	-	1
Remeasurement of defined benefit plans, net of tax	-	-	-	-	9	9	-	9
Other comprehensive income for the period, total	-	-	24	-9	10	26	-	26
Total comprehensive income for the period	-	-	24	-9	306	321	1	322
Transactions with owners in their capacity as owners								
Dividends	-	-	-	-	-135	-135	-1	-135
Purchase of treasury shares	-	-	-	-	-3	-3	-	-3
Share-based payments, net of tax	-	3	-	-	2	5	-	5
Balance at December 31, 2021	100	426	-16	13	804	1,326	6	1,332



Notes to the consolidated financial statements

1 | Basis of preparation

General information

Valmet Oyj (the “Company” or the “parent company”), a public limited liability company, and its subsidiaries (together “Valmet,” “Valmet Group” or the “Group”) form a global developer and supplier of process technologies, automation and services for the pulp, paper and energy industries. Valmet Oyj is domiciled in Helsinki, and its registered address is Keilasatama 5, 02150 Espoo, Finland. The Company’s shares are listed on the Nasdaq Helsinki Ltd as of January 2, 2014. The copies of the consolidated financial statements are available at www.valmet.com or the parent company’s head office, Keilasatama 5, 02150 Espoo, Finland. The consolidated financial statements were authorized for issue by Valmet’s Board of Directors on February 2, 2023, after which, in accordance with Finnish Limited Liability Company Act, the financial statements are either approved, amended or rejected in the Annual General Meeting. The consolidated financial statements have been prepared in accordance with the basis of presentation set out below and accounting policies described in connection with each note.

These consolidated financial statements were prepared in accordance with the International Financial Reporting Standards (“IFRS”) as adopted by the European Union. The financial statements figures are presented mainly in millions of euros subject to rounding, which may cause some rounding inaccuracies in aggregate column and row totals.

Where necessary, comparative information has been reclassified to achieve consistency in disclosure with current financial year amounts.

Basis of presentation

Subsidiaries

Subsidiaries are all entities over which Valmet Group has control. Control over an entity exists when the Group is exposed, or has rights, to variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. When the Group has less than a majority of the voting or similar rights of an entity, the Group considers all relevant facts and circumstances in assessing whether it has control over an entity, including the contractual arrangement with the other vote holders of the entity, rights arising from other contractual arrangements and the Group’s voting rights and potential voting rights.

The Group reassesses whether it controls an entity if facts and circumstances indicate that there are changes to one or more of the three elements of control. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases. Intercompany transactions, balances and unrealized gains and losses arising from transactions between Group companies are eliminated.

Associated companies

The consolidated financial statements include associated companies in which Valmet either holds between 20 percent to 50 percent of the voting rights or in which Valmet otherwise has significant influence but not control. Investments in associated companies are accounted for using the equity method of accounting. Investments in associated companies are initially recorded at cost, and the carrying amount is increased or decreased to recognize Valmet’s share of changes in net assets of the associated companies after the date of the acquisition. The Group’s investment in associated companies includes goodwill identified on acquisition. The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired.

Valmet’s share of post-acquisition profit or loss is recognized in Consolidated statement of income and its share of post-acquisition movements in other comprehensive income (OCI) is recognized in Consolidated statement of comprehensive income with a corresponding adjustment to the carrying amount of the investment. The share of results of associated companies is presented in Consolidated statement of income either included in Operating profit or adjacent to Financial income and expenses below Operating profit depending on the nature of the investment.

Foreign currency translation

Items included in the financial statements of each of Valmet Group’s entities are measured using the currency of the primary economic environment in which the entity operates (the functional currency). These consolidated financial statements are presented in euros, which is the Group’s presentation currency. The statements of income of foreign Group companies are translated into euros using the average exchange rate for the reporting period. The statements of financial position are translated at the closing exchange rate of the reporting date. Translating the net income for the period using different exchange rates in the Consolidated statement of income and in the Consolidated statement of financial position results in a translation difference, which is recognized in the Consolidated statement of comprehensive income.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the closing rate. Exchange rate differences arising are recognized in the Consolidated statement of comprehensive income.

When a subsidiary is disposed of or sold, exchange rate differences that were recorded in equity are recognized in profit or loss as part of the gain or loss on sale.

Foreign currency transactions

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing on the date of transaction. Non-monetary items that are measured at fair value are translated into functional currency using the exchange rate of the transaction date.

Foreign exchange gains and losses resulting from the settlement of such balances and from the translation of monetary assets and liabilities

denominated in foreign currencies at year-end exchange rates, are recognized in Consolidated statement of income. Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in Consolidated statement of income within Financial income and expenses. All other foreign exchange gains and losses are presented in Other operating income and expenses, or in Net sales or Cost of goods sold.

Key exchange rates:

		Average rates		Year-end rates	
		2022	2021	2022	2021
USD	(US dollar)	1.0563	1.1851	1.0666	1.1326
SEK	(Swedish krona)	10.6258	10.1469	11.1218	10.2503
CNY	(Chinese yuan)	7.0836	7.6388	7.3582	7.1947

Critical accounting estimates and judgments

The preparation of financial statements in conformity with IFRS requires management to make estimates and exercise judgment in the application of the accounting policies. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The resulting accounting estimates will, by definition, seldom equal the related actual results.

Significant accounting policies applied, and critical accounting estimates and judgments made are described adjacent to each note as follows:

- Revenue recognition Note 3
- Intangible assets and property, plant and equipment Note 4
- Leases Note 5
- Inventories Note 7
- Financial assets and liabilities Note 8
- Derivative financial instruments Note 9
- Provisions Note 11
- Employee benefit obligations Note 15
- Income taxes Note 16



2 | Reporting segments and geographic information

Accounting policies

The Group's Chief Operating Decision Maker (CODM) is the President and CEO of Valmet. Valmet has three operating segments and three reportable segments for financial reporting purposes: Services, Automation and Process Technologies. Corporate functions are presented as Other.

The Services segment provides customers with flexible and fit-for-purpose services throughout the lifecycle to improve process performance and reliability. The Automation segment delivers automation solutions ranging from single measurements to mill- or plant-wide process automation systems, and mission-critical flow control technologies and services for the process industries. The Process Technologies segment provides technology solutions for pulp and energy production, as well as for biomass conversion and emission control, and complete production lines, machine rebuilds and process components for board, tissue and paper production.

Valmet adopted its current financial reporting structure on January 1, 2022. The financial reporting structure was revised to reflect Valmet's new operational model, in anticipation of the forthcoming integration of Neles into Valmet, and is aligned with the way the CODM evaluates the operational performance of the segments and allocates resources. Previously Valmet had one reportable segment. Valmet has restated segment information for comparative periods. The accounting policies of the segments are the same as those used in preparing the consolidated financial statements.

One key indicator of performance reviewed by the CODM is Earnings before interest, taxes and amortization (EBITA). Performance is also assessed through Comparable EBITA, i.e. with EBITA excluding certain items of income and expense that reduce the comparability of the Group's performance from one period to another. The alternative performance measures of EBITA and Comparable EBITA, are published by Valmet as part of regulated financial information to enable users of the financial information to prepare more meaningful analysis on Valmet's performance. Items affecting comparability consist of income and expenses arising from activities that amend the capacity of Valmet's operations, such as restructuring costs, gains or losses on sale of businesses or non-current assets, and transaction costs related to business combinations, and income and expenses incurred outside Valmet's normal course of business, such as impairment charges and income and expenses recorded as a result of settlement payments to/from third parties (e.g. penalties incurred as a result of tax audits or settlements to closed lawsuits), share in profits and losses of associated companies as well as expenses arising from changes in legislation expected to affect Valmet temporary only (e.g. customs or other tariffs imposed by authorities on Valmet's products).

Orders received:

EUR million	Year ended Dec 31,	
	2022	2021
Services	1,756	1,481
Automation	1,081	467
Process Technologies	2,356	2,793
Total	5,194	4,740

Net sales:

EUR million	Year ended Dec 31,	
	2022	2021
Services	1,606	1,360
Automation	1,040	412
Process Technologies	2,428	2,163
Total	5,074	3,935

Comparable EBITA:

EUR million	Year ended Dec 31,	
	2022	2021
Services	237	204
Automation	190	79
Process Technologies	145	175
Other	-39	-30
Total	533	429

Comparable EBITA, % of net sales:

EUR million	Year ended Dec 31,	
	2022	2021
Services	14.8%	15.0%
Automation	18.3%	19.2%
Process Technologies	6.0%	8.1%
Total	10.5%	10.9%

EBITA:

EUR million	Year ended Dec 31,	
	2022	2021
Services	228	210
Automation	170	83
Process Technologies	134	173
Other	18	-18
Total	550	448

EBITA, % of net sales:

EUR million	Year ended Dec 31,	
	2022	2021
Services	14.2%	15.5%
Automation	16.3%	20.1%
Process Technologies	5.5%	8.0%
Total	10.8%	11.4%

Items affecting comparability:

EUR million	Year ended Dec 31,	
	2022	2021
Services	-9	6
Automation	-20	4
Process Technologies	-10	-3
Other	57	11
Total	17	19

**Amortization:**

EUR million	Year ended Dec 31,	
	2022	2021
Services	-7	-6
Automation	-84	-11
Process Technologies	-7	-8
Other	-16	-24
Total	-114	-49

Reconciliation between Comparable EBITA, EBITA and Operating profit:

EUR million	Year ended Dec 31,	
	2022	2021
Comparable EBITA	533	429
Items affecting comparability in cost of sales		
Expenses related to capacity adjustments	-3	-
Expensing of fair value adjustments recognized in business combinations	-13	-2
Other items affecting comparability ¹	-31	1
Items affecting comparability in selling, general and administrative expenses		
Expenses related to capacity adjustments	-1	-
Expenses related to acquisitions	-11	-6
Other items affecting comparability	-11	-
Items affecting comparability in other operating income and expenses		
Expenses related to capacity adjustments	-	-
Other items affecting comparability ²	77	10
Items affecting comparability in share in profits and losses of associated companies, operative investments		
Other items affecting comparability	9	16
EBITA	550	448
Amortization included in cost of sales		
Other intangibles	-2	-1
Amortization included in selling, general and administrative expenses		
Intangibles recognized in business combinations	-92	-21
Other intangibles	-18	-14
Amortization included in share in profits and losses of associated companies, operative investments		
Other intangibles	-2	-13
Operating profit	436	399

¹ Includes in 2022 expenses from Valmet's withdrawal from Russia and expenses related to the fire at Valmet's Rautpohja factory site in Jyväskylä, Finland. Includes in 2021 income arising from real estate related transactions and post-acquisition period remeasurement of contingent consideration.

² Includes in 2022 a gain of EUR 59 million from remeasurement of Valmet's previously held equity interest in Neles, expenses from Valmet's withdrawal from Russia, and income and expenses related to the fire at Valmet's Rautpohja factory site in Jyväskylä, Finland. Includes in 2021 income arising from real estate related transactions and post-acquisition period remeasurement of contingent consideration.

Entity-wide information

Valmet has operations globally in over 40 countries. Measured by net sales, the top three countries in 2022 were the USA, China and Brazil which together accounted for 45 percent of total net sales. In 2021, the top three countries were China, the USA, and Finland, which together accounted for 46 percent of total net sales.

Net sales from Finland (the country of domicile) amounted to EUR 565 million in 2022 (EUR 434 million).

Net sales by destination 2022, EUR 5,074 million



Net sales by destination 2021, EUR 3,935 million



Non-current assets by location:

EUR million	Finland	North America	South America	EMEA excluding Finland	China	Asia-Pacific	Non-allocated	Total
2022	325	180	20	164	104	46	2,450	3,288
2021	261	152	16	159	85	25	1,262	1,961

Non-current assets comprise intangible assets, property, plant and equipment, investments in associated companies, and non-current income tax receivables. Non-allocated assets include mainly goodwill, investments in associated companies, non-current income tax receivables

and other fair value adjustments arising from business combinations that have not been pushed down to adjust the value of assets in the subsidiaries' books.

Gross capital expenditure (excluding business combinations and right-of-use assets) by location:

EUR million	North America	South America	EMEA	China	Asia-Pacific	Total
2022	6	3	80	15	8	112
2021	4	1	83	7	1	97

Major customers

Valmet enters into large long-term projects which however individually rarely contribute more than 10 percent of annual revenue. In 2022 and 2021, there was no single customer with revenue exceeding 10 percent of net sales.



3 | Revenue recognition

Accounting policies

Valmet supplies process technologies, automation systems, valves and services primarily for the pulp, paper and energy industries as well as municipal and industrial heat and power producers. Valmet's customer base also includes other process industries and marine, where automation solutions are widely used. In the process technologies business, the Group's revenue arises from projects, the scope of which ranges from delivery of complete mill facilities on a turnkey basis to single section machine rebuilds, that may or may not include process automation solutions. Service business revenue includes revenue from short-term and long-term maintenance contracts, smaller improvement and modification contracts, rebuilds, as well as sale of spare parts and consumables. Process technologies and service business revenue largely arises from the same customers with service offering being focused on maintaining installed base of equipment and automation solutions.

Revenue is recognized to depict the transfer of promised goods or services to the customers in an amount that reflects the consideration to which Valmet expects to be entitled to in exchange for those goods or services. The timing and method as well as unit of revenue recognition are determined in accordance with the five-step model of IFRS 15 as follows:

- Step 1: Identification of the contract(s) with a customer
- Step 2: Identification of the performance obligations in the contract
- Step 3: Determination of the transaction price attached to the contract
- Step 4: Allocation of the transaction price to the performance obligations identified in the contract
- Step 5: Recognition of revenue when (or as) the entity satisfies a performance obligation

In long-term projects involving delivery of both equipment and services, one or more performance obligations are identified. The identification of performance obligations depends on the scope of the project and terms of the contracts, and largely follows the level at which quotes are being requested by the customers.

In short-term service contracts that involve delivery of a combination of equipment and services, depending on the scope of the contract and terms attached thereto, one or more performance obligations are identified. When scope of the contract involves services provided at the customer site, such as installation, maintenance, technical support or mechanical audits, these are typically considered as a separate performance obligation from delivery of significant equipment and services provided off-site. On the other hand, when services in the scope of the contract are performed at Valmet premises only, such as workshop services, material and services typically cannot be identified separately, and consistently only one performance obligation is identified.

In long-term service contracts where Valmet's activities are largely performed at the customer's site, depending on the contract and terms

attached thereto, one or more performance obligations are identified. When the scope of the contract involves various service elements that are sold separately on a stand-alone basis, these elements would typically be determined to consist of performance obligations on their own.

Revenue is recognized when a customer obtains control of a good or service. A customer obtains control when it has the ability to direct the use of and obtain the benefits from the good or service, either over time or at a point in time.

When Valmet determines that control on goods or services is transferred over time, this is typically based on either that customer simultaneously receives and consumes benefits as Valmet performs, or that Valmet's performance creates an asset with no alternative use throughout the duration of a contract and Valmet has enforceable right to payment for performance completed to date.

Deliverables within Valmet's product offering that have the characteristics of the first criterion include mill maintenance services or other field services provided under long-term contracts, in which the receipt and simultaneous consumption by the customer of the benefits of Valmet's performance can be readily identified. Deliverables with the characteristics of the second criterion include projects where the scope of the contract involves design and construction of an asset according to customer specifications. The assets created in these projects do not have alternative use because the design is based on specific customer needs. When revenue is recognized over time, progress towards complete satisfaction of the performance obligation is measured using the cost-to-cost method. The cost-to-cost method is estimated to result in a revenue profile that best depicts the transfer of control on the deliverables to the customer.

Recognition of revenue at a point in time is applicable, among others, in contracts where services are performed at Valmet's premises, and deliveries of spare parts, valves and consumables. Control of deliverables typically transfers based on the delivery terms used, at the takeover, or at a later point in time when customer acceptance is received.

Valmet's contracts often involve elements of variable consideration, such as penalties, liquidated damages or performance bonus arrangements. Variable consideration is estimated by using either the expected value or the most likely amount -method, depending on the type of variable element and related contractual terms and conditions. Amount of variable consideration is included in transaction price only to the extent that it is highly probable that a significant reversal of revenue does not occur later. Transaction prices are reassessed at each reporting date. Variable elements are generally allocated proportionately to all performance obligations in the contract, or when terms of the variable payments relate to satisfying a specific performance obligation and allocated amount depicts the amount of consideration to which Valmet expects to be entitled in exchange for transferring related goods or services, variable consideration is allocated to that specific performance obligation, and not all performance obligations in the contract.

Valmet provides its customers with standard payment terms. If extended payment terms exceeding one year are offered to customers, the

invoiced amount is discounted to its present value and interest income is recognized over the credit term.

When Valmet incurs costs in fulfilling its contractual obligations, these are expensed as incurred, unless costs can be capitalized as inventory. The latter is typically the case in performance obligations for which revenue is recognized at a point in time. Costs to obtain a contract that are expected to be recovered are capitalized when amortization period is one year or more. Otherwise, these costs are expensed as incurred.

Critical accounting estimates and judgments

For performance obligations satisfied over time, the progress and the profitability are based on the management's estimates, which require significant judgement concerning the stage of completion, the cost to complete, and the time of completion. Management regularly reviews the progress and execution of performance obligations. As part of the process, management reviews information including, but not limited to, key contractual obligations outstanding, project schedule, identified risks and opportunities, as well as changes in estimates of revenues and costs. A projected loss on a customer contract is recognized in full through profit or loss when it becomes known.

Valmet regularly enters into contracts where the consideration includes one or more variable elements. Variable consideration is estimated by using either the expected value or the most likely amount -method, depending on the type of the arrangement. In making judgments about variable consideration, Valmet considers historical, current and forecast information. Impact of changes in estimates is recognized in revenue in the period when the estimate is updated.

Disaggregation of revenue

Valmet's revenue is reported, and monitored by management, by business line and area. Paper, and Pulp and Energy business lines' revenue is derived from large long-term projects, for which revenue is mostly recognized over time based on the cost-to-cost method. Service business line's revenue is generated from large volume of short-term contracts with relatively low individual value, for which revenue is mainly recognized at a point in time. Flow Control business line's valves equipment sales are recognized at a point in time. Automation business line's revenue consists of long-term contracts and short-term service contracts. The nature of long-term contracts, and therefore also the revenue recognition method, is similar to process technologies projects although with average contract values being lower. Revenue for short-term service contracts is recognized at a point in time. Nature of revenue in each area in any given reporting period is driven by volume and size of ongoing projects.

Net sales by business lines:

EUR million	Year ended Dec 31,	
	2022	2021
Services	1,606	1,360
Flow Control	551	-
Automation Systems	489	412
Pulp and Energy	1,081	1,022
Paper	1,347	1,141
Total	5,074	3,935

Timing of revenue recognition:

EUR million	Year ended Dec 31,	
	2022	2021
Performance obligations satisfied at a point in time	2,321	1,682
Performance obligations satisfied over time	2,753	2,253
Total	5,074	3,935



Contract balances

In order to mitigate credit risk and compensate for contract costs incurred upfront, Valmet regularly requires advance payments from its customers. During the reporting period Valmet had not entered into any material contracts where the period between when Valmet transfers a promised good or service to a customer and when the customer pays for that good or service will be one year or more. Neither were there any ongoing projects from previous reporting periods for which the former would apply.

The creditworthiness of a customer is verified before entering into a contract. However, if a risk of non-payment arises after contract inception, the probability of collection of consideration is re-evaluated and if assessed improbable, recognition of revenue is discontinued. An allowance for non-collectability of open receivables and contract assets is established as concluded appropriate.

Valmet receives payments from customers based on invoicing schedules as set out in the customer contracts. Changes in contract

assets and liabilities are due to Valmet's performance under the customer contracts. Amounts due from customers under revenue contracts primarily relate to Valmet's right to consideration for work completed but not yet invoiced at the reporting date. These assets are transferred to trade receivables when right to consideration becomes unconditional, which is typically at the time when Valmet has contractual right to issue an invoice. A significant part of amounts due to customers relate to advance consideration received from customers in long-term contracts for which revenue is recognized over time. These amounts are recognized as revenue as (or when) Valmet performs under the contracts.

The following tables show movements in amounts due from customers under revenue contracts and amounts due to customers under revenue contracts during the reporting period. Revenue recognized in the period also includes revenue recognized related to performance obligations satisfied in previous periods, the amount of which however is insignificant.

Amounts due from customers under revenue contracts:

EUR million	2022	2021
Balance at beginning of the period	280	229
Translation differences	-6	2
Acquired in business combinations	-	-
Revenue recognized in the period	1,179	787
Transfers to trade receivables	-968	-738
Balance at end of the period	485	280

Amounts due to customers under revenue contracts:

EUR million	2022	2021
Balance at beginning of the period	1,263	1,002
Translation differences	-7	32
Acquired in business combinations	29	5
Revenue recognized in the period	-2,090	-2,230
Consideration invoiced and/or received	2,011	2,454
Balance at end of the period	1,205	1,263

EUR million	As at Dec 31,	
	2022	2021
Amounts due to customers under revenue contracts for which revenue is recognized		
Point in time	359	349
Over time	846	913
Carrying value at end of the period	1,205	1,263

Valmet typically issues contractual product warranties under which it guarantees the mechanical functioning of equipment delivered during the agreed warranty period. Valmet does not issue service-type warranties.

As at December 31, 2022, Valmet had no costs to obtain or fulfil contracts capitalized under IFRS 15.

The aggregate amount of transaction price allocated to unsatisfied or partially satisfied performance obligations as at December 31, 2022, was EUR 4,403 million (EUR 4,096 million).

4 | Intangible assets and property, plant and equipment

Accounting policies

Fixed assets consist of intangible assets and property, plant and equipment. Intangible assets, which comprise mainly goodwill, software, patents and licenses, are stated at historical cost less accumulated amortization and impairment losses, if any. Goodwill is not amortized, but tested for impairment.

Property, plant and equipment is stated at historical cost, less accumulated depreciation and impairment losses, if any. Land and water areas are not depreciated.

Subsequent improvement costs related to an asset are included in the carrying value of such an asset or recognized as a separate asset, as appropriate, only when the future economic benefits associated with the costs are probable, and the related costs can be separated from normal maintenance costs.

Depreciation and amortization

Amortization of intangible assets with a definite useful life is calculated on a straight-line basis over the expected economic lives of the assets, being the following:

Patents and licenses	5–10 years
Software	3–5 years
Technology	3–20 years
Customer relationships	3–20 years
Other intangibles	3–40 years

Depreciation of property, plant and equipment is calculated on a straight-line basis over the expected useful lives of the assets, being the following:

Buildings and structures	15–40 years
Machinery and equipment	3–20 years

Expected useful lives are reviewed at each balance sheet date and if they differ significantly from previous estimates the remaining depreciation periods are adjusted accordingly.

Impairment

The carrying value of fixed assets subject to amortization or depreciation is reviewed for impairment whenever events and changes in circumstances indicate that the carrying amount of an asset may not be recoverable. The recoverable amount of an asset is the higher of its fair value and its value in use. An asset is impaired if its carrying amount exceeds its recoverable amount, at which time an impairment loss is recognized in the Consolidated statement of income in Other operating expenses. The previously recognized impairment loss may be reversed if, and only if, there is exceptional and significant improvement in the circumstances having initially caused the impairment.

The carrying value of goodwill is reviewed for impairment annually or more frequently, if the facts and circumstances, such as decline in sales, operating profit or cash flows, or material adverse changes in the business environment, suggest that carrying value may not be recoverable. Valmet has three cash generating units (CGUs) that establish the first aggregation levels at which impairment testing can be done. The testing of goodwill for impairment is performed at the CGU level as goodwill does not generate cash flows independent from the CGUs. Valmet uses value in use method to measure the recoverable amount of goodwill subject to testing. Value in use is estimated through discounted cash flow method. A previously recognized impairment loss on goodwill is not reversed even if there is significant improvement in circumstances having initially caused the impairment.

Critical accounting estimates and judgments

Preparation of impairment analysis requires use of numerous estimates. The valuation is inherently judgmental and highly susceptible to change from period to period, because it requires management to make assumptions about future supply and demand related to its individual business units, future sales prices and achievable cost levels. The value of the benefits and savings expected from the efficiency improvement programs are inherently subjective. All outsized improvements are excluded from future cash inflows and outflows. The value in use of a cash generating unit is determined by discounting estimated future cash flows with a discount rate approximating the weighted average cost of capital (WACC).

The WACC is based on comparable peer industry betas and capital structure.

Triggering events for impairment reviews at Valmet include the following:

- Material permanent deterioration in the economic or political environment of the customers' or of own activity
- Businesses or asset's significant under-performance relative to historical or projected future performance
- Significant changes in Valmet's strategic orientations affecting the business plans and previous investment policies.

**Intangible assets:**

EUR million	Goodwill	Patents and licenses	Capitalized software	Other intangible assets	Total
2022					
Acquisition cost at beginning of the period	730	46	178	521	1,475
Translation differences	4	-	-	-2	2
Capital expenditure	-	2	-	30	32
Acquired in business combinations	876	1	4	830	1,712
Retirements	-	-3	-2	-1	-6
Reclassifications	-	1	26	-27	-
Other changes and disposals	-	-	-	-1	-1
Acquisition cost at end of the period	1,611	47	206	1,352	3,215
Accumulated amortization at beginning of the period	-	-33	-97	-340	-471
Translation differences	-	-	-	4	4
Amortization charges for the period	-	-3	-16	-93	-112
Impairment losses	-	-2	-	-	-2
Retirements	-	3	2	1	6
Other changes and disposals	-	-	-	-	-
Accumulated amortization at end of the period	-	-36	-111	-428	-575
Carrying value at end of the period	1,611	11	95	924	2,641

EUR million	Goodwill	Patents and licenses	Capitalized software	Other intangible assets	Total
2021					
Acquisition cost at beginning of the period	711	44	145	518	1,418
Translation differences	9	-	-	4	14
Capital expenditure	-	1	-	27	29
Acquired in business combinations	10	-	-	6	16
Retirements	-	-4	-4	-1	-8
Reclassifications	-	-	34	-34	-
Other changes and disposals	-	3	3	1	7
Acquisition cost at end of the period	730	46	178	521	1,475
Accumulated amortization at beginning of the period	-	-31	-86	-318	-435
Translation differences	-	-	-	-	-1
Amortization charges for the period	-	-2	-12	-21	-36
Impairment losses	-	-	-	-	-1
Retirements	-	3	4	1	8
Other changes and disposals	-	-3	-3	-1	-7
Accumulated amortization at end of the period	-	-33	-97	-340	-471
Carrying value at end of the period	730	12	80	181	1,004

Property, plant and equipment (excluding right-of-use assets):

EUR million	Land and water areas	Buildings and structures	Machinery and equipment	Assets under construction	Total
2022					
Acquisition cost at beginning of the period	25	395	942	72	1,434
Translation differences	-	-4	-6	-1	-11
Capital expenditure	4	1	8	67	80
Acquired in business combinations	12	26	34	2	74
Disposals	-	-	-8	-	-8
Retirements	-	-7	-32	-	-40
Reclassifications	-	18	37	-56	-
Other changes	-	-	-	-	-1
Acquisition cost at end of the period	41	428	975	84	1,528
Accumulated depreciation at beginning of the period	-	-272	-759	-	-1,030
Translation differences	-	2	5	-	7
Depreciation charges for the period	-	-13	-42	-	-55
Impairment losses	-	-1	-1	-	-2
Disposals	-	-	6	-	6
Retirements	-	7	32	-	38
Other changes	-	1	1	-	2
Accumulated depreciation at end of the period	-	-276	-758	-	-1,034
Carrying value at end of the period	41	152	217	85	495

EUR million	Land and water areas	Buildings and structures	Machinery and equipment	Assets under construction	Total
2021					
Acquisition cost at beginning of the period	25	395	916	48	1,385
Translation differences	-	9	19	1	29
Capital expenditure	-	-	8	60	68
Acquired in business combinations	-	-	-	-	-
Disposals	-	-1	-2	-	-3
Retirements	-	-17	-32	-	-49
Reclassifications	-	7	30	-37	-
Other changes	-	1	4	-	5
Acquisition cost at end of the period	25	395	942	72	1,434
Accumulated depreciation at beginning of the period	-	-271	-738	-	-1,009
Translation differences	-	-5	-14	-	-19
Depreciation charges for the period	-	-12	-36	-	-47
Disposals	-	-	2	-	2
Retirements	-	17	32	-	48
Other changes	-	-1	-4	-	-5
Accumulated depreciation at end of the period	-	-272	-759	-	-1,030
Carrying value at end of the period	25	123	183	72	404

**Depreciation and amortization 2022,
EUR 201 million**

- Intangible assets EUR 112 million
- Buildings and structures EUR 13 million
- Machinery and equipment EUR 42 million
- Right-of-use assets EUR 34 million

**Depreciation and amortization 2021,
EUR 107 million**

- Intangible assets EUR 36 million
- Buildings and structures EUR 12 million
- Machinery and equipment EUR 36 million
- Right-of-use assets EUR 24 million

Depreciation and amortization by function:

EUR million	Year ended Dec 31,	
	2022	2021
Cost of goods sold	-58	-44
Selling, general and administrative expenses		
Marketing and selling	-7	-5
Research and development	-4	-4
Administrative	-132	-54
Total	-201	-107

Table does not include amortization included in share in profits and losses of associated companies, operative investments.

Goodwill impairment testing

At the acquisition date goodwill arising from business acquisitions is allocated to the cash generating unit or cash generating units expected to benefit from the synergies of the combination, irrespective of whether other assets and/or liabilities of the acquiree are assigned to the CGU or CGUs.

In 2022 and 2021, Valmet has identified three CGUs. The first CGU comprises of Valmet's Paper business line and the paper business related part of Valmet's service business. The second CGU comprises of Valmet's Pulp and Energy business line and the pulp and energy related part of Valmet's service business. The third CGU consists of Valmet's Automation Systems and Flow Control business lines.

Valmet assesses the value of its goodwill for impairment annually or more frequently, if facts and circumstances indicate, that a risk of impairment exists. Testing is performed by comparing the carrying value of the CGU to its recoverable amount, which is determined based on a value in use calculation. This calculation uses pre-tax cash flow projections based on financial budgets approved by Valmet's management and Board of Directors covering a five-year period.

The following table sets out the allocation of goodwill as at December 31, 2022, and 2021, and the key assumptions applied in the value in use calculations (in both financial years, testing was performed as at September 30).

Allocation of goodwill:

EUR million	As at Dec 31,	
	2022	2021
Paper business line and the paper business related part of Valmet's service business	366	235
Pulp and Energy business line and the pulp and energy related part of Valmet's service business	386	329
Automation Systems and Flow Control business lines	859	166
Total	1,611	730

Key assumptions applied:

	2022	2021
Long-term growth rate, (%)		
Paper business line and the paper business related part of Valmet's service business	2.0%	1.6%
Pulp and Energy business line and the pulp and energy related part of Valmet's service business	2.0%	1.2%
Automation Systems and Flow Control business lines	2.3%	1.0%
Pre-tax discount rate, (%)		
Paper business line and the paper business related part of Valmet's service business	16.3%	12.3%
Pulp and Energy business line and the pulp and energy related part of Valmet's service business	15.4%	11.8%
Automation Systems and Flow Control business lines	10.8%	9.2%

From the goodwill arising from the merger of Valmet and Neles, EUR 692 million has been allocated to Automation Systems and Flow Control business lines, EUR 118 million has been allocated to Paper business line and the paper business related part of Valmet's service business, and EUR 59 million has been allocated to Pulp and Energy business line and energy related part of Valmet's service business. For more information on business combinations, see Note 20.

The key assumptions are based on past performance and management's and Board of Directors' expectations on market development. Assumptions on product mix are in line with the Group's financial targets with stable business growth exceeding that of process technologies business. Profitability margin assumptions are reflecting improvements similarly in line with the Group's financial targets as communicated. External sources are also used to obtain data on growth, demand, and

price developments that is used in establishing the assumptions. The discount rate used in testing is derived from the weighted average cost of capital based on comparable peer industry betas and capital structure. The assumptions requiring most judgment are the market development and product mix.

As a result of the annual impairment tests, no impairment loss was recognized on goodwill in 2022, or in 2021.

Sensitivity analysis

Valmet's management has assessed that no reasonably possible change in any of the key assumptions would cause any of the CGU's carrying amount to exceed its recoverable amount.



5 | Leases

Accounting policies

Valmet assesses at the inception of a contract whether it is or contains a lease. A contract is considered to contain a lease if it conveys a right to use an either explicitly or implicitly identified asset for a period of time in exchange for consideration. In lease contracts where Valmet is the lessee, a right-of-use asset and a lease liability is recognized at lease commencement date to reflect Valmet's right to use the underlying asset and the unpaid future lease payments respectively.

Lease liability is initially measured at an amount equal to the present value of the future lease payments that are not yet paid at the commencement date. Lease payments are discounted using either the interest rate implicit in the lease or, if the interest rate implicit in the lease cannot be readily determined, Valmet's incremental borrowing rate. As interest rate implicit in the contract is not commonly readily available, incremental borrowing rates reflecting entity-specific factors and lease term are used to calculate the present value of the lease liability. Incremental borrowing rates are estimated based on market prices adjusted with calculated margins representing the entity-specific factors such as credit and country risk.

In subsequent periods the lease liability is measured using the effective interest rate method, and the carrying amount of lease liability is increased with the interest on the lease liability, reduced with the amount of lease payments made, and adjusted to reflect any reassessments or lease modifications made. When the lease liability is remeasured, the corresponding adjustment is reflected in the right-of-use asset. Variable lease payments not based on index or rate are not included in the liability but are expensed as incurred.

A right-of-use asset is initially measured at cost comprising of the amount of the initial measurement of the lease liability and any lease payments made at or before the commencement date, any initial direct costs incurred by Valmet, and restoration costs, less any lease incentives

received. Subsequently, the right-of-use asset is depreciated on a straight-line basis over the shorter of lease term or the useful life of the asset.

Valmet applies exemptions provided by IFRS 16 not to recognize a right-of-use asset and corresponding lease liability for leases with a contract term of 12 months or less, and for leases of low-value assets. The payments for these leases are recognized as an expense on a straight-line basis over the lease term. Further, Valmet separates non-lease components from lease components only for asset classes in which the amount of non-lease components is significant.

Critical accounting estimates and judgments

Valmet has a significant volume of open-ended real estate lease contracts which carry a short notice period only, or which have an initial fixed term but carry extension or termination options. Estimating the likely lease term for these contracts and assessing if the options will be exercised requires significant judgement. When assessing the lease term for these contracts, management considers the relevant facts and circumstances. The likely lease term is typically assessed following the three-year financial forecasts established by management. In case there are specific circumstances in place, such as beneficial market rates, significant leasehold improvements, or other significant direct or indirect costs associated with exiting the lease, lease term can be above three years.

Considering other than real estate leases, the need for assets leased under open-ended contracts is commonly short-term in nature, and as such open-ended contracts where the notice period is 12 months or less are accounted for as short-term leases.

Valmet's leasing activities

Majority of Valmet's lease arrangements concern real estate, vehicles, and machinery and equipment located primarily on Valmet's premises. The length of these lease arrangements is typically 3 to 5 years and contracts may include options to extend the lease.

The below tables present the right-of-use assets recognized in the Consolidated statement of financial position and the movements during the period and the future minimum lease payments as at December 31, 2022.

EUR million	Land and water areas	Buildings and structures	Machinery and equipment	Right-of-use assets total
2022				
Carrying value at beginning of the period	9	42	13	65
Translation differences	-	-1	-	-1
Additions	3	21	9	32
Acquired in business combinations	-	44	3	46
Depreciation	-	-25	-8	-34
Other changes	-	-2	-2	-3
Carrying value at end of the period	11	80	14	105

EUR million	Land and water areas	Buildings and structures	Machinery and equipment	Right-of-use assets total
2021				
Carrying value at beginning of the period	8	42	15	66
Translation differences	1	1	-	2
Additions	1	15	6	22
Acquired in business combinations	-	2	-	2
Depreciation	-1	-15	-8	-24
Other changes	-1	-2	-1	-4
Carrying value at end of the period	9	42	13	65

EUR million	As at Dec 31,	
	2022	2021
Not later than 1 year	35	23
Later than 1 year and not later than 2 years	25	16
Later than 2 years and not later than 3 years	19	9
Later than 3 years and not later than 4 years	10	6
Later than 4 years and not later than 5 years	6	3
Later than 5 years	15	9
Total	110	65

Lease payments related to short-term leases and leases of low-value assets, as well as variable lease payments that are not based on index or rate, are not included in the lease liability but are recognized as an expense as incurred in either Cost of goods sold or Selling, general

and administrative expenses. The below table presents lease payments for such leases. Interest expense related to leases included in Financial expenses is presented in Note 10.

EUR million	Year ended Dec 31,	
	2022	2021
Expenses related to short-term leases	-2	-2
Expenses related to leases of low-value assets	-6	-5
Expenses related to variable lease payments not included in lease liabilities	-1	-2
Total	-9	-9



6 | Net working capital

Valmet's net working capital is typically negative due to advance payments received from customers related to long-term projects.

Net working capital does not include non-operative items such as taxes, interest-bearing assets and liabilities, or other items related to funding of the Group's operations.

EUR million	As at Dec 31,		Impact 2022
	2022	2021	
Assets included in net working capital			
Non-current trade receivables	-	1	-
Other non-current assets	14	8	-6
Inventories	934	662	-272
Trade receivables	834	644	-190
Amounts due from customers under revenue contracts	485	280	-205
Derivative financial instruments (assets)	69	43	-26
Other receivables	223	150	-72
Liabilities included in net working capital			
Employee benefits	-132	-189	-57
Provisions	-219	-214	5
Other non-current non-interest-bearing liabilities	-1	-2	-1
Trade payables	-442	-374	68
Amounts due to customers under revenue contracts	-1,205	-1,263	-58
Derivative financial instruments (liabilities)	-56	-26	30
Other current liabilities	-588	-394	194
Total net working capital	-82	-673	-591
Effect of changes in foreign exchange rates			9
Remeasurement of defined benefit plans			55
Change in allowance for doubtful receivables and inventory obsolescence provision			-9
Acquired in business combinations			136
Change in net working capital in the Consolidated statement of cash flows			-399

7 | Inventories

Accounting policies

Inventories are valued at the lower of cost and net realizable value. Net realizable value is the estimated selling price in the normal course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Materials and supplies and finished products are valued on a first in, first out (FIFO) basis or on a weighted average cost basis. Work in progress includes costs related to ongoing projects, for which revenue is recognized at a point in time. Work in progress typically includes costs for direct labor and material and allocated overhead costs.

Critical accounting estimates and judgments

Provision for slow-moving and obsolete inventory is based on the best estimate of such amounts at the balance sheet date. The estimate is based on a systematic ongoing review and evaluation of inventory balances. As part of this evaluation, Valmet also considers the composition and age of the inventory compared to anticipated future needs.

Specification of changes in inventory obsolescence provision:

EUR million	2022	2021
Balance at beginning of the period	36	30
Translation differences	-	1
Additions charged to profit or loss	16	11
Acquired in business combinations	16	-
Used reserve	-4	-1
Reversal of reserve	-9	-5
Balance at end of the period	55	36

The cost of inventories recognized as expense was EUR 3,607 million and EUR 2,837 million for the years ended December 31, 2022, and 2021, respectively.

8 | Financial assets and liabilities

Accounting policies

Valmet classifies its financial assets into the following categories: at amortized cost, at fair value through other comprehensive income and at fair value through profit or loss. Measurement category of financial assets is determined based on related business model and contractual cash flow characteristics of a given instrument. Financial assets are derecognized when the contractual rights to cash flows have expired, or the rights to cash flows together with substantially all risks and rewards of ownership, have transferred.

Financial liabilities are classified either at amortized cost or at fair value through profit or loss. Financial liabilities are derecognized when they are extinguished, that is when the obligation specified in the contract is discharged, cancelled or expires.

Financial assets and liabilities are recognized when Valmet becomes party to the contractual provisions of the instrument. Both financial assets and liabilities are presented as non-current when their maturity exceeds 12 months.

Financial assets at amortized cost

The Group's financial assets measured at amortized cost include trade, loan and other receivables together with cash and cash equivalents. These assets are recognized initially at fair value including transaction costs and trade receivables at their transaction price. Subsequently the assets are recognized at amortized cost using the effective interest rate method. Trade receivables are the most significant of these assets, and for them the amortized cost equals to the original amount invoiced to customers, net of allowance for expected credit losses. If extended payment terms exceeding one year are offered to counterparty, the receivable is discounted to present value and interest income is recognized over the credit term.

Valmet evaluates changes in credit risk associated with different financial assets at each reporting date as required by general impairment guidelines set out in IFRS 9. If credit risk has not changed significantly since initial recognition, allowance amounting to expected credit losses for next 12 months is recognized. Should the credit risk have changed significantly, valuation of allowance is based on lifetime expected credit losses.



For trade receivables and contract assets arising from customer contracts for which revenue is recognized over time, simplified impairment model is applied and valuation of allowance is based on lifetime expected credit losses which are recognized at first reporting date. Valmet's application of the simplified impairment model considers historical credit loss experience, time value of money and forward-looking information relevant to estimate future credit losses, and the inputs used in the model are updated on a regular basis. The model applied includes statistical model together with an option to apply case-by-case analysis for significant trade receivables overdue more than 90 days. Final bad debts are written off when official announcement of receivership, liquidation or bankruptcy is received confirming that the receivable will not be honored by the customer. Changes in allowance together with final bad debts are reported under Other operating income and expenses.

Financial assets at fair value through other comprehensive income

Majority of Valmet's financial assets measured at fair value through other comprehensive income (OCI) are interest-bearing financial assets managed centrally by the Group treasury. Business model for these assets involves both holding until maturity and selling before maturity date approaches, depending on prevailing market circumstances and Group treasury's operational requirements. Gains and losses from these assets are recognized in the fair value reserve of Equity and at derecognition these are recycled through OCI to Consolidated statement of income.

Valmet also applies fair value through other comprehensive income option to certain publicly traded equity investments. Change in fair value of the related shares is recognized in the fair value reserve of Equity. Should the investments be divested in the future, any cumulative gain or loss remains in Equity, and is not recycled through OCI to Consolidated statement of income. Fair value of the equity investments classified at fair value through other comprehensive income as at December 31, 2022, was EUR 8 million (EUR 9 million).

Financial assets and liabilities at fair value through profit or loss

The majority of the Group's financial assets and liabilities measured at fair value through profit or loss are derivative financial instruments, for which the related accounting policies are presented in Note 9. Valmet's other equity holdings, excluding publicly traded equity investments, include various industrial participations, shares in real estate holdings and other shares which are measured at fair value through profit or loss. For these other equity ownerships, if reliable market value does not exist, historical cost is considered best available estimate of fair value. Valmet has not voluntarily assigned any financial assets or liabilities to be measured at fair value in addition to items designated to this category mandatorily in accordance with IFRS 9.

Financial liabilities at amortized cost

Valmet's financial liabilities measured at amortized cost consist of loans from financial institutions, lease liabilities and trade payables. Loans from financial institutions are initially recognized at fair value, net of transaction costs incurred. Subsequently these liabilities are measured at amortized cost by using the effective interest rate method. Loans from financial institutions are classified as current liabilities unless Valmet has an unconditional right to defer settlement of the liability for at least 12 months after the end of the reporting period. Accounting policies for leases are presented in Note 5.

Fair value estimation

For those financial assets and liabilities, which have been recognized at fair value in the Consolidated statement of financial position, the measurement hierarchy and valuation methods described below have been applied. There have been no transfers between fair value levels.

Level 1

Quoted unadjusted prices at reporting date in active markets. The market prices are readily and regularly available from an exchange, dealer, broker, market data provider, pricing service or regulatory agency. The quoted market price used for financial assets is the current bid price. Level 1 financial instruments include equity investments classified as financial assets at fair value through other comprehensive income.

Level 2

The fair value of financial instruments in Level 2 is determined using valuation techniques. These techniques utilize observable market data readily and regularly available from an exchange, dealer, broker, market data provider, pricing service or regulatory agency. Level 2 financial instruments include over-the-counter (OTC) derivatives classified as financial assets and liabilities at fair value through profit or loss or derivatives qualified for hedge accounting and all other financial assets and liabilities except for equity investments.

Level 3

A financial instrument is categorized into Level 3 if the calculation of the fair value cannot be based on observable market data. Level 3 financial instruments include equity investments classified as financial assets at fair value through profit or loss. There were no changes in Level 3 instruments for the 12 months ended December 31, 2022.

Critical accounting estimates and judgments

Under the simplified impairment model applied to trade receivables and contract assets, an allowance amounting to lifetime expected credit losses is recognized at first reporting date. The amount of this allowance is estimated based on a model that considers historical credit loss experience, time value of money and forward-looking information relevant to estimate future credit losses. The inputs used in the model are updated on a regular basis.

Application of the guidance for impairment of financial assets, in particular estimation of future expected credit losses and application of case-by-case analysis to significant trade receivables overdue more than 90 days, requires significant management judgment and includes consideration of available customer and market information. Resulting impairment of financial assets is best estimate based on information available and may differ from the actual result.

**Classification of financial assets and liabilities as at December 31:**

EUR million	As at Dec 31,	
	2022	2021
Non-current financial assets		
Equity investments at fair value through other comprehensive income	8	9
Equity investments at fair value through profit or loss	2	2
Loan receivables at amortized cost	-	1
Loan receivables at fair value through profit or loss	-	-
Derivative financial instruments at fair value through profit or loss	-	-
Derivative financial instruments qualified for hedge accounting	11	10
Carrying value at end of the period	22	22
Current financial assets		
Interest-bearing financial assets at fair value through other comprehensive income	30	47
Non-interest-bearing financial assets at amortized cost	5	14
Trade receivables at amortized cost	834	644
Derivative financial instruments at fair value through profit or loss	8	10
Derivative financial instruments qualified for hedge accounting	50	23
Cash and cash equivalents at amortized cost	277	517
Carrying value at end of the period	1,205	1,255

EUR million	As at Dec 31,	
	2022	2021
Non-current financial liabilities		
Loans from financial institutions at amortized cost	555	195
Lease liabilities at amortized cost	63	37
Derivative financial instruments at fair value through profit or loss ¹	-	-
Derivative financial instruments qualified for hedge accounting ¹	7	3
Carrying value at end of the period	625	235
Current financial liabilities		
Loans from financial institutions at amortized cost	40	222
Lease liabilities at amortized cost	35	22
Interest-bearing liabilities at amortized cost	115	-
Trade payables at amortized cost	442	374
Derivative financial instruments at fair value through profit or loss	15	8
Derivative financial instruments qualified for hedge accounting	35	15
Carrying value at end of the period	681	642

¹ Included in Other non-current liabilities in the Consolidated statement of financial position.

Carrying values presented in the table above approximate fair values.

Non-current equity investments comprised EUR 8 million listed shares (EUR 9 million) and various industrial participations, shares in real-estate holdings and other shares amounting to EUR 2 million as at December 31, 2022 (EUR 2 million). Current interest-bearing financial assets managed centrally by the Group treasury amounted to EUR 30 million (EUR 47 million).

Valmet manages its cash by investing in financial assets with varying maturities. Interest-bearing financial assets with maturities at the date of acquisition exceeding three months are classified as Other current

financial assets and assets with maturities of three months or less are classified as Cash and cash equivalents in the Consolidated statement of financial position. Cash and cash equivalents comprised of cash at bank and in hand of EUR 264 million (EUR 391 million), investments to commercial papers of EUR 0 million (EUR 30 million) and other short-term financial assets with maturities of three months or less of EUR 13 million (EUR 97 million) mainly comprising of banker's acceptance drafts and bank deposits. For more information on derivative financial instruments, see Note 9.

Analysis of trade receivables by age:

EUR million	As at Dec 31,	
	2022	2021
Trade receivables, not due	591	489
Trade receivables 1–30 days overdue	146	76
Trade receivables 31–60 days overdue	38	17
Trade receivables 61–90 days overdue	18	7
Trade receivables 91–180 days overdue	18	31
Trade receivables more than 180 days overdue	24	23
Total	834	644

Movement in allowance for trade receivables and contract assets:

EUR million	2022	2021
Balance at beginning of the period	19	18
Translation differences	-	1
Additions charged to profit or loss	6	5
Acquired in business combinations	4	-
Used reserve	-5	-3
Reversals	-3	-2
Balance at end of the period	21	19

**Net debt reconciliation:**

EUR million	As at Dec 31,	
	2022	2021
Cash and cash equivalents	277	517
Current interest-bearing financial assets	30	47
Loans from financial institutions and other current debt	710	417
Lease liabilities	99	60
Net debt	-502	88

EUR million	2022					Total
	Liabilities from financing activities		Other assets			
	Loans from financial institutions and other current debt	Lease liabilities	Cash and cash equivalents	Current interest-bearing financial assets		
Balance at beginning of the period	417	60	517	47	88	
Translation differences	-	-1	-4	6	3	
Cash flows	-91	-39	-236	-23	-129	
New leases	-	36	-	-	-36	
Acquired in business combinations	384	46	-	-	-431	
Other changes	-	-3	-	-	3	
Net debt at end the of period	710	99	277	30	-502	

EUR million	2021					Total
	Liabilities from financing activities		Other assets			
	Loans from financial institutions and other current debt	Lease liabilities	Cash and cash equivalents	Current interest-bearing financial assets		
Balance at beginning of the period	436	61	274	73	-150	
Translation differences	-	1	16	1	16	
Cash flows	-19	-26	227	-27	245	
New leases	-	24	-	-	-24	
Acquired in business combinations	1	2	-	-	-3	
Other changes	-	-3	-	-	3	
Net debt at end of the period	417	60	517	47	88	

9 | Derivative financial instruments**Accounting policies****Derivative financial instruments**

Derivative financial instruments are used to hedge the Group's exposure to foreign exchange rate, interest rate and commodity price risks arising from operational, investment and financing activities in accordance with Valmet's treasury policy, which is discussed further in Note 21.

Trade date accounting is applied to Group's derivative financial instruments and these are measured at initial recognition and at each reporting date at fair value in balance sheet. Fair value of open derivative contracts is calculated as present value of future cash flows using currency, interest and commodity price quotations at reporting date. The instruments are classified as non-current assets or liabilities when the remaining maturities exceed 12 months and as current assets or liabilities when the remaining maturities are 12 months or less.

When hedge accounting is applied derivatives are designated at inception either as hedges of firm commitments or highly probable forecasted sale and purchase transactions. When hedge accounting criteria are not met derivatives are measured at fair value through profit or loss.

Application of hedge accounting

Valmet has designated certain forward exchange contracts, interest rate swaps, and electricity forward contracts to cash flow hedge accounting relationships. When hedge accounting is applied, relationship between hedging instrument and hedged item is documented, including related risk management strategy and objectives. Both at hedge inception and at each reporting date a forward-looking assessment is performed to ensure that changes in cash flows of the hedging instrument are expected

to offset changes in cash flows from the hedged item. When performing this assessment, if critical terms of hedging instrument and hedged item match, economic relationship exists and hedge accounting relationship is considered effective. In Valmet's hedge accounting relationships hedge ratio is 1:1 (i.e. the relationship between the quantity of hedging instrument and quantity of hedged risk in their relative weighting).

For derivatives that have been designated to a cash flow hedge accounting relationship, the effective portion of change in fair value is recognized through other comprehensive income (OCI) in the hedge reserve under Equity and reclassified to profit or loss concurrently with the underlying hedged transaction. The gains or losses relating to the ineffective portion of derivatives hedging operative items (e.g. foreign currency denominated sales and purchase transactions) are reported in profit or loss. Both the ineffective portion and the reclassification from Equity are reported either in Net sales and Cost of goods sold or under Other operating income and expenses on a case-by-case basis. Net loss from foreign exchange related to operative items was EUR -13 million in 2022 (EUR -13 million). Respectively, the ineffective portions of derivatives hedging non-operative items (e.g. interest-bearing financial assets and liabilities, and other items related to Group's funding) are reported under Financial income and expenses in profit or loss. Ineffectiveness arising from application of hedge accounting during the reporting period was insignificant. Should a hedged transaction no longer be expected to occur, any cumulative gain or loss previously recognized under Equity is reclassified through OCI to profit or loss.

When hedging for changes in foreign currency denominated firm commitments or highly probable forecasted sale and purchase transactions, currency component of forward exchange contracts has been designated as hedging instrument in hedge accounting relationships in every case. In addition, based on a case-by-case designation, the interest component of forward exchange contracts can also be designated as hedging instrument in hedge accounting relationships. In cases where interest component is not designated as part of Valmet's hedge accounting relationships, it is recognized in profit or loss.

Valmet has designated all open interest rate swaps as hedging instruments to hedge future changes in cash flows arising from Valmet's floating rate loans from financial institutions. Interest arising from interest rate swaps is reported under Financial income and expenses concurrently with interest expense arising from hedged floating rate loans from financial institutions.

For highly probable forecasted purchases of electricity, the Group has designated system-price component of electricity purchases as hedged risk and electricity forward contracts as hedging instruments to hedge accounting relationships. The realized gains and losses related to effective portion of the electricity forward contracts are recognized in Consolidated statement of income under Cost of goods sold.

Derivatives at fair value through profit or loss

Certain forward exchange contracts and commodity derivatives do not qualify for hedge accounting and change in fair value is recorded through profit or loss. Gains or losses arising from derivatives hedging operative items are recognized case-by-case either in Net sales and Cost of goods sold or in Other operating income and expenses. When the forward exchange contracts hedge exchange rate risk arising from foreign currency denominated non-operative items, gains and losses are recognized in Financial income and expenses in profit or loss.

Critical accounting estimates and judgments

Financial instruments

In accordance with the disclosure requirements on financial instruments, the management is obliged to make certain assumptions of the related future cash inflows and outflows associated with different financial assets and liabilities. Management assumes that the fair values of derivatives, especially fair values of forward exchange contracts, materially reflect the present values of future cash inflows or outflows to be realized from such instruments.

Hedging of foreign currency denominated firm commitments or highly probable forecasted sale and purchase transactions

Under Valmet's treasury policy, all Valmet entities are required to hedge their foreign currency risk when they have become engaged in a firm commitment denominated in a currency different from their functional currency. The commitment can be between Valmet entities or external to Valmet Group. In addition, certain highly probable forecasted sales and purchases are hedged in co-operation with the Group treasury. When revenue for a customer contract is recognized over time, the entity applies cash flow hedge accounting to both foreign currency denominated sales and purchases and recognizes the effect from the hedging instruments in the OCI until the hedged sales and/or purchases are recognized in Consolidated statement of income. Although the exposure hedged by Valmet entities has been clearly defined in Valmet treasury policy, the final realization of the hedged items depends also on factors beyond management's control, which cannot be foreseen when initiating the hedge relationship. Such factors include change in the market environment causing the other party to postpone or cancel the commitment or highly probable forecasted sale or purchase. Management tries to the extent possible to include clauses in the related contracts to reduce the impact of such adverse events to the Consolidated statement of income.

**Notional amounts and fair values of derivative financial instruments as at December 31:**

EUR million	Notional amount	Fair value, assets	Fair value, liabilities	Fair value, net
2022				
Forward exchange contracts ¹				
Under hedge accounting	2,404	43	-41	2
Not designated for hedge accounting	1,111	7	-15	-8
Total	3,515	50	-56	-6
Electricity forward contracts ²				
Under hedge accounting	169	9	-	9
Nickel commodity swaps ³				
Not designated for hedge accounting	192	1	-	1
Steel scrap commodity swaps ³				
Not designated for hedge accounting	1,048	-	-	-
Interest rate swaps ¹				
Under hedge accounting	125	9	-	9
Total		69	-56	13
Netting fair values of derivative financial instruments subject to ISDAs ⁴		-45	45	
Total, net		24	-11	13
2021				
Forward exchange contracts ¹				
Under hedge accounting	2,108	28	-17	11
Not designated for hedge accounting	994	10	-9	1
Total	3,102	38	-25	13
Electricity forward contracts ²				
Under hedge accounting	171	4	-	4
Nickel commodity swaps ³				
Not designated for hedge accounting	42	-	-	-
Interest rate swaps ¹				
Under hedge accounting	75	1	-1	-1
Total		43	-27	16
Netting fair values of derivative financial instruments subject to ISDAs ⁴		-23	23	-
Total, net		19	-3	16

¹ Notional amount in EUR million.² Notional amount in GWh.³ Notional amount in metric tons.⁴ Group's derivatives are carried out under International Swaps and Derivatives Association's Master Agreements (ISDA). In case of an event of default under these Agreements the non-defaulting party may request early termination and set-off of all outstanding transactions. These agreements do not meet the criteria for offsetting in the statement of financial position.

Maturities of financial derivatives as at December 31:

	2023	2024	2025	2026	2027 and later
2022					
Notional amounts					
Forward exchange contracts ¹	3,289	220	6	-	-
Electricity forward contracts ²	120	48	-	-	-
Nickel commodity swaps ³	192	-	-	-	-
Steel scrap commodity swaps ³	1,048	-	-	-	-
Interest rate swaps ¹	25	-	30	25	45
Fair values, EUR million					
Forward exchange contracts	-	-6	-	-	-
Electricity forward contracts	8	1	-	-	-
Nickel commodity swaps	1	-	-	-	-
Steel scrap commodity swaps	-	-	-	-	-
Interest rate swaps	-	-	2	1	6

	2022	2023	2024	2025	2026 and later
2021					
Notional amounts					
Forward exchange contracts ¹	2,685	410	7	-	-
Electricity forward contracts ²	101	70	-	-	-
Nickel commodity swaps ³	42	-	-	-	-
Interest rate swaps ¹	-	-	-	30	45
Fair values, EUR million					
Forward exchange contracts	6	7	-	-	-
Electricity forward contracts	3	1	-	-	-
Nickel commodity swaps	-	-	-	-	-
Interest rate swaps	-	-	-	-1	1

¹ Notional amount in EUR million.

² Notional amount in GWh.

³ Notional amount in metric tons.



10 | Financial income and expenses

EUR million	Year ended Dec 31,	
	2022	2021
Dividends received	1	-
Interest income on financial assets (excl. derivatives)	8	4
Net gain from foreign exchange	3	1
Interest component from forward contracts	4	4
Financial income total	15	9
Interest expenses on financial liabilities measured at amortized cost (excl. leases)	-10	-5
Interest expenses on lease liabilities	-3	-2
Net interest from defined benefit plans	-3	-3
Other financial expenses	-4	-4
Financial expenses total	-20	-13
Financial income and expenses, net	-5	-3

Exchange rate differences included in financial income and expenses:

EUR million	Year ended Dec 31,	
	2022	2021
Exchange rate differences from interest-bearing financial assets and liabilities, and other items related to Group's funding	17	-9
Exchange rate differences from derivative financial instruments	-14	9
Net gain or loss from foreign exchange	3	1

Interest expenses on financial liabilities at amortized cost (excl. leases) includes interest expenses on interest-bearing loans and interest rate swaps.

11 | Provisions

Accounting policies

A provision is recognized when Valmet has a present legal or constructive obligation as a result of a past event, payment is probable, and Valmet is able to estimate the amount of the obligation reliably. Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate or reversed if they are no longer needed. Long-term provisions are discounted to their present value based on the expected timing of cash outflows when the effect of the time value of money is significant.

Warranty provisions

The Group typically issues contractual product warranties under which it generally guarantees the mechanical functioning of equipment delivered during the agreed warranty periods, ranging from 12 to 24 months. The main principle in measuring the warranty provision is to book a certain percentage, based on past experience, of total revenue of a deliverable as a provision for expected warranty work. For sales involving new technology and long-term delivery contracts, additional warranty provision may be established on a case-by-case basis to take into account

the potentially increased risk. The actual warranty costs of each project are booked against the warranty provision and thus the remaining warranty provision of each project can be followed.

Actual warranty costs incurred on projects are monitored regularly in order to assess the need for amending the percentage based on which warranty provisions are recognized going forward.

Restructuring provisions

A provision for restructuring costs is recognized only when general recognition criteria for provision are met and after management has prepared and approved a formal plan to which it is committed, and it has raised a valid expectation in those affected by the measures that it will carry out the restructuring by starting to implement that plan or announcing its main features.

The costs included in a provision for restructuring are those costs that are either incremental or incurred as a direct result of the plan or are the result of a continuing contractual obligation with no continuing economic benefit to Valmet or a penalty incurred to cancel the contractual obligation. Restructuring and capacity adjustment

expenses are recognized in either Cost of goods sold or Selling, general and administrative expenses depending on the nature of the expense. Restructuring costs can also include other costs incurred as a result of a restructuring plan, which are recorded under Other operating income and expenses, such as asset impairment charges.

Provisions for onerous contracts

A provision for an onerous contract is recognized when the Group has a contract in which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it. The unavoidable costs under a contract reflect the least net cost of exiting from the contract, which is either the cost of fulfilling contractual obligations or penalties arising from the failure to fulfil those obligations.

Other provisions

Other provisions include provisions related to environment, personnel, legal and tax related processes. These provisions are recognized when general provision recognition criteria are met.

Critical accounting estimates and judgments

The amount recognized as a provision is the best estimate of the expenditure required to settle the obligation at the reporting day, taking into account related risks and uncertainties, management judgment supplemented by experience with similar transactions and future events when there is sufficient evidence that they will occur and affect the amount of payment.

Under contractual warranty clauses, Valmet generally guarantees the performance of products delivered for a certain warranty period. The warranty provision is based on historical realized warranty costs for deliveries of standard products. The warranty period typically commences from the date of customer acceptance of the delivered equipment. For more complex contracts, including long-term projects, the warranty reserve is calculated contract by contract and updated regularly to ensure its appropriateness.

Provisions for restructuring costs are recognized when the requirements for recognition are satisfied. For reasons beyond the control of management the final costs may differ from the initial amount for which the provision has been established.

Valmet recognizes a provision for losses associated with environmental remediation obligations when such losses are probable, and a reliable estimate of amounts can be made. Following initial recognition, the amount of provision is adjusted later if further information is obtained or circumstances change.

Specification of changes in provisions:

EUR million	2022				Total
	Warranty provisions	Restructuring provisions	Provisions for onerous contracts	Other provisions	
Balance at beginning of the period	188	2	18	6	214
Translation differences	-2	-	-	-	-2
Additions charged to profit or loss	112	5	16	-	133
Acquired in business combinations	7	-	1	1	9
Used reserve	-80	-1	-9	-2	-92
Reversal of reserve	-35	-	-9	-	-44
Balance at end of the period	190	5	18	6	219
Non-current	35	1	-	2	38
Current	156	4	18	4	181

Provisions for expected contract losses relate primarily to long-term projects. The Group did not have material environmental or product liabilities as at December 31, 2022, or December 31, 2021.



12 | Other current liabilities

EUR million	As at Dec 31,	
	2022	2021
Accrued personnel costs	210	157
Accrued project costs	103	112
Accrued interest	4	2
Other payables	274	125
Other current liabilities total	591	396

The maturity of payables is largely determined by local trade practices and individual agreements between Valmet and its suppliers and rarely exceeds six months. Accrued personnel costs, which include holiday pay, are settled in accordance with local laws and stipulations.

13 | Personnel expenses and number of personnel

Personnel expenses:

EUR million	Year ended Dec 31,	
	2022	2021
Salaries and wages	-913	-743
Pension costs, defined contribution plans	-87	-72
Defined benefit plan costs ¹	-7	-10
Other post-employment benefits	-9	-7
Share-based payments ²	-7	-7
Other indirect employee costs	-148	-108
Total	-1,171	-948

¹ For more information, see Note 15.

² For more information, see Note 14.

Number of personnel:

	2022	2021
Personnel at end of the period	17,548	14,246
Average number of personnel during the period	16,554	14,163

14 | Share-based payments

Accounting policies

Valmet's share-based incentive plans are part of the remuneration and retention program for Valmet's key personnel. In majority of jurisdictions where key employees participating in the Group's long-term incentive (LTI) plans reside, Valmet has an obligation to withhold an amount for the key employee's tax obligations associated with the share-based payment rewards, and transfer that amount directly to the tax authorities on the key employee's behalf. Thus, the arrangements carry net settlement feature and both equity and cash settled portions of the plans are accounted for against equity.

Non-market vesting conditions, such as Comparable EBITA as a percentage of net sales, and orders received growth in the stable business,

are used for calculating the number of shares related to Group's LTI plans that are expected to vest. These estimates are revised at the end of each reporting period and impact of the revision to previous estimate is recognized through profit or loss with corresponding adjustment to equity.

The compensation expense for the shares is recognized as an employee benefit expense evenly during the required service period whereas the compensation expense resulting from the cash portion is recognized as an employee benefit expense on accrual basis between grant and payment date. Valuation of the related expenses is based on number of shares expected to vest, remaining vesting period at the reporting date and Valmet's closing share price as at the grant date.

Granted share amounts of the share-based incentive plans:

	Plan 2021–2023	Plan 2022–2024
2022		
At beginning of the period	413,596	-
Maximum number of shares to be granted	-7,298	281,682
Changes due to achievement criteria	272	-61,863
Actual number of shares granted	-360,200	-
Shares returned by plan participants	2,397	-
Shares transferred to treasury shares	-2,397	-
At end of the period	46,370	219,819

Long-term incentive plan for 2018–2020

The Board of Directors of Valmet Oyj decided in December 2017 on a new long-term share-based incentive plan for Valmet's key employees. The plan included three performance periods, which were the calendar years 2018, 2019 and 2020. Valmet's Board of Directors decided on the performance criteria and targets in the beginning of each performance period. The plan was directed to a total of approximately 130 participants, of which 90 were key employees in management positions (including Executive Team members), and 40 were management talents, which was a new target group in Valmet's share-based incentive plan.

For all plan participants the maximum reward was capped at grant to a fixed number of shares. For the President and CEO, the reward was capped at grant to a maximum number of shares calculated based on 130 percent of his annual base salary. For reward calculation purposes, other members of the Executive Team formed a group and maximum reward calculation for each individual member was based on average annual base salary of that group. The fixed maximum number of shares was calculated in the beginning of the performance period based on 110 percent of the average annual base salary of all other members of the Executive Team.

The potential reward was purely performance based for all plan participants. The rewards from the plan were paid partly in Company shares and partly in cash. The cash portion was dedicated to cover taxes and tax-related payments arising from the reward to the plan participants. The rewarded shares were not to be transferred during the restriction

period, which ended two years after the end of the performance period. As a rule, no reward was paid if the plan participant's employment or service at Valmet ended before the reward payment. Should a plan participant's employment or service have ended during the restriction period, he or she had to, as a rule, gratuitously return the shares given as reward to the Company. The Board has the right to cancel the reward or recollect paid rewards that are subject to the Transfer Restriction, fully or partly, if the LTI plan participant has acted against the law or against the ethical guidance of the Company or otherwise unethically.

Long-term incentive plans – Performance Share Plan and Deferred Share Plan

The Board of Directors of Valmet Oyj decided in December 2020 on new share-based long-term incentive plans, a Performance Share Plan and a Deferred Share Plan for Valmet's key employees. The Performance Share Plan is directed to Valmet's Executive Team and the Deferred Share Plan is directed to other key employees in management positions, and management talents.

The Performance Share Plan includes a three-year performance period parallel to a one-year performance period. The Deferred Share Plan includes a one-year performance period. Valmet's Board of Directors decides on the predefined performance measures and targets in the beginning of each performance period.

The rewarded shares based on the one-year performance period from both the Performance Share Plan and the Deferred Share Plan



may not be transferred during a two-year restriction period. Should a key employee's employment or service end during the restriction period, he or she must, as a rule, gratuitously return the shares given as reward to the Company. As a rule, no reward is paid if the key employee's employment or service at Valmet ends before the reward payment. The earning under the Performance Share Plan is limited by a pay cap determined by the Board of Directors in order to avoid unexpectedly high pay-outs resulting from share price volatility.

The Board has the right to cancel the reward or recollect paid rewards that are subject to the Transfer Restriction, fully or partly, if the LTI plan

participant has acted against the law or against the ethical guidance of the Company or otherwise unethically. Additionally, the Board has the right to recollect paid rewards after the plan has ended if the LTI plan participant has caused a misstatement of the information based on which the reward was paid.

The below tables summarize the key attributes of the long-term incentive plans that existed during the current or previous period:

Long-term incentive plan 2018–2020:

Performance period	2018	2019	2020
Incentive based on	Comparable EBITA as a percentage of net sales, and orders received growth in the stable business	Comparable EBITA as a percentage of net sales, and orders received growth in the stable business	Comparable EBITA as a percentage of net sales, and orders received growth in the stable business
Reward payment	In spring 2019	In spring 2020	In spring 2021
Total gross number of shares earned (including the matching share rewards)	350,029 shares	271,428 shares	148,369 shares
Valmet's closing share price as at the grant date	EUR 18.33	EUR 19.83	EUR 19.59
Vesting period	February 2018 to December 2020	February 2019 to December 2021	February 2020 to December 2022

Performance Share Plans and Deferred Share Plans:

	Long-term incentive plans 2021–2023		Long-term incentive plans 2022–2024	
Plan name	Performance Share Plan and Deferred Share Plan	Performance Share Plan	Performance Share Plan and Deferred Share Plan	Performance Share Plan
Performance period	2021	2021–2023	2022	2022–2024
Incentive based on	Comparable EBITA as a percentage of net sales, and orders received growth in the stable business	Predefined strategic target	Comparable EBITA as a percentage of net sales, and orders received growth in the stable business	ESG Index, targets linked to implementing Valmet's Climate Program and Sustainability Agenda
Reward payment	In spring 2022	In spring 2024	In spring 2023	In spring 2025
Participants				
Performance Share Plan	13	11	14	13
Deferred Share Plan	110		130	
Total gross number of shares earned	360,200 shares	46,370 shares	As at December 31, 2022, a total of 186,585 shares were allotted to participants	As at December 31, 2022, a total of 33,234 shares were allotted to participants
Valmet's closing share price as at the grant date	26.51	26.51	33.63	33.63
Vesting period	February 2021 to March 2024	February 2021 to March 2024	February 2022 to March 2025	February 2022 to March 2025

Long-term incentive plans 2023–2025

Plan name	Performance Share Plan and Deferred Share Plan	Performance Share Plan
Performance period	2023	2023–2025
Incentive based on	Comparable EBITA as a percentage of net sales, and orders received growth in the stable business	Development of a valuation multiple of Valmet’s share in comparison to peer group as well as targets supporting the Company’s long-term strategic and financial development
Reward payment	In spring 2024	In spring 2026
Participants		
Performance Share Plan	14	14
Deferred Share Plan	130	
Total gross number of shares earned	The rewards to be paid will correspond to a maximum total of approximately 442,960 Valmet shares	
Valmet’s closing share price as at the grant date		
Vesting period	February 2023 to March 2026	February 2023 to March 2026

Restricted shares pool

As part of total remuneration, for example for retention purposes, the Board of Directors decided on an additional incentive element in December 2018, the restricted shares pool, from which shares can be granted to selected key employees. Restricted share pools are intended to be annually commencing, and the annual restricted shares pool is subject to separate approval by the Board of Directors. In 2022, 9,000 shares were allocated from the restricted shares pool. In 2023, a maximum of 66,445 Company shares can be allocated to possible participants in the restricted shares pool. As a rule, the restriction period for these shares is three years. Plan nominations as well as detailed terms of allocation will be proposed by the President and CEO to the Chairman of the Board of Directors for approval. A precondition for the payment of the share reward based on the restricted shares pool is that a threshold Valmet Comparable EBITA is exceeded and that the employment relationship of the individual participant with Valmet continues until the payment date of the reward.

Share ownership recommendation

To recognize and highlight the importance and value of having the members of Valmet’s Executive Team own and hold Company shares, the Board of Directors has approved in December 2017 a share ownership recommendation for Valmet’s Executive Team members. All members of Valmet’s Executive Team are recommended to own and hold Company shares equaling to their gross annual base salary (100 percent ownership recommendation).

Costs recognized for the share ownership plans

The compensation expense for the shares is recognized as an employee benefit expense evenly during the required service period with corresponding entry in equity. The compensation expense resulting from the cash portion is recognized as an employee benefit expense on accrual basis between grant and payment date with a corresponding entry made to equity. Valuation of the related expenses is based on number of shares expected to vest, remaining vesting period at the reporting date and Valmet’s closing share price as at the grant date.

Costs arising from share-based payments plans:

EUR thousand	Year ended Dec 31,	
	2022	2021
Plan 2018–2020	-553	-1,516
Plan 2021–2023	-2,757	-5,465
Plan 2022–2024	-3,524	-
Total	-6,834	-6,981



15 | Employee benefit obligations

Accounting policies

Pensions and coverage of pension liabilities

Valmet has various employee benefit schemes in place in line with local regulations and practices in countries in which Valmet operates. In certain countries, the schemes involve defined benefit plans with retirement, disability, death, and other post-retirement benefits, such as health benefits, and termination income benefits. Defined benefit plans are post-employment benefit plans other than defined contribution plans. In defined benefit plans the benefits are usually based on the number of service years and the salary levels of the final service years. The schemes are generally funded through payments to insurance companies or to trustee-administered funds as determined by periodic actuarial calculations.

In addition, certain entities within Valmet Group have multiemployer pension arrangements classified as defined contribution plans. The contributions to defined contribution plans and to multi-employer and insured plans are charged to profit or loss concurrently with the payment obligations. In defined contribution plans, the Group pays fixed contributions into a separate entity and the Group will have no legal or constructive obligation to pay further contributions.

In the case of defined benefit plans, the net defined benefit liability recognized from the plan is the present value of the defined benefit obligation as at end of the reporting period, reduced by the fair value of the plan assets. Independent actuaries calculate the defined benefit obligation by applying the projected unit credit method under which the estimated future cash flows are discounted to their present value using a duration specific discount rate. The cost of providing pension and other employee benefits is charged to profit or loss concurrently with the service rendered by the employees. The service cost is recorded as part

of personnel expenses in profit or loss and the net interest is recorded under financial income and expenses. Actuarial gains and losses arising from experience adjustments, changes in actuarial assumptions and actual return on plan assets (excluding interest income on plan assets) are recognized through OCI into equity.

The acquisition of former Neles plans have been recognized as a transfer in amount as of April 1, 2022 and fresh start approach has been adopted, i.e., no historical figures have been reported. To the former Neles plans, service cost and net interest have been determined for the period of April 1 to December 31, 2022.

Critical accounting estimates and judgments

The benefit expense and liabilities arising from defined benefit arrangements are calculated based on assumptions that include the following:

- The discount rates used to discount employee benefit obligations (both funded and unfunded): These rates are determined by reference to market yields at the end of the reporting period on high quality corporate bonds. In countries where there is no deep market in such bonds, the market yields (at the end of the reporting period) on government bonds have been used. The currency and term of the corporate bonds or government bonds are consistent with the currency and duration of the post-employment benefit obligations.
- Estimated rates of future pay increases, which include general pay rise expectations as well as merit increases. Actual increases may not reflect estimated future increases.

Due to the significant uncertainty of the global economy, these estimates are difficult to project.

Amounts recognized in the Consolidated statement of financial position:

EUR million	2022			As at Dec 31,		
	Funded	Unfunded	Total	Funded	Unfunded	Total
Present value of funded obligation	216	-	216	203	-	203
Fair value of plan assets	-216	-	-216	-188	-	-188
Net surplus (-) / deficit (+) of funded plans	-	-	-	16	-	16
Present value of unfunded obligation	-	124	124	-	172	172
Asset (-) / liability (+)	-	124	124	16	172	188
Amounts in the Consolidated statement of financial position						
Liabilities	8	124	132	17	172	189
Assets	7	-	7	1	-	1
Net liability	-	124	124	16	172	188

Amounts recognized in the Consolidated statement of income:

EUR million	Year ended Dec 31,					
	2022			2021		
	Funded	Unfunded	Total	Funded	Unfunded	Total
Employer's current service cost	2	4	7	2	8	10
Net interest on net surplus / deficit	-	3	3	1	2	3
Settlements	-	1	-	-	-	-1
Total expenses	2	8	10	3	10	12

Changes in the present value of the defined benefit obligation:

EUR million	2022			2021		
	Funded	Unfunded	Total	Funded	Unfunded	Total
Present value of obligation at beginning of the period	203	172	375	200	170	371
Other adjustments	-	1	1	-	-	-
Acquired in business combinations	66	13	79	-	-	-
Employer's current service cost	2	5	7	2	8	10
Interest expense	7	3	10	4	2	6
Liabilities extinguished on settlements	-3	-	-3	-3	-	-3
Actuarial gain (-) / loss (+) due to change in financial assumptions	-61	-64	-124	-7	-3	-10
Actuarial gain (-) / loss (+) due to change in demographic assumptions	-	-1	-1	-	-1	-
Actuarial gain (-) / loss (+) due to experience	3	8	11	2	3	5
Benefits paid from the arrangements	-14	-	-14	-8	-	-8
Benefits paid directly by employer	-	-5	-6	-1	-5	-6
Translation differences	12	-9	3	13	-2	11
Present value of defined benefit obligation at end of the period	216	124	340	203	172	375
- of which related to active members			109			158
- of which related to deferred members			49			67
- of which related to pensioner members			181			149

Changes in the fair value of the plan assets during the period:

EUR million	2022			2021		
	Funded	Unfunded	Total	Funded	Unfunded	Total
Fair value of plan assets at beginning of the period	188	-	188	170	-	170
Other adjustments to the fair value of assets	-3	-	-3	-3	-	-3
Acquired in business combinations	76	-	76	-	-	-
Interest income on assets	7	-	7	4	-	4
Return on plan assets excluding interest income	-56	-	-56	8	-	8
Employer contributions	6	-	6	5	-	5
Benefits paid from the arrangements	-14	-	-14	-8	-	-8
Translation differences	12	-	12	12	-	12
Fair value of plan assets at end of the period	216	-	216	188	-	188

**Remeasurement of the net defined benefit liability / asset reported in other comprehensive income:**

EUR million	Year ended Dec 31,					
	2022			2021		
	Funded	Unfunded	Total	Funded	Unfunded	Total
Experience gain (-) / loss (+) on assets	56	-	56	-8	-	-8
Actuarial gain (-) / loss (+) on liabilities due to change in financial assumptions	-61	-63	-124	-7	-3	-10
Actuarial gain (-) / loss (+) on liabilities due to change in demographic assumptions	-	-1	-1	-	-1	-
Actuarial gain (-) / loss (+) on liabilities due to experience	3	8	11	2	3	5
Translation differences	-	-	-	1	-1	-1
Total gain (-) / loss (+)	-2	-57	-58	-12	-2	-14

The major categories of plan assets as a percentage of total plan assets of Valmet's defined benefit plans:

As at Dec 31	2022			2021		
	Quoted	Unquoted	Total	Quoted	Unquoted	Total
Equities	21%	-	21%	26%	-	26%
Bonds	68%	-	68%	58%	-	58%
Other	2%	10%	11%	1%	14%	16%
Total	90%	10%	100%	86%	14%	100%

At December 31, 2022, there were no plan assets invested in affiliated companies or property occupied by affiliated companies.

The principal actuarial assumptions used to determine the defined benefit obligation (expressed as weighted averages):

As at Dec 31	2022			2021		
	Funded	Unfunded	All plans	Funded	Unfunded	All plans
Discount rate	5.0%	4.1%	4.7%	2.4%	1.8%	2.2%
Salary increase	2.0%	2.9%	2.3%	2.8%	3.0%	2.9%
Pension increase	1.2%	2.0%	1.5%	2.3%	2.2%	2.2%
Medical cost trend rates	-	4.8%	4.8%	-	5.0%	5.0%

The weighted average life expectancy used for the major defined benefit plans:

Expressed in years	Life expectancy at age 65 for a male participant currently aged 65		Life expectancy at age 65 for a female participant currently aged 65	
	2022	2021	2022	2021
	Sweden	22	22	24
Canada	22	22	24	24
USA	21	21	23	23
Finland	21	21	26	26

Expressed in years	Life expectancy at age 65 for a male participant currently aged 45		Life expectancy at age 65 for a female participant currently aged 45	
	2022	2021	2022	2021
	Sweden	24	23	26
Canada	23	23	25	25
USA	22	22	24	24
Finland	24	24	28	28

Life expectancy is allowed for in the assessment of the defined benefit obligation using mortality tables, which are generally based on experience within the country in which the arrangement is located, with

in many cases an allowance made for anticipated future improvements in longevity.

Sensitivity analysis on present value of the defined benefit obligation:

EUR million	2022			As at Dec 31, 2021		
	Funded	Unfunded	Total	Funded	Unfunded	Total
Discount rate						
Increase of 0.25%	-5	-5	-10	-6	-8	-14
Decrease of 0.25%	5	5	10	6	9	15
Salary increase rate						
Increase of 0.25%	-	3	3	1	5	6
Decrease of 0.25%	-	-3	-3	-1	-5	-6
Pension increase rate						
Increase of 0.25%	1	2	3	1	5	6
Decrease of 0.25%	-	-3	-4	-1	-5	-6
Medical cost trend						
Increase of 1%	-	-	-	-	-	-
Decrease of 1%	-	-1	-1	-	-	-
Life expectancy						
Increase of one year	6	4	10	6	8	14
Decrease of one year	-6	-5	-11	-6	-7	-13

The table above presents the changes in the value of the defined benefit obligation when major assumptions are changed while holding the others constant.

Weighted average duration of the defined benefit obligation:

Expressed in years	2022			2021		
	Funded	Unfunded	All plans	Funded	Unfunded	All plans
As at December 31	9	17	12	13	20	16

Valmet sponsors both defined contribution and defined benefit arrangements. Valmet operates various defined benefit pension and other long-term employee benefit arrangements pursuant to local conditions, practices and collective bargaining agreements in the countries in which it operates. The majority of Valmet's defined benefit liabilities relate to arrangements that are funded through payments to either insurance companies or to independently administered funds based on periodic actuarial calculations. Other arrangements are unfunded with benefits being paid directly by Valmet as they fall due. All arrangements are subject to local tax and legal restrictions in their respective jurisdictions. Valmet's defined benefit arrangements in the USA, Canada and Sweden together represent 86 percent of Valmet's defined benefit obligation and 90 percent of its pension assets. These arrangements provide income

in retirement, which is substantially based on salary and service at or near retirement.

In the USA and Canada annual valuations are carried out to determine whether cash funding contributions are required in accordance with local legislation.

Defined benefit pension arrangements in Sweden are offered in accordance with collective labor agreements and are unfunded. The liability recorded on Valmet's balance sheet and cash contributions to funded arrangements are sensitive to the assumptions used to measure the liabilities, the extent to which actual experience differs to the assumptions made and the returns on plan assets. Therefore, Valmet is exposed to the risk that balance sheet liabilities and/or cash contributions increase based on these influences.



Assets of Valmet's funded arrangements are managed by external fund managers. The allocation of assets is reviewed regularly by those responsible for managing Valmet's arrangements based on local legislation, professional advice and consultation with Valmet, based on acceptable risk tolerances.

16 | Income taxes

Accounting policies

Tax expenses in the profit or loss comprise current and deferred taxes. Taxes are recognized in profit or loss except when they are associated with items recognized in Consolidated statement of comprehensive income or directly in equity. Current taxes are calculated on the taxable income on the basis of the tax rates stipulated for each country as at the balance sheet date. Additionally, non-recoverable foreign taxes on financing transactions or transactions with shareholders, which are not based on taxable profits, are reported in Current tax expenses. Non-recoverable withholding taxes and foreign taxes on operative items are reported in Other operating income and expenses. These non-recoverable foreign taxes include for example taxes paid that are not creditable based on applicable Double Tax Treaty. Taxes are adjusted for taxes of prior financial periods, if applicable. Interest that is calculated based on unpaid tax amounts is reported under Financial expenses.

Management evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. The tax provisions recognized in such situations are based on evaluations by management on the probability that the items subject to interpretation reported to tax authorities can be substantiated on examination.

Deferred taxes are calculated on temporary differences between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred taxes have been calculated using the statutory tax rates or the tax rates enacted or substantively enacted as at reporting date. Deferred tax assets are only recognized to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilized. The most significant temporary differences arise from differences in revenue recognition methods applied for tax purposes, depreciation differences relating to property, plant and equipment, treatment of costs arising from defined benefit pension plans, provisions deductible at a later date, fair value measurement of assets and liabilities in connection with business combinations and unused tax losses. Deferred taxes are not recognized

The expected contributions to defined benefit type arrangements in 2023 are EUR 1.0 million in respect of Finnish plans and EUR 10 million in respect of foreign plans. Valmet paid contributions of EUR 87 million (EUR 72 million) to defined contribution arrangements during 2022.

on items that do not affect accounting or tax profit. Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

Critical accounting estimates and judgments

Deferred tax assets and liabilities are recognized for temporary differences. They are expected to be realized through the income statement over extended periods of time in the future. Valmet management has made certain assumptions regarding future tax consequences and used certain estimates when calculating differences between carrying amounts of assets and liabilities and their tax bases. Key assumptions underlying tax calculations include, e.g., likelihood that recoverability periods for tax loss carryforwards will not change, and that existing tax laws and rates remain unchanged into foreseeable future. At each balance sheet date deferred tax assets are assessed for recoverability and when circumstances indicate that it is no longer probable that deferred tax assets can be recovered, balances are reduced to their recoverable amounts.

Liabilities and assets are recognized with respect to income tax amounts management is expecting to pay and recover, respectively. Management has chosen not to discount non-current tax balances. Valmet entities are subject to tax audits on an ongoing basis. Complex and constantly changing regulations in multiple jurisdictions where Valmet operates create uncertainties relating to tax obligations towards authorities. Changes in the tax authorities' interpretations could have unfavorable impact on Valmet's financials.

The differences between income tax expense computed at the Finnish statutory rate (20 percent in 2022 and 2021) and income tax expense recognized in profit or loss are shown in the table below.

EUR million	Year ended Dec 31,	
	2022	2021
Profit before taxes	431	395
Taxes calculated according to tax rate in Finland	-86	-80
Impact of changes in tax rates	-1	-1
Income tax for prior years ¹	1	-3
Effect of different tax rates in foreign subsidiaries	-16	-13
Utilization of tax losses carried forward	1	-
Non-recoverable foreign taxes	-3	-2
Effect of tax-free income and non-deductible expenses ²	9	-
Other	3	-
Income tax expense	-93	-99
Effective tax rate, (%)	21.6%	25.1%
Effective tax rate, (%) excluding income tax for prior years	21.8%	24.4%

¹ Includes in 2021 refund of additional taxes, late payment interest and penalties related to the Finnish Supreme Administrative Court's decision, and subsequent reassessment of income tax receivables.

² Includes in 2022 the effect from the tax-free gain of EUR 59 million from remeasurement of Valmet's previously held equity interest in Neles.

Tax effects of components in other comprehensive income:

EUR million	Year ended Dec 31,					
	2022			2021		
	Before taxes	Tax	After taxes	Before taxes	Tax	After taxes
Gains and losses on cash flow hedges	-4	1	-3	-13	3	-10
Change in fair value reserve	-2	-	-1	2	-	1
Remeasurement of defined benefit plans	58	-12	47	14	-5	9
Currency translation on subsidiary net investments	-4	-	-4	25	-	25
Share of other comprehensive income of associated companies accounted for using equity method	-	-	-	1	-	1
Total comprehensive income for the period	48	-10	38	29	-3	26
Deferred tax	-	-10	-	-	-3	-
Total	-	-10	-	-	-3	-

**Reconciliation of deferred tax balances:**

EUR million	Balance at beginning of the period	Translation differences	Charged to income statement	Charged to other comprehensive income	Acquired in business combination	Balance at end of the period
2022						
Deferred tax assets						
Tax losses carried forward	4	-	-1	-	3	6
Fixed assets	9	-	1	-	1	11
Leases	1	-	-	-	10	10
Inventory	4	-	-	-	9	13
Provisions	30	-	4	-	2	37
Accruals	2	-	1	-	1	4
Employee benefits	21	-1	-3	-11	-	5
Other	5	-	6	3	9	23
Total deferred tax assets	77	-1	6	-8	34	108
Offset against deferred tax liabilities ¹	-11					-45
Net deferred tax assets	66					62
Deferred tax liabilities						
Purchase price allocations	74	1	-10	-	195	261
Fixed assets	4	-	-	-	5	9
Leases	1	-	-1	-	9	9
Other	1	-	-2	2	4	5
Total deferred tax liabilities	80	2	-13	2	213	284
Offset against deferred tax assets ¹	-11					-45
Net deferred tax liabilities	69					238
2021						
Deferred tax assets						
Tax losses carried forward	4	-	-	-	-	4
Fixed assets	10	-	-1	-	-	9
Inventory	3	-	-	-	-	3
Provisions	27	1	2	-	-	30
Accruals	1	1	-	-	-	3
Employee benefits	25	-	-	-4	-	21
Other	2	-1	2	3	-	6
Total deferred tax assets	72	1	3	-1	-	76
Offset against deferred tax liabilities ¹	-10					-10
Net deferred tax assets	61					66
Deferred tax liabilities						
Purchase price allocations	72	2	-1	-	2	74
Fixed assets	4	-	-1	-	-	4
Other	-	-2	1	2	-	1
Total deferred tax liabilities	76	-	-1	2	2	79
Offset against deferred tax assets ¹	-10					-10
Net deferred tax liabilities	65					69

¹ Deferred tax assets and liabilities are offset when there is legally enforceable right to offset tax assets against tax liabilities and when the deferred income taxes relate to the same fiscal authority.

A deferred tax liability on undistributed profits of Valmet's legal entities located in countries where distribution generates tax consequences is recognized when it is likely that earnings will be distributed in the near future. For the years ended December 31, 2022, and 2021, earnings of EUR 46 million and EUR 38 million, respectively, would have been subject to recognition of a deferred tax liability, had Valmet

regarded a distribution in the near future as likely. A deferred tax asset is recognized for tax loss carryforwards to the extent that the realization of the related tax benefit through future taxable profits is probable. There were no material tax loss carryforwards for which a deferred tax asset had not been recognized. Valmet has tax loss carryforwards of EUR 9 million that will expire within the following five years.

17 | Equity

Share capital and number of shares

	2022	2021
Share capital at end of the period, EUR	140,000,000	100,000,000
Number of shares at end of the period	184,529,605	149,864,619
Treasury shares at end of the period	344,775	393,423
Shares outstanding at end of the period	184,184,830	149,471,196
Average number of shares outstanding during the financial year	175,617,981	149,467,939

Valmet Oyj has one series of shares. The shares of Valmet Oyj do not have a nominal value.

Treasury shares

As at December 31, 2022, Valmet Oyj held 344,775 (393,423) of its own shares. These shares have been acquired through purchase on the Helsinki Stock Exchange (Nasdaq Helsinki Ltd). The total amount paid to acquire Valmet's own shares during the reporting period, including transaction costs, was EUR 5 million (EUR 3 million) and it has been deducted from Retained earnings in Equity. Own shares have been acquired for the purposes of Valmet's long-term incentive plans.

Dividends

The Board of Directors proposes that a dividend of EUR 1.30 per share will be paid out based on the Consolidated statement of financial position to be adopted for the financial year ended December 31, 2022, and that the remaining part of the Retained earnings will be carried forward in Valmet Oyj's unrestricted equity. These financial statements do not reflect this dividend payable of EUR 239 million.

In compliance with the resolution of the Annual General Meeting, on March 22, 2022, Valmet paid out dividends of EUR 179 million for 2021, corresponding to EUR 1.20 per share.

Reserve for invested unrestricted equity

Reserve for invested unrestricted equity includes other equity-related investments and share subscription prices to the extent not designated to be included in share capital. The reserve for invested non-restricted equity fund in Valmet's Consolidated statement of financial position consists of the fund held by the parent company Valmet Oyj.

Hedge and other reserves

Hedge reserve includes effective portion of fair value movements related to derivative financial instruments, which qualify for hedge accounting.

Fair value reserve includes the change in fair values of interest-bearing financial assets classified as fair value through other comprehensive income.

Legal reserve consists of restricted equity, which has been transferred from distributable funds under the Articles of Association, local company law or by a decision of the shareholders.

Cumulative translation adjustments

Cumulative translation adjustments consist of currency translation differences, which relate to translation of foreign operations from their functional currencies to Valmet Group's reporting currency euro.



18 | Selling, general and administrative expenses

Selling, general and administrative expenses 2022, EUR 852 million



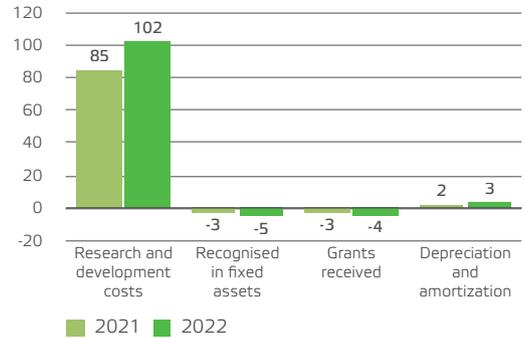
- Marketing and selling expenses EUR 402 million
- Research and development expenses, net EUR 95 million
- Administrative expenses EUR 355 million

Selling, general and administrative expenses 2021, EUR 597 million



- Marketing and selling expenses EUR 297 million
- Research and development expenses, net EUR 82 million
- Administrative expenses EUR 218 million

Research and development expenses, EUR million



19 | Other operating income and expenses

EUR million	Year ended Dec 31,	
	2022	2021
Gain on sale of fixed assets	1	1
Reversal of allowance for doubtful receivables and contract assets	4	4
Interest component from forward contracts	-	2
Commodity derivatives	1	1
Gain from remeasurement of Valmet's previously held equity interest in Neles	59	-
Insurance compensation	22	-
Post-acquisition period remeasurement of contingent consideration	2	3
Income related to tax and customs duty adjustments	2	5
Income arising from real estate related transactions	-	5
Other income	10	7
Other operating income, total	100	27
Impairment of fixed assets and right-of-use assets	-4	-1
Net loss from foreign exchange	-9	-12
Interest component from forward contracts	-1	-
Non-recoverable foreign taxes	-8	-2
Allowance for doubtful receivables and contract assets	-7	-6
Other expenses	-6	-6
Other operating expenses, total	-36	-27
Other operating income and expenses, net	64	-

Exchange rate differences included in Other operating income and expenses:

EUR million	Year ended Dec 31,	
	2022	2021
Exchange rate differences from trade receivables and payables	2	-18
Exchange rate differences from derivative financial instruments	-11	6
Net loss from foreign exchange	-9	-12

20 | Business combinations

Acquisition of Coldwater

On March 1, 2022, Valmet acquired North American-based Coldwater Seals, Inc, a global provider of consumables and services to the pulp and paper industry. The net sales of Coldwater were approximately EUR 15 million in the last twelve months. The acquired operations employ approximately 60 employees, who are located in Atlanta and Appleton in the United States and Kil in Sweden. The acquired business has been consolidated into the Group financials from the acquisition date onwards.

The acquisition of Coldwater did not have a material impact on the results or financial position of Valmet, or its financial reporting in 2022.

Merger of Valmet and Neles

On April 1, 2022, Valmet announced that the statutory merger of Neles Corporation into Valmet had been registered and the combination of Valmet's and Neles' business operations had been completed.

Neles delivers mission-critical flow control innovations, technologies, and services for the continuously evolving needs of global process industries, helping customers to improve their process performance and to ensure the safe flow of materials. Net sales of Neles were approximately EUR 611 million in 2021, and Neles employed approximately 2,900 employees. The purpose of the merger was to create a leading company with a unique, competitive and balanced total offering for process industries globally.

The merger was accounted for as a business combination in accordance with the acquisition method of accounting, with Valmet

determined as the acquirer of Neles. As Valmet held an equity interest in Neles prior to the merger, the merger was accounted for as a business combination achieved in stages. The total merger consideration consists of the fair value of the shares issued as merger consideration, the fair value of Valmet's previously held equity interest in Neles, and the effect from the settlement of pre-existing relationship between Valmet and Neles. Net cash inflow associated with the business combination consist of cash and cash equivalents acquired, amounting to EUR 130 million.

Neles' shareholders, excluding Valmet as well as Neles with respect to treasury shares held by Neles, received as merger consideration 0.3277 new shares in Valmet for each share they held in Neles on the merger completion date. A total of 34,664,986 new shares were issued as merger consideration, for which the fair value was determined, based on the listed share price as at March 31, 2022, of 28.21 EUR, to be EUR 978 million.

Valmet's previously held equity interest in Neles was remeasured to fair value at the merger date. The fair value of Valmet's previously held equity interest was EUR 411 million, and a gain of EUR 59 million was recognized in Other operating income in the Consolidated statement of income.

The settlement of pre-existing relationship consists of the elimination of a EUR 89 million receivable arising from Neles' extra distribution of funds, netted with the elimination of EUR 1 million of trade payables.

The components of the merger consideration transferred and their fair values are summarized in the following table.

EUR million	As at April 1, 2022
Shares issued as merger consideration	978
Fair value of Valmet's previously held equity interest in Neles	411
Settlement of pre-existing relationship	87
Total Merger consideration	1,476

Neles has been consolidated into Valmet as of April 1, 2022. Fair values of assets acquired, liabilities assumed, and goodwill recognized at the date of acquisition is summarized in the following table. The net assets acquired are denominated in euro.

Goodwill arising from the business combination is attributable to the assembled workforce, value of geographic presence and future customers, technologies and products, and synergies expected to be derived from the combined businesses. The goodwill arising from the merger is not expected to be tax-deductible.

From the merger completion date, the acquired business has contributed EUR 551 million to net sales and EUR -3 million to the

profit of the Group, which includes EUR 83 million amortization of intangibles and inventory fair-value step-up recognized at acquisition.

If the acquisition had occurred on January 1, 2022, management estimates that Valmet's Consolidated statement of income would show net sales of EUR 5,239 million and profit for the period amounting to EUR 375 million, with the assumption that the fair value adjustments as at the merger completion date would have been the same if the merger had occurred on January 1, 2022.

Acquisition related costs of EUR 10 million have been charged to Selling, general and administrative expenses in the Consolidated statement of income in 2022.

**Fair values of assets acquired and liabilities assumed and goodwill at the date of acquisition:**

EUR million	As at April 1, 2022
Non-current assets	
Goodwill	870
Other intangible assets	828
Property, plant and equipment	73
Right-of-use assets	47
Deferred tax asset	34
Other non-current assets	13
Total non-current assets	1,865
Current assets	
Inventories	203
Trade receivables	87
Other current financial assets	1
Other current assets	50
Cash and cash equivalents	130
Total current assets	470
Non-current liabilities	
Non-current lease liabilities	32
Employee benefit liabilities	18
Deferred tax liabilities	211
Total non-current liabilities	261
Current liabilities	
Current debt	384
Current lease liabilities	15
Trade payables	60
Provisions	10
Amounts due to customers under revenue contracts	30
Other current liabilities	100
Total current liabilities	598
Net assets acquired	1,476

21 | Financial risk management

As a global Group, Valmet is exposed to a variety of business and financial risks. Financial risks are managed centrally by the Group treasury (hereafter Treasury) under annually reviewed written policies approved by Valmet's Board of Directors. Treasury identifies, evaluates and hedges financial risks in close co-operation with the subsidiaries. Treasury functions as counterparty to the subsidiaries, manages centrally external funding and is responsible for the management of financial assets and appropriate hedging measures. The objective of financial risk management is to mitigate potential adverse effects of financial risks on Valmet's financial performance.

Lease liabilities recognized in Consolidated statement of financial position are part of Valmet's interest-bearing liabilities. To present information focused on Group's long-term funding and related financial risks, figures presented in this note regarding liquidity and refinancing

risk, capital structure and interest rate risk management, exclude the impact of lease liabilities. More information regarding leases is presented in Note 5.

Sensitivity analysis

Sensitivity analysis presented in connection with various financial risks is based on the risk exposures at the end of the reporting period.

Sensitivities are calculated by assuming a change in one of the risk factors of a financial instrument, such as interest or currency rate. Sensitivity calculations are based on the changes in the relevant risk variable that are reasonably possible. The reasonably possible changes are assumed to be a variation of 1 percentage point (100 basis points) in interest rates, and a 10 percent change in foreign exchange rates and in commodity prices.

Liquidity and refinancing risk management

Liquidity or refinancing risk arises when a company is not able to arrange funding at terms and conditions corresponding to its creditworthiness. Cautious maturity distribution of interest-bearing debt and sufficient cash, short-term investments and committed and uncommitted credit facilities are maintained to protect short-term liquidity and to manage refinancing risk. Diversification of funding among different markets and an adequate number of financial institutions are used to safeguard the availability of liquidity at all times. Treasury monitors bank account structures, cash balances and forecasts of the subsidiaries and manages the utilization of the consolidated cash resources.

At end of the reporting period Cash and cash equivalents amounted to EUR 277 million (EUR 517 million) and current interest-bearing financial assets managed centrally by Treasury to EUR 30 million (EUR 47 million). Due to the global nature of operations, some of the Valmet subsidiaries are located in countries in which currency is subject to limited exchangeability or capital controls. Given Valmet's total liquidity position, balances in such countries are immaterial.

In 2022, the outstanding EUR 179 million term loan was repaid and a new term loan worth EUR 50 million was withdrawn. In order to finance the completion of the merger with Neles, Valmet withdrew EUR 350 million term loan facilities. As part of the merger term loans worth of EUR 365 million were assumed by Valmet, of which EUR 150 million was repaid immediately on the merger registration date and EUR 215 million in December 2022.

Valmet's liquidity was additionally secured by a committed and undrawn revolving credit facility worth EUR 300 million, which matures

in 2025, committed and undrawn overdraft limits of EUR 16 million and an uncommitted commercial paper program worth EUR 300 million of which EUR 95 million was outstanding at the end of the reporting period.

Net working capital management is an integral part of the liquidity risk management. Treasury monitors and forecasts net working capital fluctuations in close co-operation with the subsidiaries. Net working capital increased to EUR -82 million (EUR -673 million) as at December 31, 2022, due to e.g. milestone payments for large capital projects.

Group's refinancing risk is managed by balancing the proportion of current and non-current interest-bearing debt and average maturity of non-current interest-bearing debt including committed undrawn credit facility. The average maturity of non-current interest-bearing debt, including current portion, and committed undrawn credit facility as at December 31, 2022, was 3.3 years (4.2 years). The amount of current interest-bearing debt, including current portion of non-current interest-bearing debt, was 22 percent (53%) of total debt portfolio. As at December 31, 2022, Valmet's interest-bearing liabilities consist of debt and lease liabilities, and debt portfolio includes only loans from financial institutions.

The tables below present undiscounted cash flows on the repayments and interests on Valmet's financial liabilities (excl. lease liabilities and derivatives) by the remaining maturities from the balance sheet date to the contractual maturity date. The remaining maturities of lease liabilities are presented in Note 5, and correspondingly remaining maturities of derivatives in Note 9.

EUR million	2023	2024	2025	2026	2027 and later
Loans from financial institutions					
Repayments	40	140	31	272	112
Interests	14	12	10	6	1
Trade payables and other current financial liabilities	557	-	-	-	-
Total	611	152	41	278	114

The information presented in above table excludes the impact of lease liabilities and derivatives.

EUR million	2022	2023	2024	2025	2026 and later
Loans from financial institutions					
Repayments	222	40	40	31	84
Interests	3	-	-	-	-
Trade payables and other current financial liabilities	374	-	-	-	-
Total	599	40	40	31	85

The information presented in above table excludes the impact of lease liabilities and derivatives.

Capital structure management

The capital structure management seeks to safeguard the ongoing business operations, to ensure flexible access to capital markets and to secure adequate funding at a competitive rate. Capital structure management at Valmet comprises both equity and interest-bearing debt. As at December 31, 2022, total equity was EUR 2,501 million (EUR 1,332

million) and the amount of interest-bearing debt was EUR 710 million (EUR 417 million).

Valmet has not disclosed any long-term financial ratio target for its capital structure. However, the objective of Valmet is to maintain strong capital structure in order to secure customers', investors', creditors' and market confidence. The capital structure is assessed regularly by



the Board of Directors and managed operationally by Treasury. Loan facility agreements include customary covenants and Valmet is in clear compliance with the covenants at the end of the reporting period. Valmet had no credit rating at December 31, 2022.

EUR million	As at Dec 31,	
	2022	2021
Interest-bearing debt	710	417
Cash and cash equivalents	277	517
Interest-bearing financial assets	30	47
Interest-bearing net debt	403	-147
Total equity	2,501	1,332

The information presented in above table excludes the impact of lease liabilities.

Interest rate risk management

Interest rate risk arises when changes in market interest rates and interest margins influence finance costs, returns on financial investments and valuation of interest-bearing items. The interest rate risk is managed and controlled by Treasury. The interest rate risks are managed through balancing the ratio between fixed and floating interest rates and duration of interest-bearing debt and interest-bearing financial assets. Additionally, Valmet may use derivative instruments such as forward rate agreements, swaps, options and futures contracts to mitigate the risks arising from interest-bearing assets and liabilities. The ratio of fixed rate debt of the total debt portfolio is required to stay within the 10–60 percent range including the interest rate derivatives. The duration of the non-current interest-bearing debt, including the current portion, and the interest rate derivatives is allowed to deviate between 6–42 months.

The fixed rate interest portion was 30 percent (44%), the duration was 1.2 years (3.5 years) and the EUR denominated debt was 100 percent (100%) of the total debt portfolio at the end of 2022. The basis for the interest rate risk sensitivity analysis is an aggregate Group level interest rate exposure, composed of interest-bearing financial assets, interest-bearing liabilities (excl. leases) and interest rate swaps, which are used to hedge the underlying exposures. The sensitivity analysis does not include interest component of foreign exchange derivatives since the impact of a one percentage point change in interest rates is not significant, assuming similar change in all currency pairs at the same time. For all interest-bearing debt, assets and interest rate derivatives to be fixed during the next 12 months a change of one percentage point upwards or downwards in interest rates with all other variables held constant would have following effect, net of taxes:

EUR million	2022	2021
Profit for the period	-/+ 1.2	+/- 0.9
Equity	+/- 2.4	+/- 2.5

The information presented in above table excludes the impact of lease liabilities.

Valmet has used interest rate derivatives to hedge the interest rate risk of its debt portfolio. All interest rate swaps have been designated to cash flow hedge accounting relationships. The nominal and fair values of the outstanding interest rate derivative contracts are presented in Note 9.

Foreign exchange rate risk management

Valmet operates globally and is exposed to foreign exchange risk in several currencies, although the geographical diversity of operations decreases the significance of any individual currency. Substantial proportion of Valmet's net sales and costs are generated in euros (EUR), US dollars (USD), Swedish kronas (SEK) and Chinese yuans (CNY).

Transaction exposure

Foreign exchange transaction exposure arises when a subsidiary has commercial or financial transactions and payments in another currency than its own functional currency and when related cash inflow and outflow amounts are not equal or concurrent.

In accordance with Valmet's treasury policy, subsidiaries are required to hedge in full the foreign currency exposures on Consolidated statement of financial position and other firm commitments. Cash flows denominated in a currency other than the functional currency of the subsidiary are hedged with internal forward exchange contracts with Treasury for periods, which do not usually exceed two years. Subsidiaries also carry out hedging directly with the banks in countries, where the regulation does not allow corporate internal cross-border contracts. Treasury monitors the net position of each currency and decides to what extent a currency position is to be closed. Treasury is responsible for entering into external forward transactions corresponding to the internal forwards whenever a subsidiary applies hedge accounting. Valmet's treasury policy defines upper limits on the open currency exposures managed by Treasury; limits have been calculated on the basis of their potential profit or loss impact. To manage the foreign currency exposure Treasury may use forward exchange contracts and foreign exchange options. Valmet is exposed to foreign currency risk arising from both on and off-balance sheet items. The foreign currency exposure is composed of all assets and liabilities denominated in foreign currencies and their counter values in local currencies. Calculation includes external and internal short and long-term sales and purchase contracts, projected cash flows for unrecognized firm commitments and financial items, net of respective hedges. The table below illustrates Group's outstanding foreign currency risk at the end of the reporting period:

EUR million	As at Dec 31, 2022				
	EUR	SEK	USD	CNY	Others
Operational items	229	-356	333	-211	5
of which trade receivables and other current assets	-56	-123	103	46	30
of which trade payables and other current liabilities	-13	35	-19	-38	34
Financial items	321	-135	-97	-120	31
Hedges	-579	485	-222	341	-26
under hedge accounting	-323	278	-224	235	35
not qualifying for hedge accounting	-256	207	3	106	-61
Total exposure	-29	-5	14	10	10

EUR million	As at Dec 31, 2021				
	EUR	SEK	USD	CNY	Others
Operational items	169	-334	293	-196	68
of which trade receivables and other current assets	1	-123	79	45	-3
of which trade payables and other current liabilities	-41	60	-11	-25	16
Financial items	345	-207	2	-160	19
Hedges	-492	517	-294	357	-89
under hedge accounting	-219	257	-212	224	-51
not qualifying for hedge accounting	-273	260	-82	134	-38
Total exposure	22	-24	2	1	-1

This Group level currency exposure is the basis for the sensitivity analysis of foreign exchange risk. Assuming euro to appreciate or depreciate 10 percent against all other currencies, the impact on cash flows, net of taxes, would be:

EUR million	As at Dec 31, 2022				
	SEK	USD	CNY	Others	Total
EUR +/-10% change	+/- 0.4	-/+ 1.2	-/+ 0.8	-/+ 0.8	-/+ 2.4

EUR million	As at Dec 31, 2021				
	SEK	USD	CNY	Others	Total
EUR +/-10% change	+/- 1.9	-/+ 0.1	-/+ 0.1	+/- 0.1	+/- 1.8

The sensitivity analysis as required by IFRS 7, includes financial instruments, such as trade and other receivables, trade and other payables, interest-bearing liabilities, deposits, cash and cash equivalents and derivative financial instruments.

The table below presents the effects, net of taxes, of a +/- 10 percent change in EUR against all other currencies:

EUR million	2022	2021
Profit for the period	-/+ 0.5	+/- 2.5
Equity	-/+ 25.8	+/- 17.4

Changes in fair value of derivative contracts that qualify for cash flow hedge accounting are recorded in equity. The effect in profit or loss is the change in fair value for all other financial instruments exposed to foreign exchange risk.

The nominal and fair values of the outstanding forward exchange contracts are presented in Note 9.

Translation or equity exposure

Foreign exchange translation exposure arises when goodwill or fair value step ups, or equity of a subsidiary, is denominated in currency other than the functional currency of the parent company. As at December 31, 2022, the total non-EUR denominated goodwill and fair value step ups, and equity of the subsidiaries, was EUR 963 million (EUR 658 million). The major translation exposures were in 2022 EUR 377 million in USD and EUR 210 million in CNY, and respectively in 2021 EUR 180 million in USD and EUR 150 million in CNY. Valmet is currently not hedging any equity exposure.



Commodity risk management

Valmet is exposed to risk in variations of the prices of raw materials and of supplies including energy. Subsidiaries have identified their commodity price hedging needs and hedges have been executed through Treasury using approved counterparties and instruments. For commodity risks separate overall hedging limits are defined and approved. Hedging is done on a rolling basis with a declining hedging level over time. Electricity exposure in the Nordic subsidiaries has been hedged with electricity forwards and fixed price physical contracts. Hedging is focused on the estimated energy consumption for the next two-year period with some contracts extended to approximately five years. The execution of electricity hedging has been outsourced to an external broker. As at December 31, 2022, Valmet had outstanding electricity forwards amounting to 169 GWh (171 GWh) and 158 GWh (158 GWh) under fixed price purchase agreements.

To reduce its exposure to the volatility caused by the surcharge for certain metal alloys (Alloy Adjustment Factor) comprised in the price of stainless steel charged by its suppliers, Valmet may enter into average-price swap agreements for nickel. The Alloy Adjustment Factor is based on monthly average-prices of its components of which nickel is the most significant. Also, to reduce steel scrap price risk in Valmet's own foundry operations, Valmet can hedge steel scrap prices using average price swap agreements. As at December 31, 2022, Valmet had 192 metric tons outstanding average-price swap agreements for nickel (42 metric tons) and 1,048 metric tons for steel scrap (0 metric tons).

The following table presenting the sensitivity analysis of the commodity prices comprises the net aggregate amount of commodities bought through forward contracts and swaps but excludes the anticipated future consumption of raw materials and electricity.

A 10 percent change upwards or downwards in commodity prices would have the following effects, net of taxes:

EUR million	2022	2021
Electricity - effect in equity	+/- 1.0	+/- 0.6
Nickel - effect in profit for the period	+/- 0.5	+/- 0.1
Steel scrap - effect in profit for the period	+/- 0.0	-

Cash flow hedge accounting has been applied to electricity forward contracts and the change in fair value is recognized in equity. Hedge

accounting is not applied to nickel and steel scrap agreements and the change in the fair value is recorded through Consolidated statement of income.

Credit and counterparty risk management

Credit or counterparty risk is defined as the possibility of a customer, subcontractor or a financial counterparty not fulfilling its commitments towards Valmet. Subsidiaries are primarily responsible for credit risks pertaining to sales and procurement activities. The subsidiaries assess the credit standing of their customers, by taking into account their financial position, past experience and other relevant factors. Advance payments, letters of credit and third-party guarantees are actively used to mitigate credit risks. Treasury provides centralized services related to trade, project and customer financing and seeks to ensure that the principles of Valmet's treasury policy are adhered to with respect to terms of payment and required collateral. Valmet has no significant concentrations of credit risks due to the large number and geographic dispersion of companies that comprise the Group's customer base.

The maximum credit risk equals the carrying value of trade and other receivables, together with contract assets related to contracts for which revenue is recognized over time. The credit risk quality is evaluated both on the basis of aging of the trade receivables and also on the basis of customer specific analysis. The aging structure of trade receivables is presented in Note 8. Management considers investments at fair value through other comprehensive income to have low credit risk as they have a low risk of default and the issuer has a strong capacity to meet its contractual cash flow obligations in the near term. Counterparty risk arises also from financial transactions agreed upon with banks, financial institutions and corporations. The risk is managed by careful selection of banks and other counterparties and by applying counterparty specific limits and netting agreements such as ISDA (Master agreement of International Swaps and Derivatives Association), see Note 9. All financial institutions Valmet associates with have investment grade status. When measuring the financial credit risk exposure, all open exposures such as cash at bank accounts, investments, deposits and other financial transactions, for example derivative contracts, are included. The compliance with financial counterparty limits is regularly monitored by the management.

22 | Investments in associated companies

Valmet Group has the following associated companies:

Company name	Place of incorporation and principal place of business	Share of ownership		Measurement
		Dec 31, 2022	Dec 31, 2021	
Nanjing SAC Valmet Automation Co., Ltd.	China	21.95%	21.95%	Equity method
Allimand S.A.	France	35.8%	35.8%	Equity method
Valpro gerenciamento de obras Ltda	Brazil	51.0%	51.0%	Equity method

Nanjing SAC Valmet Automation Co., Ltd. (SAC) is a company established in 2011 between Metso Automation Co., Ltd. and Guodian Nanjing Automation Co., Ltd. Guodian Nanjing Automation Co., Ltd is a public company of which the majority is owned by Huadian Power International Corporation Limited, part of one of the five biggest power producing companies in China. The ownership of Metso Automation Co., Ltd. transferred to Valmet when the Group completed its acquisition of Process Automation Systems on April 1, 2015. Nanjing SAC Valmet Automation Co., Ltd. concentrates on developing new technology, products and solutions to the digital power plant concepts by combining the resources of the parties. The associated company is focusing especially on the Chinese market.

Valpro gerenciamento de obras Ltda is classified as joint venture, because Valmet has, together with the other shareholder, joint power to govern the company.

Allimand S.A., Valpro gerenciamento de obras Ltda and Nanjing SAC Valmet Automation Co., Ltd. are private companies and there

are no quoted market prices available for their shares. There are no contingent liabilities relating to Valmet's interest in Nanjing SAC Valmet Automation Co., Ltd, Allimand S.A. or Valpro gerenciamento de obras Ltda.

On April 1, 2022, Valmet announced that the statutory merger of Neles Corporation into Valmet had been registered and the combination of Valmet's and Neles' business operations had been completed. Neles has been consolidated into Valmet as of April 1, 2022. In the comparison period as at December 31, 2021, Valmet held 29.54 percent share of Neles. Additional information on the merger is presented in Note 20.

Summarized financial information for Nanjing SAC Valmet Automation Co., Ltd. is set out below. The summarized financial information below represents amounts shown in Nanjing SAC Valmet Automation Co., Ltd.'s most recent financial statements. The current and non-current assets and liabilities, revenues and results of Allimand S.A. and Valpro gerenciamento de obras Ltda are not material and thus not presented in the below tables.

EUR million	2022	2021	
	SAC	Neles ¹	SAC
Balance sheet			
Non-current assets	17	216	16
Current assets	123	449	108
Non-current liabilities	1	213	-
Current liabilities	68	175	60
Net assets	71	277	64
Valmet's share of net assets	15	82	14
Income statement			
Revenue	108	592	87
Profit or loss	13	50	9
Total comprehensive income	13	56	9

¹ In 2021, Neles' balance sheet and income statement figures reflect Neles' financials from October 2020 to September 2021.

Valmet had no material transactions with its associated companies in 2022 or 2021, or material receivables or liabilities as at December 31, 2022, or December 31, 2021.

**Reconciliation to carrying values in Valmet Group:**

EUR million	2022	2021	
	SAC	Neles	SAC
Net assets at beginning of the period ¹	64	253	52
Translation differences	-1	-	6
Profit for the period	13	50	9
Other comprehensive income for the period	-1	7	-
Other changes in net assets	-	-	-
Dividends paid	-4	-33	-4
Net assets at end of the period	71	277	64
Valmet's share of net assets	15	82	14
Notional goodwill and fair value adjustments	-	365	-
Carrying value at end of the period	15	447	14
Market value of listed shares		608	

¹ Neles as at September 30, 2020, in 2021.

Changes in investments in associated companies during the period:

EUR million	Year ended Dec 31,	
	2022	2021
Historical cost		
Historical cost at beginning of the period	464	464
Additions	-	-
Impairments	-	-
Reclassification ¹	-456	-
Other adjustments	-	-
Historical cost at end of the period	8	464
Equity adjustments		
Equity adjustments at beginning of the period	-3	4
Profit for the period	9	17
Other comprehensive income for the period	-	2
Dividends received	-90	-11
Expensing of fair value adjustments	-2	-14
Reclassification ¹	93	-
Other adjustments	-	-1
Equity adjustments at end of the period	7	-3
Carrying value at end of the period	15	461

¹ Reclassifications relate to consolidation of Neles into Valmet in 2022 and includes a gain of EUR 59 million from remeasurement of Valmet's previously held equity interest in Neles.

23 | Audit fees

In 2022, the Annual General Meeting of Valmet Oyj elected Authorised Public Accountants PricewaterhouseCoopers Oy as Valmet Oyj's auditor. The below table presents fees for audit and other services provided by PricewaterhouseCoopers Oy and its affiliates (PwC) to Valmet Group.

EUR million	Year ended Dec 31,	
	2022	2021
Audit	-2.3	-1.7
Services under the Finnish Auditing Act, chapter 1, section 1(1), point 2	-	-0.5
Tax consulting	-	-
Other services	-0.1	-0.4
Total	-2.5	-2.6

In 2022, PricewaterhouseCoopers Oy has provided non-audit services to entities of Valmet Group in total of EUR 0.1 million (EUR 0.3 million) with the services consisting of tax and other services.

24 | Contingencies and commitments

Valmet Oyj, with its subsidiaries, and financial institutions have guaranteed commitments arising from the ordinary course of business of Valmet Group up to a maximum of EUR 1,521 million and EUR 1,406 million as at December 31, 2022, and 2021, respectively.



25 | Related party information

Valmet's related parties include Valmet Group companies (see Note 26) and associated companies and joint ventures (see Note 22) as well as the members of Valmet's Board of Directors and Executive Team.

Remuneration of Chief Executive Officer and other Executive Team members

The table below presents the expenses related to management compensation that have been recognized in profit or loss. More information about share-based payments is presented in Note 14.

EUR thousand	Salaries and other short-term benefits	Performance bonuses	Share-based payments	Post-retirement benefits	Total
2022					
President and CEO	-767	-686	-781	-379	-2,613
Other Executive Team members	-3,412	-1,242	-2,666	-1,451	-8,771
Total	-4,179	-1,929	-3,447	-1,829	-11,384
2021					
President and CEO	-697	-637	-734	-334	-2,402
Other Executive Team members	-2,971	-1,282	-2,672	-1,297	-8,224
Total	-3,669	-1,920	-3,406	-1,631	-10,626

The President and CEO is entitled to retire when reaching 63 years of age. All other Executive Team members belong to the pension systems of their country of residence and have a statutory retirement age. The President and CEO and members of the Executive Team belong to supplementary defined contribution pension plans.

Contributions to the plans are 15–20 percent of the employee's annual salary. Expenses are included in the post-retirement benefits together with statutory pension benefits presented in the table above. The final benefit received by the employee depends on the return on the plan's investments.

Remuneration paid to members of the Board of Directors

EUR thousand	2022
Mikael Mäkinen, Chairman	-167
Jaakko Eskola, Vice Chairman since April 1, 2022	-82
Aaro Cantell, Member since April 1, 2022, Vice Chairman until April 1, 2022	-83
Anu Hämäläinen, Member since April 1, 2022	-77
Pekka Kemppainen, Member	-84
Per Lindberg, Member	-74
Monika Maurer, Member	-87
Eriikka Söderström, Member	-93
Tarja Tyni, Member until March 22, 2022	-4
Rogério Ziviani, Member until March 22, 2022	-2
Juha Pöllänen, Personnel Representative	-8
Total	-761

As at December 31, 2022, the aggregate shareholding of the Board of Directors, the President and CEO and other Executive Team members was 712,589 shares (717,906 shares as at December 31, 2021).

Valmet has no loan receivables from the Executive Team or the members of the Board of Directors. No pledges or other commitments have been given on behalf of management or shareholders.

In 2022, Valmet sold goods to entities controlled by a member of the Board of Directors and purchased services from the same entities. The value of these sales amounted to EUR 428 thousand and purchases to EUR 25 thousand (no sales or purchases in 2021). Outstanding current receivables were EUR 156 thousand and outstanding current payables EUR 8 thousand at the end of the reporting period.

26 | Subsidiaries

Company name	Country of incorporation and place of business	Parent holding, %	Group ownership interest, %
Neles Australia Flow Control Pty Ltd	Australia	-	100.0
Valmet Pty Ltd	Australia	-	100.0
Neles Austria GmbH	Austria	-	100.0
Valmet GesmbH	Austria	-	100.0
Valmet Celulose Papel e Energia Ltda.	Brazil	-	100.0
Valmet Fabrics Tecidos Técnicos Ltda.	Brazil	-	100.0
Valmet Flow Control Ltda.	Brazil	-	100.0
Valmet Ltd.	Canada	-	100.0
Valmet Flow Control Ltd.	Canada	100.0	100.0
Neles Chile SpA	Chile	-	100.0
Valmet S.A.	Chile	-	100.0
Neles (China) Investment Co. Ltd	China	100.0	100.0
Neles Flow Control (Shanghai) Co. Ltd	China	-	100.0
Neles Taiwan Co. Ltd	China	-	100.0
Valmet (China) Co., Ltd.	China	-	100.0
Valmet Automation (Shanghai) Co., Ltd.	China	-	100.0
Valmet Fabrics (China) Co., Ltd.	China	-	100.0
Valmet Flow Control (Jiaxing) Co., Ltd	China	-	100.0
Valmet Paper (Shanghai) Co., Ltd.	China	-	100.0
Valmet Paper Technology (China) Co., Ltd.	China	-	100.0
Valmet Paper Technology (Guangzhou) Co., Ltd.	China	-	100.0
Valmet Paper Technology (Xi'an) Co., Ltd.	China	-	75.0
Valmet Technologies Co., Ltd.	China	-	100.0
Valmet Paper Machinery (Changzhou) Co., Ltd.	China	-	100.0
Valmet d.o.o.	Croatia	-	100.0
Neles Czech Republic s.r.o.	Czech Republic	-	100.0
Valmet s.r.o.	Czech Republic	-	100.0
Valmet Technologies Oü	Estonia	-	100.0
Valmet Automation Oy	Finland	100.0	100.0
Valmet Flow Control Oy	Finland	100.0	100.0
Valmet Kauttua Oy	Finland	-	100.0
Valmet Technologies Oy	Finland	100.0	100.0
Valmet Automation SAS	France	-	100.0
Valmet SAS	France	-	100.0
Valmet Flow Control SAS	France	-	100.0
Valmet Deutschland GmbH	Germany	-	100.0
Valmet GmbH	Germany	-	100.0
Valmet Flow Control GmbH	Germany	-	100.0
Valmet Plattling GmbH	Germany	-	100.0
Neles India Private Limited	India	-	100.0
Valmet Technologies and Services Private Limited	India	-	100.0
Valmet Technologies Private Limited	India	-	100.0
PT Valmet	Indonesia	-	100.0
PT Valmet Automation Indonesia	Indonesia	-	100.0
PT Valmet Technology Center	Indonesia	-	100.0
Neles Italy SpA	Italy	-	100.0
Valmet S.p.A.	Italy	-	100.0
Valmet Technologies S.R.L. ¹	Italy	-	100.0
Neles Japan Co. Ltd	Japan	-	100.0
Valmet K.K.	Japan	-	100.0

¹ Under liquidation.



Company name	Country of incorporation and place of business	Parent holding, %	Group ownership interest, %
Neles Flow Control Malaysia Sdn. Bhd.	Malaysia	-	100.0
Valmet Sdn. Bhd.	Malaysia	-	100.0
Neles Mexico SA de CV	Mexico	-	100.0
Valmet Technologies S. de R.L. de C.V.	Mexico	-	100.0
Neles Netherlands B.V.	Netherlands	-	100.0
Valmet B.V.	Netherlands	-	100.0
Valmet AS	Norway	-	100.0
Valmet Flow Control S.A.C	Peru	-	100.0
Valmet Automation Sp. z o.o.	Poland	-	100.0
Valmet Flow Control Sp. z.o.o.	Poland	-	100.0
Valmet Services Sp. z o.o.	Poland	-	100.0
Valmet Steel Structures Sp. z o.o.	Poland	-	100.0
Valmet Technologies and Services S.A.	Poland	-	100.0
Valmet Technologies Sp. z.o.o. ¹	Poland	-	100.0
Valmet Lda	Portugal	-	100.0
Valmet Flow Control, Unipessoal LDA	Portugal	-	100.0
Neles Automation WLL ²	Qatar	-	49.0
Neles Korea Co. Ltd	Republic of Korea	-	100.0
Valmet Inc.	Republic of Korea	-	100.0
Valmet Flow Control S.R.L.	Romania	-	100.0
OOO Neles ¹	Russia	-	100.0
Valmet JSC ¹	Russia	-	100.0
Neles Plant Saudi Arabia LLC	Saudi Arabia	-	70.0
Neles Asia Pacific Pte Ltd	Singapore	-	100.0
Valmet Pte. Ltd.	Singapore	-	100.0
Valmet Flow Control South Africa Pty Ltd	South Africa	-	100.0
Valmet South Africa (Pty) Ltd	South Africa	-	100.0
Neles Flow Control Spain, S.L.	Spain	-	100.0
Valmet Technologies, S.A.U.	Spain	-	100.0
Valmet Technologies Zaragoza, S.L.	Spain	-	81.0
Coldwater AB	Sweden	-	100.0
Coldwater Jocell AB	Sweden	-	100.0
Valmet AB	Sweden	100.0	100.0
Valmet Flow Control AB	Sweden	-	100.0
Valmet Co., Ltd.	Thailand	-	100.0
Valmet Flow Control Co., Ltd.	Thailand	-	100.0
Valmet Flow Control Dis Tic A.S.	Turkey	-	100.0
Valmet Selüloz Kagit ve Enerji Teknolojileri A.S.	Turkey	-	100.0
Valmet Flow Control LLC ²	United Arab Emirates	-	49.0
Valmet FZE	United Arab Emirates	-	100.0
Valmet Process Technologies and Services LLC ²	United Arab Emirates	-	49.0
Neles UK Ltd	United Kingdom	-	100.0
Valmet Limited	United Kingdom	-	100.0
Neles-Jamesbury Inc.	USA	100.0	100.0
Valmet, Inc.	USA	73.5	100.0
Valmet Flow Control Inc.	USA	-	100.0
Valmet Co., Ltd.	Vietnam	-	100.0

¹ Under liquidation.² Based on contractual arrangement, the Group has full control of the company and is consolidating the entity 100%.

27 | Events after the reporting period

On November 9, 2022, Valmet announced that it has entered into an agreement to acquire the U.S. based NovaTech Automation's Process Solutions business. On January 3, 2023, Valmet announced that the acquisition has been completed. The value of the acquisition was not disclosed. The acquired business specializes in process control and optimization solutions for batch, continuous and hybrid processes. It serves customers mainly in process industries such as food and

beverage, pharmaceuticals and chemical products. With a turnover of approximately USD 18 million, it employs 76 people in the United States and the Benelux countries. The acquisition excludes NovaTech Automation's other divisions. The NovaTech Automation Process Solutions business will be integrated to Valmet's Automation Systems business line and will be included in Valmet's financial reporting for the first time in the interim report for January–March, 2023.

28 | New accounting standards

New IFRS's adopted

Valmet Group has applied new standards, amendments and interpretations published by IASB that are effective for the first time for financial reporting periods commencing on January 1, 2022. These standards, amendments and interpretations did not have a material impact on the results or financial position of Valmet Group, or the presentation of financial statements.

New IFRS's not yet adopted

Valmet Group has not identified any new standards, amendments or interpretations published by IASB that apply for the first time to financial reporting periods commencing on or after January 1, 2023, that are expected to have a material impact on the results or financial position of Valmet Group, or the presentation of financial statements.



Parent company statement of income, FAS

EUR	Note	Year ended Dec 31,	
		2022	2021
Net sales ¹		16,386,451.29	14,361,580.50
Other operating income	3	5,430,988.64	4,508,170.79
Personnel expenses	2	-20,668,616.25	-17,148,845.38
Depreciation and amortization	7	-877,827.34	-1,093,875.93
Other operating expenses	3, 4	-33,540,575.65	-17,702,751.76
Operating profit		-33,269,579.31	-17,075,721.78
Financial income and expenses, net	5	202,516,930.18	54,786,799.42
Profit before appropriations and taxes		169,247,350.87	37,711,077.64
Group contributions		164,643,000.00	169,448,000.00
Income taxes	6	-24,389,074.25	-29,741,329.86
Profit for the period		309,501,276.62	177,417,747.78

¹ Net sales includes services for Group companies which were previously reported as part of Other operating income.



Parent company statement of financial position, FAS

Assets

EUR	Note	As at Dec 31,	
		2022	2021
Non-current assets			
Intangible assets	7	1,345,901.45	1,811,785.60
Property, plant and equipment	7	4,135,299.65	4,490,916.25
Equity investments	8	2,281,489,498.87	1,863,129,329.34
Non-current receivables	10, 11	132,823,313.93	110,493,726.64
Total non-current assets		2,419,794,013.90	1,979,925,757.83
Current assets			
Current receivables	10, 11	645,972,564.84	372,569,506.15
Cash and cash equivalents		114,030,701.19	318,615,613.43
Total current assets		760,003,266.03	691,185,119.58
Total assets		3,179,797,279.93	2,671,110,877.41

Equity and liabilities

EUR	Note	As at Dec 31,	
		2022	2021
Equity			
Share capital	12	140,000,000.00	100,000,000.00
Reserve for invested unrestricted equity		481,121,229.04	430,864,381.31
Hedge and other reserves		6,943,646.00	-655,324.80
Retained earnings		655,940,670.57	662,778,984.83
Profit for the period		309,501,276.62	177,417,747.78
Total equity		1,593,506,822.23	1,370,405,789.12
Liabilities			
Non-current liabilities	11, 13	572,235,388.82	206,278,837.88
Current liabilities	11, 14	1,014,055,068.88	1,094,426,250.41
Total liabilities		1,586,290,457.70	1,300,705,088.29
Total equity and liabilities		3,179,797,279.93	2,671,110,877.41



Parent company statement of cash flows, FAS

EUR thousand	Year ended Dec 31,	
	2022	2021
Cash flows from operating activities		
Profit before appropriations and taxes	169,247	37,711
Adjustments		
Depreciation and amortization	878	1,094
Financial income and expenses, net	-202,517	-54,787
Other non-cash items	3,627	-2,111
Total adjustments	-198,012	-55,804
Change in working capital	-6,953	-13,298
Interest and other financial expenses paid	-27,598	-14,294
Dividends received	134,177	57,010
Interest and other financial income received	18,162	11,550
Income taxes paid	-41,226	-45,424
Net cash provided by (+) / used in (-) operating activities	47,799	-22,549
Cash flows from investing activities		
Investments in tangible and intangible assets	-32	-268
Net increase (-) / decrease (+) in loan receivables from Group companies	-32,970	14,710
Net cash provided by (+) / used in (-) investing activities	-33,002	14,442
Cash flows from financing activities:		
Purchase of treasury shares	-4,830	-2,759
Issue of treasury shares to Group companies	4,867	1,898
Dividends paid	-179,426	-134,526
Group contribution received	169,448	187,388
Proceeds from non-current debt	400,000	100,000
Repayments of current portion of non-current debt	-587,000	-118,000
Net proceeds from (+) / repayments of (-) current debt	94,739	-
Net proceeds from (+) / repayments of (-) debt from Group companies	-26,851	-33,376
Net increase (+) / decrease (-) in Group pool accounts	-153,511	229,690
Net cash provided by (+) / used in (-) financing activities	-282,563	230,315
Net increase (+) / decrease (-) in cash and cash equivalents	-267,767	222,208
Cash and cash equivalents transferred in merger	63,182	-
Cash and cash equivalents at beginning of the period	318,616	96,408
Cash and cash equivalents at end of the period	114,031	318,616

Notes to parent company financial statements

1 | Accounting principles

The parent company's financial statements have been prepared in accordance with the Finnish Accounting Standards (FAS).

Where necessary, comparative information has been reclassified to achieve consistency in disclosure with current financial year amounts.

Non-current assets

Tangible and intangible assets are measured at historical cost, less accumulated depreciation according to plan. Land and water areas are not depreciated.

Depreciation and amortization are calculated on a straight-line basis over the expected useful lives of the assets as follows:

Intangible assets	10 years
Buildings and structures	12–30 years
Machinery and equipment	5–10 years
Other tangible assets	20 years

Investments in subsidiaries and other companies are measured at lower of acquisition cost or fair value.

Financial instruments

Valmet's financial risk management is carried out centrally by the Group treasury (hereafter Treasury) under annually reviewed written policies approved by Valmet's Board of Directors. Treasury functions in co-operation with the operating units to minimize financial risks to both the parent company and the Group.

Forward exchange derivative contracts are used to hedge foreign exchange rate risk, and these instruments are measured at fair value. The change in the fair value of derivative instruments used to hedge operative items (e.g. foreign currency denominated sales and purchase transactions) is reported under Other operating income and expenses in profit or loss. The change in the fair value of derivatives used to hedge non-operative items (e.g. interest-bearing financial assets and liabilities, and other items related to funding) are reported under Financial income and expenses in profit or loss. The fair value of forward exchange contracts is determined using forward exchange market rates at the balance sheet date.

Cash flow hedge accounting is applied to interest rate swaps hedging future changes in cash flows arising from floating rate debt. The fair value of the interest rate swaps is calculated as the present value of the estimated future cash flows arising from the contract. The gain or loss related to the ineffective portion of hedging instruments is expensed immediately and is reported under Financial income and expenses.

Interest arising from interest rate swaps is reported under Financial income and expenses concurrently with interest expense arising from hedged floating rate debt.

The derivative contracts used to hedge the commodity risk related to electricity and nickel are measured at fair value, and the changes in fair values are recognized in Other operating income and expenses in profit or loss. The fair value of commodity derivatives is based on quoted market prices at the balance sheet date.

Interest-bearing financial investments managed centrally by the Treasury are measured at fair value. The change in the fair value is recognized in fair value reserve within Equity in the Statement of financial position. The fair values of the interest-bearing financial assets are determined using prevailing market rates at the balance sheet date.

Pensions

An external pension insurance company manages the parent company's statutory and voluntary pension plans that are all defined contribution in nature. Contributions are expensed to the Statement of income as incurred.

Deferred taxes

A deferred tax liability or asset has been calculated for all temporary differences between tax bases of assets and liabilities and their amounts in financial reporting, using the tax rates enacted or substantially enacted by the balance sheet date. The deferred tax liabilities are recognized in the Statement of financial position in full, and the deferred tax assets are recognized when it is probable that there will be sufficient taxable profit against which the asset can be utilized.

Foreign currency transactions

Transactions in foreign currency are recorded at the exchange rate prevailing on the date of the individual transaction. Foreign currency denominated monetary items recognized in the Statement of financial position have been translated into the functional currency at the exchange rates prevailing at the balance sheet date. Exchange rate gains and losses related to operative items are reported under Other operating income and expenses in the Statement of income, whereas exchange rate gains and losses related to non-operative items are reported under Financial income and expenses.

Receivables

Receivables are initially recognized at nominal amounts. Subsequently they are measured at amortized cost, less provision for impairment.



Share-based incentive plan

Rewards arising from share-based incentive plans are settled partly in shares and partly in cash. The shares to be transferred as part of the plan are obtained in public trading. The acquisition of shares is recognized as decrease in Retained earnings and transfer of shares as increase in Reserve for invested unrestricted equity and Personnel expenses. The part settled in cash is recognized in the Statement of income under Personnel expenses at the time of payment.

Leasing

Lease payments have been recognized as rental expenses in the Statement of income.

2 | Personnel expenses

EUR thousand	Year ended Dec 31,	
	2022	2021
Salaries and wages	-17,225	-14,162
Pension costs	-2,975	-2,722
Other indirect employee costs	-468	-265
Total	-20,669	-17,149

Remuneration to management:

EUR thousand	Year ended Dec 31,	
	2022	2021
President and CEO	-2,613	-2,402
Members of the Board	-761	-715
Total	-3,374	-3,117

The President and CEO is entitled to retire when reaching 63 years of age. The President and CEO belongs to a supplementary defined contribution plan. The contribution to the plan is 20 percent of his annual salary.

Expenses are included in the remuneration to management table above. Additional information on management remuneration is presented in Note 25 of the Consolidated financial statements.

Number of personnel:

	2022	2021
Personnel at end of the period	143	118
Average number of personnel during the period	140	116

3 | Other operating income and expenses

EUR thousand	Year ended Dec 31,	
	2022	2021
Change in fair value of derivatives	5,431	4,508
Other operating income, total	5,431	4,508
Consulting and other services	-27,573	-12,872
IT	-980	-1,277
Other	-4,988	-3,554
Other operating expenses, total	-33,541	-17,703

4 | Audit fees

EUR thousand	Year ended Dec 31,	
	2022	2021
Audit	-469	-423
Services under the Finnish Auditing Act, chapter 1, section 1(1), point 2	-35	-509
Tax consulting	-	-48
Other services	-84	-343
Total	-588	-1,322

5 | Financial income and expenses

EUR thousand	Year ended Dec 31,					
	2022		2021			
	Group companies	Others	Total Group companies	Group companies	Others	Total
Dividends received	122,629	89,594	212,223	47,000	10,010	57,010
Interest income	9,824	1,468	11,292	5,340	131	5,472
Interest expenses	-7,256	-8,894	-16,149	-371	-4,425	-4,796
Net gain/loss from foreign exchange	-246	340	93	-6,925	7,407	483
Interest component from forward contracts	-4,863	3,600	-1,263	-4,188	3,702	-486
Other financial expenses	-	-3,679	-3,679	-	-2,895	-2,895
Total	120,088	82,429	202,517	40,856	13,931	54,787

6 | Income taxes

EUR thousand	Year ended Dec 31,	
	2022	2021
Income tax for the financial period	-24,562	-29,950
Income tax for prior periods	242	181
Change in deferred taxes	-69	28
Total	-24,389	-29,741



7 | Intangible assets and property, plant and equipment

EUR thousand	Intangible assets	Land areas	Buildings and structures	Machinery and equipment	Other tangible assets	Tangible assets total	Total
2022							
Acquisition cost at beginning of the period	2,739	809	9,476	592	557	11,434	14,172
Additions	1,896	-	-	-	38	38	1,934
Disposals	-1,878	-	-	-	-	-	-1,878
Acquisition cost at end of the period	2,757	809	9,476	592	596	11,472	14,229
Accumulated depreciation at beginning of the period	-927	-	-6,097	-592	-254	-6,943	-7,870
Depreciation charges for the period	-484	-	-369	-	-25	-394	-878
Accumulated depreciation at end of the period	-1,411	-	-6,466	-592	-279	-7,337	-8,747
Carrying value at end of the period	1,346	809	3,010	-	316	4,135	5,481

EUR thousand	Intangible assets	Land areas	Buildings and structures	Machinery and equipment	Other tangible assets	Tangible assets total	Total
2021							
Acquisition cost at beginning of the period	2,739	809	9,208	592	557	11,166	13,904
Additions	-	-	268	-	-	268	268
Acquisition cost at end of the period	2,739	809	9,476	592	557	11,434	14,172
Accumulated depreciation at beginning of the period	-443	-	-5,512	-592	-229	-6,333	-6,776
Depreciation charges for the period	-484	-	-585	-	-25	-610	-1,094
Accumulated depreciation at end of the period	-927	-	-6,097	-592	-254	-6,943	-7,870
Carrying value at end of the period	1,812	809	3,379	-	303	4,491	6,303

8 | Investments

EUR thousand	Shares in Group companies	Other shares	Investments in associated companies	Investments total
2022				
Acquisition cost at beginning of the period	1,405,474	1,492	456,164	1,863,129
Additions ¹	874,359	165	-	874,524
Disposals ¹	-	-	-456,164	-456,164
Acquisition cost at end of the period	2,279,833	1,657	-	2,281,489
Carrying value at end of the period	2,279,833	1,657	-	2,281,489

¹ Neles Oyj has merged with Valmet Oyj on April 1, 2022. Valmet's previously held equity interest in Neles was reclassified and new subsidiaries were acquired in the merger. More information regarding the new subsidiaries is presented in Note 9.

EUR thousand	Shares in Group companies	Other shares	Investments in associated companies	Investments total
2021				
Acquisition cost at beginning of the period	1,405,474	1,492	456,164	1,863,129
Additions	-	-	-	-
Disposals	-	-	-	-
Acquisition cost at end of the period	1,405,474	1,492	456,164	1,863,129
Carrying value at end of the period	1,405,474	1,492	456,164	1,863,129

9 | Subsidiaries

Company name	Domicile	Ownership %
Valmet Technologies Oy	Finland	100.0
Valmet Automation Oy	Finland	100.0
Valmet Flow Control Oy	Finland	100.0
Valmet AB	Sweden	100.0
Valmet, Inc.	USA	73.5
Neles-Jamesbury Inc.	USA	100.0
Valmet Flow Control Ltd.	Canada	100.0
Neles (China) Investment Co., Ltd.	China	100.0



10 | Specification of receivables

Non-current receivables:

EUR thousand	As at Dec 31,	
	2022	2021
Loan receivables from Group companies	115,496	98,803
Deferred tax assets	-	616
Derivatives from Group companies	6,742	1,519
Derivatives from others	10,585	9,555
Non-current receivables total	132,823	110,494

Current receivables:

EUR thousand	As at Dec 31, 2022			As at Dec 31, 2021		
	Group companies	Others	Total Group companies	Group companies	Others	Total
Trade receivables from	14,979	-	14,979	9,606	-	9,606
Loan receivables from	97,523	-	97,523	38,269	-	38,269
Group pool accounts	242,683	-	242,683	94,029	-	94,029
Prepaid expenses and accrued income from	213,955	76,787	290,742	193,302	37,347	230,649
Other receivables from	-	45	45	-	16	16
Current receivables total	569,140	76,833	645,973	335,207	37,363	372,570

Specification of prepaid expenses and accrued income:

EUR thousand	As at Dec 31,	
	2022	2021
Prepaid expenses and accrued income from Group companies		
Group contribution receivables	164,643	169,448
Accrued interest income	2,771	1,441
Derivatives	45,321	20,409
Other	1,220	2,004
Total	213,955	193,302
Other prepaid expenses and accrued income		
Derivatives	58,348	32,748
Other	18,440	4,599
Total	76,787	37,347

11 | Financial assets and liabilities recognized at fair value

Notional amounts and fair values as at December 31:

EUR thousand	Notional amount	Fair value, assets	Fair value, liabilities	Fair value, net	Changes in fair value recognized in profit or loss	Changes in fair value recognized in hedge reserve
2022						
Forward exchange contracts						
With Group companies	3,092,057	52,027	-50,331	1,697	34,838	-
Others	3,437,871	49,845	-54,983	-5,139	-50,176	-
Interest rate swaps ¹						
Others	125,000	8,697	-18	8,680	315	8,680
Electricity forward contracts ²						
Others	169	8,772	-55	8,717	5,071	-
Nickel commodity swaps ³						
With Group companies	192	-	-1,322	-1,322	-1,248	-
Others	192	1,322	-	1,322	1,248	-
Steel scrap commodity swaps ³						
With Group companies	1,048	-	-3	-3	-3	-
Others	1,048	3	-	3	3	-

EUR thousand	Notional amount	Fair value, assets	Fair value, liabilities	Fair value, net	Changes in fair value recognized in profit or loss	Changes in fair value recognized in hedge reserve
2021						
Forward exchange contracts						
With Group companies	2,717,655	21,937	-36,153	-14,215	2,508	-
Others	3,051,457	37,982	-24,349	13,633	-5,994	-
Interest rate swaps ¹						
Others	75,000	567	-1,540	-972	-12	-819
Electricity forward contracts ²						
Others	171	3,646	-	3,646	4,148	-
Nickel commodity swaps ³						
With Group companies	42	-	-74	-74	-33	-
Others	42	74	-	74	33	-

¹ All interest rate swaps have been designated to cash flow hedge accounting relationships.

² Notional amount in GWh.

³ Notional amount in metric tons.

**Maturities of financial derivatives as at December 31:**

	2023	2024	2025	2026	2027 and later
2022					
Notional amounts					
Forward exchange contracts ¹	6,074,786	443,889	11,253	-	-
Electricity forward contracts ²	120	48	-	-	-
Nickel commodity swaps ³	384	-	-	-	-
Steel scrap commodity swaps ³	2,096	-	-	-	-
Interest rate swaps ¹	25,000	-	30,000	25,000	45,000
Fair values, EUR thousand					
Forward exchange contracts	-3,510	63	5	-	-
Electricity forward contracts	7,564	1,153	-	-	-
Nickel commodity swaps	-	-	-	-	-
Steel scrap commodity swaps	-	-	-	-	-
Interest rate swaps	-18	-	1,586	1,305	5,806
	2022	2023	2024	2025	2026 and later
2021					
Notional amounts					
Forward exchange contracts ¹	4,918,852	836,253	14,007	-	-
Electricity forward contracts ²	101	70	-	-	-
Nickel commodity swaps ³	84	-	-	-	-
Interest rate swaps ¹	-	-	-	30,000	45,000
Fair values, EUR thousand					
Forward exchange contracts	-668	93	-7	-	-
Electricity forward contracts	3,118	529	-	-	-
Nickel commodity swaps	-	-	-	-	-
Interest rate swaps	-153	-	-	-1,387	567

¹ Notional amount in EUR thousand.² Notional amount in GWh.³ Notional amount in metric tons.

Classification of financial assets and liabilities as at December 31:

EUR thousand ¹	As at Dec 31,	
	2022	2021
Non-current financial assets		
Equity investments at amortized cost	2,279,833	1,405,474
Equity investments at fair value through profit or loss	1,657	457,656
Loan receivables at amortized cost	115,496	98,803
Derivative financial instruments at fair value through profit or loss	8,630	10,507
Derivative financial instruments qualified for hedge accounting	8,697	567
Carrying value at end of the period	2,414,313	1,973,007
Current financial assets		
Loan receivables at amortized cost	97,523	38,269
Trade receivables at amortized cost	14,979	9,606
Derivative financial instruments at fair value through profit or loss	103,669	53,157
Cash and cash equivalents at amortized cost	114,031	318,616
Carrying value at end of the period	330,202	419,648

EUR thousand ¹	As at Dec 31,	
	2022	2021
Non-current financial liabilities		
Loans from financial institutions at amortized cost	555,022	195,000
Derivative financial instruments at fair value through profit or loss	7,409	9,892
Derivative financial instruments qualified for hedge accounting	18	1,387
Carrying value at end of the period	562,449	206,279
Current financial liabilities		
Loans from financial institutions at amortized cost	39,978	222,000
Interest-bearing liabilities at amortized cost	94,739	-
Trade payables at amortized cost	3,222	5,052
Derivative financial instruments at fair value through profit or loss	99,577	50,703
Carrying value at end of the period	237,516	277,756

¹ Carrying values presented in the table approximate fair values.



12 | Statement of changes in equity

EUR thousand	Year ended Dec 31,	
	2022	2021
Share capital at beginning of the period	100,000	100,000
Issue of ordinary shares as consideration for a business combination	40,000	-
Share capital at end of the period	140,000	100,000
Reserve for invested unrestricted equity at beginning of the period	430,864	428,348
Issue of ordinary shares as consideration for a business combination	43,860	-
Share-based payments	6,396	2,516
Reserve for invested unrestricted equity at end of the period	481,121	430,864
Hedge and other reserves at beginning of the period	-655	-2,709
Additions	7,599	2,054
Hedge and other reserves at end of the period	6,944	-655
Retained earnings at beginning of the period	840,197	800,064
Dividends paid	-179,426	-134,526
Purchase of treasury shares	-4,830	-2,759
Retained earnings at end of the period	655,941	662,779
Profit for the period	309,501	177,418
Total equity at end of the period	1,593,507	1,370,406

Statement of distributable funds:

EUR	As at Dec 31,	
	2022	2021
Reserve for invested unrestricted equity	481,121,229.04	430,864,381.31
Hedge and other reserves	6,943,646.00	-655,324.80
Retained earnings	655,940,670.57	662,778,984.83
Profit for the period	309,501,276.62	177,417,747.78
Total distributable funds	1,453,506,822.23	1,270,405,789.12

13 | Non-current liabilities

EUR thousand	As at Dec 31,	
	2022	2021
Loans from financial institutions	555,022	195,000
Derivatives from Group companies	730	8,509
Derivatives from others	6,696	2,769
Deferred tax liabilities	1,310	-
Other non-current liabilities	8,477	-
Non-current liabilities total	572,235	206,279

Maturities of financial liabilities as at December 31:

EUR thousand	2023	2024	2025	2026	2027 and later
Loans from financial institutions	39,978	139,978	30,978	271,978	112,088
Trade payables and other financial liabilities	3,222	-	-	-	-
Total	43,200	139,978	30,978	271,978	112,088

EUR thousand	2022	2023	2024	2025	2026 and later
Loans from financial institutions	222,000	39,978	39,978	30,978	84,066
Trade payables and other financial liabilities	5,052	-	-	-	-
Total	227,052	39,978	39,978	30,978	84,066

The information presented in above maturity tables excludes the impact of derivatives.



14 | Current liabilities

EUR thousand	As at Dec 31, 2022			As at Dec 31, 2021		
	Group companies	Others	Total	Group companies	Others	Total
Current portion of non-current loans	–	39,978	39,978	–	222,000	222,000
Trade payables	627	2,594	3,222	1,205	3,847	5,052
Accrued expenses and deferred income	53,029	57,635	110,664	27,842	33,597	61,439
Other current interest-bearing debt	31,168	94,739	125,907	26,996	–	26,996
Group pool accounts	733,194	–	733,194	778,383	–	778,383
Other liabilities and provisions	–	1,090	1,090	–	556	556
Current liabilities total	818,018	196,037	1,014,055	834,426	260,000	1,094,426

Specification of accrued expenses and deferred income:

EUR thousand	As at Dec 31,	
	2022	2021
Accrued expenses and deferred income to Group companies		
Accrued interest expenses	844	16
Derivatives	51,175	27,737
Other	1,010	89
Total	53,029	27,842
Accrued expenses and deferred income to others		
Accrued interest expenses	3,540	2,087
Derivatives	48,402	22,966
Accrued salaries, wages and social costs	4,773	4,300
Accrued income taxes	–	3,264
Other	920	980
Total	57,635	33,597

15 | Other contingencies

Guarantees:

EUR thousand	As at Dec 31,	
	2022	2021
Guarantees on behalf of Group companies	1,412,286	1,302,112
Guarantees on own behalf	216	201
Total	1,412,502	1,302,313

Lease commitments:

EUR thousand	As at Dec 31,	
	2022	2021
Payments in the following year	790	852
Payments later	79	749
Total	869	1,601

List of account books used in parent company

Voucher description	Voucher class	Voucher format
General journal and general ledger		In electronic format
Specifications of accounts receivable and payable		In electronic format
Fixed assets transactions	770, 774, 778, 782, 783, 786	In electronic format
Bank transactions	425, 426, 500–692, 694, 699, 730, 950, 960, 970	In electronic format
Sales invoices	300, 305, 310, 320, 330, 350, 400, 410, 424, 491–499, 802, 930, 935, 940	In electronic format
Purchase invoices	100, 110, 115, 120, 130, 140, 150, 160, 190, 191, 290, 291–294, 297–299, 737, 801, 824, 830, 910, 915	In electronic format
Travel invoices	755	In electronic format
Salary transactions	750	In electronic format
Journal vouchers	700, 710, 715, 720, 725, 740, 756, 793, 900, 980, 985, 990	In electronic format
Financial transactions	760, 765, 768	In electronic format
Opening balance	791, 792	In electronic format



Signatures of Board of Directors' Report and Financial Statements

Espoo, February 2, 2023

Mikael Mäkinen
Chairman of the Board

Jaakko Eskola
Vice Chairman of the Board

Aaro Cantell
Member of the Board

Anu Hämäläinen
Member of the Board

Pekka Kemppainen
Member of the Board

Per Lindberg
Member of the Board

Monika Maurer
Member of the Board

Eriikka Söderström
Member of the Board

Pasi Laine
President and CEO

The Auditor's Note

Our auditor's report has been issued today.

Helsinki, February 2, 2023

PricewaterhouseCoopers Oy
Authorised Public Accountant Firm

Pasi Karppinen
Authorised Public Accountant

Auditor's Report (Translation of the Finnish Original)

To the Annual General Meeting of Valmet Oyj

Report on the Audit of the Financial Statements

Opinion

In our opinion

- the consolidated financial statements give a true and fair view of the group's financial position and financial performance and cash flows in accordance with International Financial Reporting Standards (IFRS) as adopted by the EU
- the financial statements give a true and fair view of the parent company's financial performance and financial position in accordance with the laws and regulations governing the preparation of the financial statements in Finland and comply with statutory requirements.

Our opinion is consistent with the additional report to the Audit Committee.

What we have audited

We have audited the financial statements of Valmet Oyj (business identity code 2553019-8) for the year ended 31 December 2022. The financial statements comprise:

- the consolidated statement of financial position, consolidated statement of income, consolidated statement of comprehensive income, consolidated statement of changes in equity, consolidated statement of cash flows and notes, including a summary of significant accounting policies
- the parent company's balance sheet, income statement, statement of cash flows and notes.

Basis for Opinion

We conducted our audit in accordance with good auditing practice in Finland. Our responsibilities under good auditing practice are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

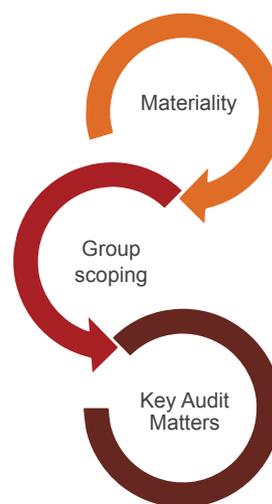
We are independent of the parent company and of the group companies in accordance with the ethical requirements that are applicable in Finland and are relevant to our audit, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

To the best of our knowledge and belief, the non-audit services that we provided to the parent company and to the group companies are in accordance with the applicable law and regulations in Finland and we

have not provided non-audit services that are prohibited under Article 5(1) of Regulation (EU) No 537/2014. The non-audit services that we have provided are disclosed in note 23 to the Financial Statement.

Our Audit Approach

Overview



- Overall group materiality: € 21,5 million, which represents approximately 5% of profit before tax
- We conducted audit work in all major countries covering all key reporting units. The focus of our work was on the most significant reporting units in Finland, Sweden, USA, Brazil, China and India.
- Accounting for long-term projects and long-term service contracts
- Timing of revenue recognition for Service and Automation segment related contracts
- Goodwill valuation

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements. In particular, we considered where management made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain.

Materiality

The scope of our audit was influenced by our application of materiality. An audit is designed to obtain reasonable assurance whether the financial statements are free from material misstatement. Misstatements may arise due to fraud or error. They are considered material if individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

Based on our professional judgement, we determined certain quantitative thresholds for materiality, including the overall group materiality for the consolidated financial statements as set out in the table below. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures and to evaluate the effect of misstatements on the financial statements as a whole.

Overall group materiality	€ 21,5 million (previous year € 19 million)
How we determined it	Approximately 5% of profit before tax
Rationale for the materiality benchmark applied	Profit before tax is a generally accepted benchmark. We chose 5%, which is within the range of acceptable quantitative materiality thresholds in auditing standards.

How we tailored our group audit scope

We tailored the scope of our audit, taking into account the structure of the group, the accounting processes and controls, and the industry in which the group operates.

We conducted audit work in all key countries covering all key reporting units. The group audit scope was focused on the most significant reporting units in Finland, Sweden, USA, Brazil, China and India, where we performed an audit of the complete financial information due to their size and their risk characteristics. Additionally, we performed audits of one or more financial statement line items or specified audit procedures at other reporting components based on our overall risk assessment and materiality. We also carried out specific audit procedures over group functions and areas of significant judgement, including taxation, goodwill and material litigation. For the remaining reporting units, we performed other procedures to confirm there were no significant risks of material misstatement in the group financial statements.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

Key audit matter in the audit of the group

Accounting for long-term capital projects and long-term service contracts

Refer to note 3 to the consolidated financial statements for the related disclosures.

Over time revenue recognition for long-term projects and long-term service contracts is significant to the financial statements based on the quantitative materiality and the degree of management judgment required to account for revenue recognition. The complexity and judgments are mainly related to the estimation of project cost, which

serves as a basis for the determination of the percentage of completion, which the group applies for recognizing revenues and for the assessment of provisions for projects and potential loss-making contracts.

The total amount of revenue and profit to be recognized under long-term projects and long-term service contracts can be affected by changes in conditions and circumstances over time, such as:

- modifications and scope changes to the original contract due to changes in client specifications
- uncertainties and risks relating to assumptions utilized in the estimation of project cost, components delays, overruns or other circumstances that impacts the project cost of completion.

This matter is a significant risk of material misstatement referred to in Article 10(2c) of Regulation (EU) No 537/2014.

How our audit addressed the key audit matter

Our procedures included understanding of the end-to-end revenue recognition process relating to long-term projects and long-term service contracts. We identified and tested certain key internal controls and IT systems supporting revenue recognition and project management and accounting.

We have met and discussed regularly with business line and corporate management to identify new significant and high-risk projects, existing projects with significant fluctuations in gross margins, and potentially loss-making projects, including those with ongoing disputes and litigations.

We have performed detailed procedures on individually significant and high-risk projects. This includes assessing the reasonableness of estimated project cost of completion by obtaining an understanding of the cost model and key assumptions utilized in the estimates, and challenging management's judgments and estimates. In addition, we have also inspected pricing and sales forecasts, and other relevant supporting evidences utilized in the development of cost estimates such as historical data, price quotations, and engineering specifications.

In addition, we have discussed the progress of projects with business line management and certain project management representatives.

Further, we have performed a lookback analysis by comparing actual project outcomes to their related cost estimates to obtain perspective on the accuracy of the estimation process.

With the outcome of those discussions and the results of our audit procedures, we assessed management's assumptions in the determination of the project cost estimate.

Timing of revenue recognition for service contracts and automation business related contracts

Refer to note 3 to the consolidated financial statements for the related disclosures

The company has several revenue streams relating to Service and Automation segments contracts where revenue is recognised at a point in time.



We focused on this area because the significant portion of the group net sales arises from these contracts and there is a risk that revenue is recognised in the incorrect period.

How our audit addressed the key audit matter

Our procedures included understanding of the end-to-end revenue recognition process.

Through this, we have identified the appropriate period before and after year-end wherein risk of misstatement is likely to arise, and tested revenue transactions in these periods and inspected supporting evidences including customer contracts and sales orders, invoices, delivery and freight documents, and collection supports.

We have also tested credit notes issued subsequent to year-end to identify potential indicators of premature revenue recognition in relation to billing goods or services that do not meet the agreed delivery terms.

Goodwill valuation

Refer to notes 4 and 20 to the consolidated financial statements for the related disclosures.

At 31 December 2022 the group's goodwill balance is valued at 1,611 million euro which includes 876 million euro goodwill from the business combinations in 2022.

Under IFRS the company is required to annually test goodwill for impairment. Goodwill valuation was important to our audit due to the size of the goodwill balance and because the assessment of the value in use of the group's Cash Generating Units is complex, involving judgement about the future results of the business by estimating future, EBITDAs and inflation rates and determining the discount rate for the calculations. We focused on the risk that goodwill may be overstated.

Based on the annual goodwill impairment test management concluded that no goodwill impairment was needed.

How our audit addressed the key audit matter

For the business combinations, we assessed the methodology adopted by management for calculating the purchase price, fair values of the acquired assets and liabilities, and the resulting goodwill. We also tested the key assumptions in the valuation models.

We evaluated management's future cash flow forecasts and the process by which they were drawn up, including comparing them to the latest Board approved budgets, and testing the underlying calculations. We evaluated and challenged the company's future cash flow forecasts in a discussion with management of the business involved, and the process by which they were drawn up, and tested the underlying value in use calculations. We compared the current year actual results to the figures for the financial year ended 31 December 2022 included in the prior year impairment models to consider whether any forecasts included assumptions that have proven to be optimistic.

We evaluated and challenged the discount rate used.

We assessed the sensitivity analysis that had been performed by management around the key drivers of the cash flow forecasts, which were:

- the projected EBITDAs

- the discount rate
- to identify how much each of these key drivers needed to change, either individually or collectively, before the goodwill was impaired.

We also evaluated the likelihood of such a movement in those key assumptions that would require for goodwill to be impaired.

We assessed the adequacy of the disclosures in note 4, by checking that they were compliant with IFRSs and that their presentation was consistent with our understanding of the key issues and sensitivities in the valuation.

We have no key audit matters to report with respect to our audit of the parent company financial statements.

There are no significant risks of material misstatement referred to in Article 10(2c) of Regulation (EU) No 537/2014 with respect to the parent company financial statements.

Responsibilities of the Board of Directors and the Managing Director for the Financial Statements

The Board of Directors and the Managing Director are responsible for the preparation of consolidated financial statements that give a true and fair view in accordance with International Financial Reporting Standards (IFRS) as adopted by the EU, and of financial statements that give a true and fair view in accordance with the laws and regulations governing the preparation of financial statements in Finland and comply with statutory requirements. The Board of Directors and the Managing Director are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Directors and the Managing Director are responsible for assessing the parent company's and the group's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting. The financial statements are prepared using the going concern basis of accounting unless there is an intention to liquidate the parent company or the group or to cease operations, or there is no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with good auditing practice will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with good auditing practice, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the parent company's or the group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the Board of Directors' and the Managing Director's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the parent company's or the group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the parent company or the group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events so that the financial statements give a true and fair view.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless

law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Reporting Requirements

Appointment

We were first appointed as auditors by the annual general meeting on 26 March 2014. Our appointment represents a total period of uninterrupted engagement of 9 years.

Other Information

The Board of Directors and the Managing Director are responsible for the other information. The other information comprises in the report of the Board of Directors and the information included in the Annual Report but does not include the financial statements and our auditor's report thereon. We have obtained the report of the Board of Directors prior to the date of this auditor's report and the Annual Report is expected to be made available to us after that date.

Our opinion on the financial statements does not cover the other information.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. With respect to the report of the Board of Directors, our responsibility also includes considering whether the report of the Board of Directors has been prepared in accordance with the applicable laws and regulations.

In our opinion

- the information in the report of the Board of Directors is consistent with the information in the financial statements
- the report of the Board of Directors has been prepared in accordance with the applicable laws and regulations.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Helsinki 2 February 2023

PricewaterhouseCoopers Oy
Authorised Public Accountants

Pasi Karppinen
Authorised Public Accountant (KHT)



Board of Directors



Mikael Mäkinen

born 1956, Finnish citizen

Valmet Board Member and Chairman of the Board since 2019
Chairman of the Board's Remuneration and HR Committee
Independent of the company and independent of significant shareholders
M.Sc. (Eng.)
Chairman of the Board in Aker Arctic Technology Inc. and Corvus Energy
Board Member of Finnlines Plc and SSAB AB



Jaakko Eskola

born 1958, Finnish citizen

Valmet Board member and Vice-Chairman of the Board since April 1, 2022
Independent of the company and independent of significant shareholders
M.Sc. (Eng.)
Chairman of the Board in Enersense International Oyj, Varma Mutual Pension Insurance Company, Suominen Oyj,
Technology Industries of Finland and Cargotec Oyj
Board Member of Finnish Foundation for Share Promotion and Confederation of Finnish Industries



Pekka Kempainen

born 1954, Finnish citizen

Valmet Board Member since 2018
Member of the Board's Audit Committee
Independent of the company and independent of significant shareholders
Lic.Sc. (Tech.)
Board member of Bittium Oyj and Junttan Oy



Monika Maurer

born 1956, German citizen

Valmet Board member since 2018
Member of the Board's Remuneration and HR Committee
Independent of the company and independent of significant shareholders
Diploma in Physics and Chemistry, the University of Stuttgart, Germany
Diploma in Pedagogy, State University for Pedagogic, Stuttgart, Germany
Chief Executive Officer of Radio Frequency Systems (RFS)
Vice Chairman of the Board in Nokia Shanghai Bell, Co. Ltd.



Eriikka Söderström

born 1968, Finnish citizen

Valmet Board Member since 2017
Chairman of the Board's Audit Committee
Independent of the company and independent of significant shareholders
M.Sc. (Econ.)
Board member of Bekaert, Kempower Oyj and Amadeus IT Group S.A.



Aaro Cantell

born 1964, Finnish citizen

Valmet Board Member since 2016
Member of the Board's Remuneration and HR Committee
Independent of the company. Not independent of significant shareholders due to board membership in Solidium Oy.
M.Sc. (Tech.)
Chairman of the Board of Normet Group Oy, Technology Industries of Finland Centennial Foundation and Technology Industry Employers of Finland
Vice-Chairman of the Board in Solidium Oy



Anu Hämäläinen

born 1965, Finnish citizen

Valmet Board member since April 1, 2022
Member of the Board's Audit Committee
Independent of the company and independent of significant shareholders
M.Sc. (Econ.)
Vice President, Group Treasury and Financial Services in Kesko Corporation
Board Member of Vähittäiskaupan Tilipalvelu VTP Oy and Finnish Fund for Industrial Cooperation Ltd. (FINNFUND)



Per Lindberg

born 1959, Swedish citizen

Valmet Board member since 2021
Independent of the company and independent of significant shareholders
M.Sc. Mechanical Engineering
PhD, Industrial Management and Economics
Senior Advisor at Peymar Holding AB
Chairman of the Board in Permascand AB and Nordic Brass Gusum AB
Board Member of Boliden AB and ReOcean AB



Personnel representative

Juha Pöllänen

born 1968, Finnish citizen

Personnel representative since 2021
Carpenter
Chief shop steward
Employed by Valmet since 1998
Personnel representative will participate as an invited expert in meetings of the Board of Directors.



Executive Team



Pasi Laine
born 1963

President and CEO
M.Sc. (Eng.)
Finnish citizen



Aki Niemi
born 1969

Business Line President, Services
M.Sc. (Eng.)
Finnish citizen



Emilia Torttila-Miettinen
born 1979

Business Line President,
Automation Systems
M.Sc. (Eng.)
Finnish citizen



Simo Sääsiki
born 1971

Business Line President,
Flow Control
M.Sc. (Eng.)
M.Sc. (Econ.)
Finnish citizen



Sami Riekkola
born 1974

Business Line President,
Pulp and Energy
M.Sc. (Eng.)
Finnish citizen



Jari Vähäpesola
born 1959

Business Line President, Paper
M.Sc. (Eng.)
Diploma in International
Marketing Management
Finnish citizen



Jukka Tiitinen
born 1965

Area President, North America
M.Sc. (Eng.)
Finnish and US citizen



Celso Tacla
born 1964

Area President, South America
MBA
Production Engineer
Chemical Engineer
Brazilian citizen



Vesa Simola

born 1967

Area President, EMEA
M.Sc. (Eng.)
Finnish citizen



Xiangdong Zhu

born 1967

Area President, China
B.Sc. (Eng.)
MBA
Chinese citizen



Petri Paukunen

born 1966

Area President, Asia-Pacific
B.Sc. (Eng.)
Finnish citizen



Katri Hokkanen

born 1981

CFO
M.Sc. (Econ.)
Finnish citizen



Julia Macharey

born 1977

Senior Vice President,
Human Resources and
Operational Development
M.Sc. (Econ.)
B.A. (Intercultural
Communication)
Finnish citizen



Anu Salonsaari-Posti

born 1968

Senior Vice President, Marketing,
Communications, Sustainability
and Corporate Relations
M.Sc. (Econ.)
MBA
Finnish citizen

Kari Saarinen was CFO until April 30, 2022.

Katri Hokkanen was appointed interim CFO as of May 1, 2022, and CFO as of August 1, 2022.

Bertel Karlsted was Business Line President, Pulp and Energy until September 30, 2022.

Sami Riekkola was Business Line President, Automation Systems until September 30, 2022 and was appointed Business Line President, Pulp and Energy as of October 1, 2022.

Emilia Torttila-Miettinen was appointed Business Line President, Automation Systems as of December 1, 2022.



Information for investors

WHY INVEST IN VALMET

1. Strong position in the growing market of converting renewables
2. Unique offering combining process technology, services and automation
3. EUR 3.0 billion recurring and steadily growing stable business
4. Services: The widest offering and strong geographical presence
5. Flow Control: Strong and diversified offering across many process industries
6. Automation Systems: Maximizing efficiency and safety of our customers
7. Paper: World-class technology for packaging and hygiene needs
8. Pulp and Energy: Strong business with high market share and flexible cost structure
9. Systematically building the future with continuous improvement



BASIC INFORMATION ON VALMET SHARE

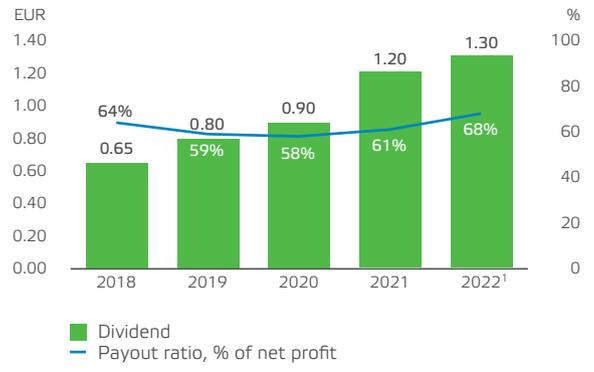
- Votes per share: 1
- Listed: Nasdaq Helsinki (since January 2, 2014)
- Trading currency: EUR
- Segment: Large
- Sector: Industrial Goods and Services
- Trading code: VALMT
- ISIN code: FI4000074984



Valmet is a global leader in sustainability



Dividend per share, EUR and payout ratio, %



Share capital and share data¹

	2022	2021	2020
Share capital, December 31, EUR million	140	100	100
Number of shares, December 31:			
Number of outstanding shares	184,184,830	149,471,196	149,490,976
Treasury shares held by the Parent Company	344,775	393,423	373,643
Total number of shares	184,529,605	149,864,619	149,864,619
Average number of outstanding shares	175,617,981	149,467,939	149,499,114
Average number of diluted outstanding shares	175,617,981	149,467,939	149,499,114
Trading volume on Nasdaq Helsinki Ltd. ²	125,393,868	97,242,422	162,711,000
% of total shares for public trading	68	65	109
Earnings per share, EUR	1.92	1.98	1.54
Earnings per share, diluted, EUR	1.92	1.98	1.54
Adjusted earnings per share, EUR ³	2.37	2.09	1.64
Dividend per share, EUR	1.30 ⁴	1.20	0.90
Dividend, EUR million	239 ⁴	179	135
Dividend payout ratio	68% ⁴	61%	58%
Effective dividend yield	5.2% ⁴	3.2%	3.9%
Price to earnings ratio (P/E)	13.1	19.1	15.1
Equity per share, December 31, EUR	13.55	8.87	7.60
Highest share price, EUR	38.59	38.53	25.20
Lowest share price, EUR	19.95	23.02	13.33
Volume-weighted average share price, EUR	26.90	32.58	21.15
Share price, December 31, EUR	25.16	37.72	23.36
Market capitalization, December 31, EUR million	4,643	5,653	3,501

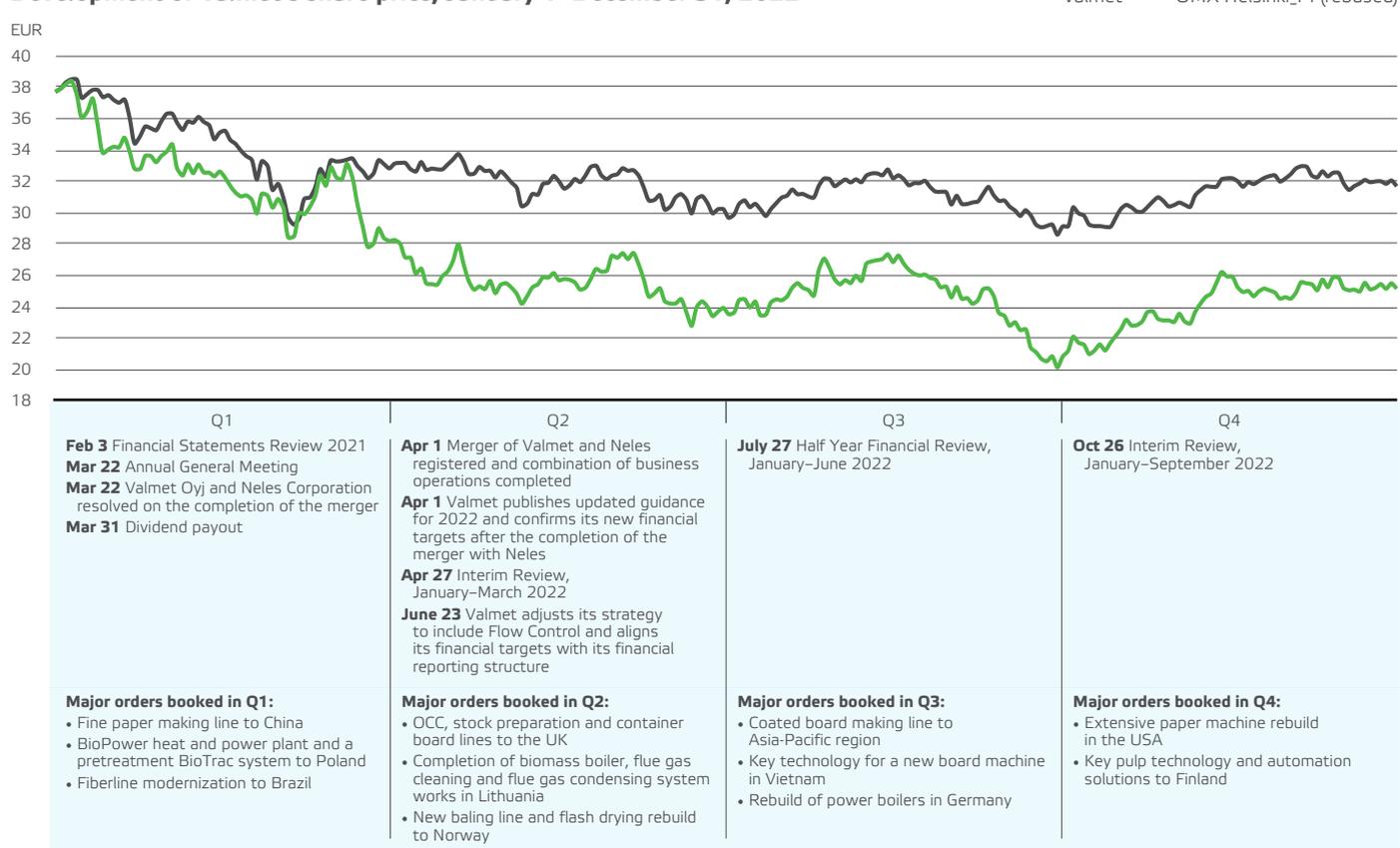
¹ The formulas for calculation of the figures are presented in the section 'Formulas for Calculation of Indicators'.

² In addition to Nasdaq Helsinki Ltd, Valmet's shares are also traded on other marketplaces, such as Cboe CXE, Cboe BXE and Turquoise. A total of approximately 21 million of Valmet's shares were traded on these three alternative marketplaces in 2022. (Source: www.valmet.com/investors/valmet-share/trading-volumes/).

³ Adjusted earnings per share (Adjusted EPS) is a new alternative performance measure that excludes the impact of fair value adjustments arising from business combinations, net of tax (2022: EUR 78 million, 2021: EUR 17 million, 2020: EUR 15 million). Adjusted EPS enables users of the financial information to prepare more meaningful analysis on Valmet's performance.

⁴ Board of Directors' proposal.

Development of Valmet's share price, January 1–December 31, 2022





Development of Valmet's share price since listing, January 2, 2014–December 31, 2022



Shareholders

The number of registered shareholders at the end of December 2022 was 89,056 (58,894).

Distribution of shareholding by sector, %



¹ Solidium Oy is wholly owned by the Finnish state.

Shares held by institutional investors per geography, %



Source: Modular Finance, indicative.

VALMET'S SHAREHOLDER
STRUCTURE AT THE END
OF 2022





Largest shareholders on December 31, 2022

	Shares	% of share capital
1 Solidium Oy	18,640,665	10.10%
2 Oras Invest Ltd	9,300,000	5.04%
3 Varma Mutual Pension Insurance Company	6,712,789	3.64%
4 Ilmarinen Mutual Pension Insurance Company	6,186,993	3.35%
5 Elo Mutual Pension Insurance Company	2,751,500	1.49%
6 OP Funds	2,625,184	1.42%
7 The State Pension Fund	2,100,000	1.14%
8 Evli Funds	1,476,000	0.80%
9 Danske Invest funds	1,397,582	0.76%
10 Nordea Funds	1,041,905	0.56%
11 Sigrid Jusélius Foundation	716,954	0.39%
12 Mandatum Life Insurance Company Limited	678,528	0.37%
13 Samfundet folkhälsan i Svenska Finland rf	661,923	0.36%
14 Investment fund Aktia Capital	614,080	0.33%
15 The Social Insurance Institution of Finland, KELA	526,188	0.29%

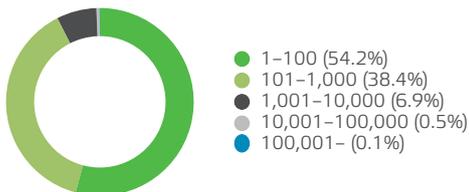
Source: Euroclear.

Flagging notifications in 2022

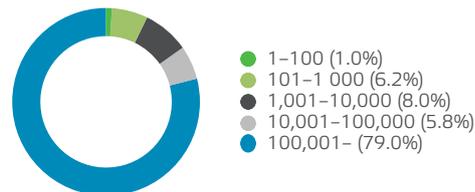
During the review period, Valmet received the following flagging notifications referred to in the Securities Market Act:

Transaction date	Shareholder	Threshold	Direct holding, %	Indirect holding, %	Total holding, %
April 1, 2022	Solidium Oy	Below 10%	9.25%	-	9.25%
May 19, 2022	Solidium Oy	Above 10%	10.10%	-	10.10%
Dec 16, 2022	Oras Invest Oy	Above 5%	5.04%	-	5.04%

Distribution of shareholders by number of shares held, %



Distribution of voting rights, shareholders grouped by number of shares held, %





Shareholdings of the Board of Directors in Valmet Oyj on December 31, 2022

		Shares
Mäkinen, Mikael	Chairman of the Board	7,462
Eskola, Jaakko	Vice Chairman of the Board	2,423
Cantell, Aaro	Member of the Board	8,408
Hämäläinen, Anu	Member of the Board	2,239
Kempainen, Pekka	Member of the Board	4,578
Lindberg, Per	Member of the Board	1,634
Maurer, Monika	Member of the Board	4,578
Söderström, Eriikka	Member of the Board	5,708
Total		37,030
% of outstanding shares		0.02%

Shareholdings of the Executive Team in Valmet Oyj on December 31, 2022

		Shares
Laine, Pasi	President and CEO	177,137
Hokkanen, Katri	CFO	5,598
Macharey, Julia	SVP, Human Resources and Operational Development	38,319
Niemi, Aki	Business Line President, Services	63,222
Paukkunen, Petri	Area President, Asia-Pacific	8,418
Riekkola, Sami	Business Line President, Pulp and Energy	16,433
Salonsaari-Posti, Anu	SVP, Marketing, Communications, Sustainability and Corporate Relations	31,350
Simola, Vesa	Area President, EMEA	52,971
Sääskilähti, Simo	Business Line President, Flow Control	1,437
Tacla, Celso	Area President, South America	94,129
Tiitinen, Jukka	Area President, North America	94,330
Torttila-Miettinen, Emilia	Business Line President, Automation Systems	250
Vähäpesola, Jari	Business Line President, Paper	61,348
Zhu, Xiangdong	Area President, China	30,617
Total		675,559
% of outstanding shares		0.37%

Investor Relations



Investor site visit to Flow Control business line's production unit in Vantaa, Finland, in November, 2022.

INVESTOR RELATIONS IN 2022

~290

MEETINGS AND CONFERENCE CALLS

~350

INVESTORS PARTICIPATED

32

ROADSHOW DAYS

Mission and goal

The main task of Valmet's Investor Relations is to ensure that the markets have correct and sufficient information for determining the value of Valmet's share. Investor Relations is responsible for planning and executing financial and investor communications and takes care of all investor inquiries. In addition to Financial Statements, Interim Reviews, the investor website, stock exchange releases and press releases, Valmet's investor communication involves investor meetings, seminars, webcasts, news conferences of result publications, site visits and general meetings. Valmet also arranges Capital Markets Days.

Valmet's investor website and social media channels

Valmet's investor website provides a comprehensive set of information about Valmet's business environment, strategy, business lines and financial

performance. In addition to financial reports, presentations, webcast recordings and interactive share and ownership monitors, the website features videos and the Investor Relations blog for more topics tailored to investors' interests. Valmet's investor social media channels are @ValmetIR in Twitter and @valmet_sijoituskohteena in Instagram (for the Finnish speaking audience). The number of social media followers continues to grow and we had over 1,800 followers on our accounts at the end of 2022.

Silent period

Valmet observes a 21-day silent period prior to the publication of financial results. During this time, Valmet does not comment on the company's financial situation, markets, future outlook or recent development. During the silent period, Valmet's executives and employees do not meet with representatives of capital markets or financial media to comment on issues related to the company's financial situation, market outlook or business prospects.

Investor relations in 2022

In 2022, Valmet held ca. 290 investor meetings and conference calls, which were participated by ca. 350 institutional investors. In addition to virtual meetings, also face-to-face meetings returned towards the end of the year, as the COVID-19 situation eased off.

In November, Valmet arranged a site visit for institutional investors and analysts to Flow Control business line's production unit in Vantaa, Finland. The participants left with a lot of information on the valves market and valve production. You can find a blog post and a video about the highlights of the event on our investor website: www.valmet.com/investors/events-and-calendar/site-visits/.

FREQUENTLY ASKED QUESTIONS

How big is Valmet's market share?

Valmet has a leading market position: it is globally either #1, #2 or #3 in most of its businesses. As a provider of board and paper making technology, Valmet's market share is ca. 50 percent, and in tissue ca. 35 percent. In these businesses, Valmet is the global market leader. As a supplier of pulp manufacturing technology, Valmet has a ca. 40 percent market share, and in energy ca. 20 percent. In automation systems, Valmet's market share is ca. 25 percent in the pulp and paper industry, and ca. 10 percent in energy and process industries. In flow control, Valmet's overall market share is ca. 2%, but ca. 20% in the pulp and paper industry. In services Valmet's market share is ca. 17-18 percent.

What are the market drivers for Valmet's businesses?

Increasing world trade and e-commerce as well as a shift away from plastic packaging drive an increase in board consumption, while rising purchasing power and living standards drive the demand for tissue. Pulp is a raw material for both board and tissue, so the demand for pulp is also growing over time. Growth in energy consumption as well as need for sustainable solutions and emission control drive growth in Valmet's energy business. In addition to increasing pulp, paper and energy production, demands for more efficient and more sustainable processes, digitalization and process optimization drive growth in the services and automation businesses.

What are Valmet's long-term financial targets?

In the Services and Automation segments, Valmet targets net sales growth that is over two times the market growth. In the Process Technologies segment, growth should exceed market growth. Valmet's profitability target is a comparable EBITA margin of 12-14 percent. The targeted comparable return on capital employed (pre-tax ROCE) is at least 15 percent. As for dividend, Valmet targets to pay out at least 50 percent of net profit.



Analyst coverage

According to Valmet's knowledge, the following analysts have regular coverage on Valmet share:

Company

Carnegie Investment Bank
 Danske Bank
 DNB Markets
 Handelsbanken
 Inderes
 Jyske Bank
 Kepler Cheuvreux
 Nordea Markets
 OP Corporate Bank
 SEB
 UBS

Analyst

Tom Skogman
 Panu Laitinmäki
 Tomi Railo
 Timo Heinonen
 Antti Viljakainen
 Morten Holm Enggaard
 Johan Eliason
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Analyst contact information and consensus estimates are available on Valmet's investor website. Valmet does not take any responsibility for the content, accuracy or completeness of the views of the capital market representatives.

Financial calendar 2023

February 2, 2023	Financial Statements Review for 2022
March 8, 2023	Capital Markets Day
March 22, 2023	Annual General Meeting
April 5, 2023	Silent period begins
April 26, 2023	Interim Review for January–March 2023
July 5, 2023	Silent period begins
July 26, 2023	Half Year Financial Review for January–June 2023
October 4, 2023	Silent period begins
October 25, 2023	Interim Review for January–September 2023

The calendar is available on Valmet's investor website.



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Valmet reports 2022



FINANCIAL STATEMENTS 2022 AND INFORMATION FOR INVESTORS

The report includes Valmet's Financial Statements for 2022 and information about its share, shareholders and management.



ANNUAL REVIEW 2022

The report covers Valmet's market environment and the progress of its strategy, operations and sustainability in 2022.



GRI SUPPLEMENT 2022

The report includes Valmet's sustainability reporting indicators and principles, and its alignment with the Global Reporting Initiative (GRI) Standards framework in 2022.



REMUNERATION REPORT 2022

The report covers Valmet's remuneration principles and remuneration in 2022.



CORPORATE GOVERNANCE STATEMENT 2022

The report covers Valmet's governance principles and activities, Board of Directors and management in 2022.



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